

# Supplemental Financial Data

(For Quarter Ended June 30, 2020)
Published July 29, 2020

Rockwell Automation Global Headquarters 1201 South Second Street Milwaukee, WI 53204

Investor Relations Contacts
Jessica Kourakos

Head of Investor Relations Phone: 414.382.8510

Email: jkourak@ra.rockwell.com

Website

www.rockwellautomation.com

Aijana Zellner Director, Investor Relations Phone: 414-382-2003

Email: azellner@ra.rockwell.com



# **Table of Contents**

- Condensed Sales & Earnings Information
- Sales and Earnings Information by Segment
- Historic Sales Growth Rates
- Quarterly Sales and Earnings Information by Segment
- Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate
- Sales by Geographic Region
- Condensed Balance Sheet Information
- Condensed Cash Flow Information
- Return on Invested Capital
- Other Supplemental Information

All information should be read in conjunction with the historical financial statements contained in Rockwell Automation's Annual Report on Form 10-K, periodic reports on Form 10-Q and Form 8-K, and public announcements of financial information. Copies of these reports are available on our website at <a href="https://www.rockwellautomation.com">www.rockwellautomation.com</a> or upon request from Rockwell Automation.

## **Condensed Consolidated Statement of Operations**

					Year E	nded Septemb	er 30,				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Sales	\$ 6,694.8	\$ 6,666.0	\$ 6,311.3	\$ 5,879.5	\$ 6,307.9	\$ 6,623.5	\$ 6,351.9	\$ 6,259.4	\$ 6,000.4	\$ 4,857.0	\$ 4,332.5
Cost of sales <sup>(1)</sup>	(3,794.7)	(3,781.1)	(3,643.4)	(3,366.6)	(3,575.8)	(3,841.6)	(3,736.9)	(3,719.4)	(3,595.2)	(2,911.6)	(2,769.0)
Gross profit	2,900.1	2,884.9	2,667.9	2,512.9	2,732.1	2,781.9	2,615.0	2,540.0	2,405.2	1,945.4	1,563.5
Selling, general and administrative expenses <sup>(1)</sup>	(1,538.5)	(1,587.9)	(1,557.6)	(1,437.0)	(1,481.3)	(1,545.7)	(1,502.9)	(1,477.1)	(1,448.7)	(1,315.7)	(1,233.1)
Other income (expense) <sup>(1)</sup>	(362.4)	106.8	3.3	(61.5)	(59.6)	(42.7)	(70.3)	(36.9)	(29.4)	(25.0)	4.4
Interest expense	(98.2)	(73.0)	(76.2)	(71.3)	(63.7)	(59.3)	(60.9)	(60.1)	(59.5)	(60.5)	(60.9)
Income from continuing operations before income taxes and accounting change Income tax provision Income from continuing operations before accounting change Income from discontinued operations	901.0 (205.2) 695.8	1,330.8 (795.3) 535.5	1,037.4 (211.7) 825.7	943.1 (213.4) 729.7	1,127.5 (299.9) 827.6	1,134.2 (307.4) 826.8	980.9 (224.6) 756.3	965.9 (228.9) 737.0	867.6 (170.5) 697.1 0.7	544.2 (103.8) 440.4 23.9	273.9 (56.0) 217.9 2.8
Net income	\$ 695.8	\$ 535.5	\$ 825.7	\$ 729.7	\$ 827.6	\$ 826.8	\$ 756.3	\$ 737.0	\$ 697.8	\$ 464.3	\$ 220.7
Diluted earnings per share <sup>(2)</sup>				•							
Continuing operations before accounting change Discontinued operations	\$5.83 	\$4.21 	\$6.35 	\$5.56 	\$ 6.09 	\$ 5.91 	\$ 5.36 	\$ 5.13 	\$ 4.79 0.01	\$ 3.05 0.17	\$ 1.53 0.02
Net income	\$ 5.83	\$ 4.21	\$ 6.35	\$ 5.56	\$ 6.09	\$ 5.91	\$ 5.36	\$ 5.13	\$ 4.80	\$ 3.22	\$ 1.55
Adjusted EPS <sup>(3)</sup>	\$ 5.81	\$ 8.10	\$ 6.73	\$ 5.89	\$ 6.36	\$ 6.15	\$ 5.70	\$ 5.27	\$ 4.91	\$ 3.13	\$ 1.48
Average diluted shares for EPS calculation	119.3	126.9	129.9	131.1	135.7	139.7	140.9	143.4	145.2	144.0	142.5

<sup>(1)</sup> Beginning in fiscal 2019, we adopted a new pension standard (ASU 2017-07) regarding the presentation of net periodic pension and postretirement benefit costs. In accordance with this standard, the service cost component of net periodic benefit cost is included in Cost of sales and Selling, general and administrative expenses in the Consolidated Statement of Operations and all other components have been reclassified from Cost of sales and Selling, general and administrative expenses to Other income (expense). As a result, all prior period presentation on this page and those that follow have been restated to conform to this standard.

<sup>(2)</sup> Beginning in fiscal 2010, we changed our accounting for earnings per share as a result of the new guidance issued by FASB, which requires the calculation of EPS pursuant to the two-class method. This resulted in a reduction in earnings per share of \$0.01 in certain periods.

<sup>(3)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

#### **Quarterly Condensed Consolidated Statement of Operations**

		Fiscal Ye	ar 2020	
	Qtr 1	Qtr 2	Qtr 3	YTD
Sales	\$ 1,684.5	\$ 1,681.3	\$ 1,394.0	\$ 4,759.8
Cost of sales	(981.6)	(982.5)	(839.8)	(2,803.9)
Gross profit	702.9	698.8	554.2	1,955.9
Selling, general and administrative expenses	(403.2)	(352.0)	(370.2)	\$ (1,125.4)
Other income (expense)	61.3	(153.9)	175.9	83.3
Interest expense	(26.4)	(25.5)	(25.4)	(77.3)
Income before income taxes	334.6	167.4	334.5	836.5
Income tax provision	(19.2)	(37.5)	(20.3)	(77.0)
Net income	\$ 315.4	\$ 129.9	\$ 314.2	\$ 759.5
Net income (loss) attributable to noncontrolling interests	4.7	(2.3)	\$ (3.6)	(1.2)
Net income attributable to Rockwell Automation, Inc.	\$ 310.7	\$ 132.2	\$ 317.8	\$ 760.7
Diluted earnings per share	\$ 2.66	\$ 1.13	\$ 2.73	\$ 6.52
Adjusted EPS <sup>(1)</sup>	\$ 2.11	\$ 2.43	\$ 1.27	\$ 5.81
Average diluted shares for EPS calculation	116.6	116.6	116.4	116.5

<sup>(1)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# **Quarterly Condensed Consolidated Statement of Operations**

		F	iscal	Year 2019	9			
	 Qtr 1	 Qtr 2		Qtr 3		Qtr 4		YTD
Sales	\$ 1,642.3	\$ 1,657.2	\$	1,665.1	\$	1,730.2	\$	6,694.8
Cost of sales	(903.6)	(949.0)		(934.8)	(	1,007.3)	(	3,794.7)
Gross profit	 738.7	708.2		730.3		722.9		2,900.1
Selling, general and administrative expenses Other income (expense) Interest expense	 (386.7) (210.5) (20.7)	 (385.0) 102.9 (23.7)		(361.7) (20.4) (26.8)		(405.1) (234.4) (27.0)	\$ (	1,538.5) (362.4) (98.2)
Income before income taxes Income tax provision	120.8 (40.5)	402.4 (56.4)		321.4 (60.0)		56.4 (48.3)		901.0 (205.2)
Net income	\$ 80.3	\$ 346.0	\$	261.4	\$	8.1	\$	695.8
Diluted earnings per share	\$ 2.66	\$ 2.88	\$	2.20	\$	0.07	\$	7.83
Adjusted EPS <sup>(1)</sup>	\$ 2.11	\$ 2.04	\$	2.40	\$	2.01	\$	8.57
Average diluted shares for EPS calculation	 121.5	120.0		118.6		117.0		119.3

<sup>(1)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Condensed Consolidated Statement of Operations 2018 Restatement Bridge

	Fis	cal Year	2018 - Full Ye	ear	
	Originally Reported	Pension Postre	on/ tirement	Re	stated
Sales	\$ 6,666.0	\$	-	\$ 6	,666.0
Cost of sales	(3,793.8)		12.7	(3	,781.1)
Gross profit	2,872.2		12.7	2	2,884.9
Selling, general and administrative expenses	(1,599.0)		11.1	(1	,587.9)
Other income (expense)	130.6		(23.8)		106.8
Interest expense	(73.0)		-		(73.0)
Income from continuing operations before income taxes	1,330.8		-	1	,330.8
Income tax provision	(795.3)		-		(795.3)
Net income	\$ 535.5	\$	-	\$	535.5
Diluted earnings per share	\$ 4.21	\$	<u>-</u>	\$	4.21
Adjusted EPS <sup>(1)</sup>	\$ 8.11	\$	(0.01)	\$	8.10
Average diluted shares for EPS calculation	126.9		-		126.9

<sup>&</sup>lt;sup>(1)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# **Quarterly Condensed Consolidated Statement of Operations**

	<u> </u>		Fiscal Year 2018	8	
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales	\$ 1,586.6	\$ 1,651.2	\$ 1,698.7	\$ 1,729.5	\$ 6,666.0
Cost of sales	(886.4)	(947.3)	(954.0)	(993.4)	(3,781.1)
Gross profit	700.2	703.9	744.7	736.1	2,884.9
Selling, general and administrative expenses	(386.6)	(386.6)	(399.6)	(415.1)	(1,587.9)
Other income (expense)	4.2	(0.4)	(76.9)	179.9	106.8
Interest expense	(20.0)	(17.3)	(16.5)	(19.2)	(73.0)
Income before income taxes	297.8	299.6	251.7	481.7	1,330.8
Income tax provision	(534.2)	(72.2)	(53.1)	(135.8)	(795.3)
Net income	\$ (236.4)	\$ 227.4	\$ 198.6	\$ 345.9	\$ 535.5
Diluted earnings per share	\$ (1.84)	\$ 1.77	\$ 1.58	\$ 2.80	\$ 4.21
Adjusted EPS <sup>(1)</sup>	\$ 1.96	\$ 1.89	\$ 2.16	\$ 2.10	\$ 8.10
Average diluted shares for EPS calculation	128.2	128.5	125.8	123.5	126.9
Average diluted shares for Adjusted EPS <sup>(1)</sup>	130.1	128.5	125.8	123.5	126.9

<sup>(1)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

## **Quarterly Condensed Consolidated Statement of Operations**

		F	iscal	Year 2017	,			
	 Qtr 1	 Qtr 2		Qtr 3		Qtr 4		YTD
Sales	\$ 1,490.3	\$ 1,554.3	\$	1,599.2	\$	1,667.5	\$	6,311.3
Cost of sales	(837.5)	(887.4)		(911.0)	(	(1,007.5)	(	3,643.4)
Gross profit	 652.8	 666.9		688.2		660.0		2,667.9
Selling, general and administrative expenses	(361.9)	(401.1)		(378.6)		(416.0)	(	1,557.6)
Other (expense) income	(14.6)	(16.6)		(14.5)		49.0		3.3
Interest expense	 (18.7)	 (18.9)		(19.1)		(19.5)		(76.2)
Income before income taxes	257.6	230.3		276.0		273.5		1,037.4
Income tax provision	(42.9)	(40.8)		(59.1)		(68.9)		(211.7)
Net income	\$ 214.7	\$ 189.5	\$	216.9	\$	204.6	\$	825.7
Diluted earnings per share	\$ 1.65	\$ 1.45	\$	1.67	\$	1.57	\$	6.35
Adjusted EPS <sup>(1)</sup>	\$ 1.74	\$ 1.54	\$	1.76	\$	1.68	\$	6.73
Average diluted shares for EPS calculation	 129.7	130.3		129.9		129.8		129.9

<sup>(1)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

#### Sales and Earnings Information by Segment

(in millions, except percentages) (unaudited)

					Year Ende	ed September 3	30.				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Sales											
Architecture & Software <sup>(1)</sup>	\$ 3,021.9	\$ 3,050.2	\$ 2,858.6	\$ 2,635.2	\$ 2,749.5	\$ 2,845.3	\$ 2,682.0	\$ 2,650.4	\$ 2,594.3	\$ 2,115.0	\$ 1,723.5
Control Products & Solutions <sup>(1)</sup>	3,672.9	3,615.8	3,452.7	3,244.3	3,558.4	3,778.2	3,669.9	3,609.0	3,406.1	2,742.0	2,609.0
Total sales	\$ 6,694.8	\$ 6,666.0	\$ 6,311.3	\$ 5,879.5	\$ 6,307.9	\$ 6,623.5	\$ 6,351.9	\$ 6,259.4	\$ 6,000.4	\$ 4,857.0	\$ 4,332.5
, 6141 54155	<del></del>	<del>-</del>	Ψ 3,5 1 1.6	<del>+ 0,01010</del>	<del>+ 0,001.10</del>	<del>+ 0,020.0</del>	<del></del>	<del></del>	<del></del>	- 1,001.10	<u> </u>
Segment operating earnings											
Architecture & Software <sup>(1),(2)</sup>	\$ 874.8	\$ 897.9	\$ 780.0	\$ 691.7	\$ 805.2	\$ 838.1	\$ 758.5	\$ 713.2	\$ 672.4	\$ 481.1	\$ 221.0
Control Products & Solutions <sup>(1),(2)</sup>	598.8	543.9	448.1	488.6	546.7	510.4	475.8	447.4	380.2	252.2	202.3
Total segment operating earnings <sup>(2),(3),(4)</sup>	1,473.6	1,441.8	1,228.1	1,180.3	1,351.9	1,348.5	1,234.3	1,160.6	1,052.6	733.3	423.3
Purchase accounting depreciation and amortization	(16.6)	(17.4)	(21.4)	(18.4)	(21.0)	(21.6)	(19.3)	(19.8)	(19.8)	(18.9)	(18.6)
General corporate - net <sup>(5)</sup>	(108.8)	(100.0)	(95.9)	(92.4)	(96.3)	(90.5)	(107.0)	(90.7)	(84.4)	(98.1)	(94.6)
Non-operating pension and postretirement benefit credit (costs) <sup>(2)</sup>	8.4	(23.8)	(77.6)	(67.8)	(54.1)	(52.4)	(76.0)	(31.9)	(27.3)	(16.6)	`11.1 <sup>´</sup>
Costs related to Emerson proposal	-	(11.2)	-	-	-	-	-	-	-	-	-
Gain on sale of business	-	-	60.8	-	-	-	-	-	-	-	-
(Loss) gain on investments	(402.2)	123.7	-	-	-	-	-	-	-	-	-
Valuation adjustments related to the registration of PTC Shares	33.7	(33.7)	-	-	-	-	-	-	-	-	-
Interest (expense) income, net <sup>(5)</sup>	(87.1)	(48.6)	(56.6)	(58.6)	(53.0)	(49.8)	(51.1)	(52.3)	(53.5)	(55.5)	(51.3)
Special items											4.0
Income from continuing operations before income taxes	901.0	1,330.8	1,037.4	943.1	1,127.5	1,134.2	980.9	965.9	867.6	544.2	273.9
Income tax provision	(205.2)	(795.3)	(211.7)	(213.4)	(299.9)	(307.4)	(224.6)	(228.9)	(170.5)	(103.8)	(56.0)
Income from continuing operations	695.8	535.5	825.7	729.7	827.6	826.8	756.3	737.0	697.1	440.4	217.9
Income from discontinued operations			-	-	-	-	-	-	0.7	23.9	2.8
Net income	\$ 695.8	<u>\$ 535.5</u>	\$ 825.7	\$ 729.7	\$ 827.6	\$ 826.8	\$ 756.3	\$ 737.0	\$ 697.8	\$ 464.3	\$ 220.7
Segment operating margin	00.00/	20.40/	07.00/	06.00/	20.20/	20 50/	20.20/	20.00/	05.00/	00.70/	40.00/
Architecture & Software	28.9%	29.4%	27.3%	26.2%	29.3%	29.5%	28.3%	26.9%	25.9%	22.7%	12.8%
Control Products & Solutions	16.3%	15.0%	13.0%	15.1%	15.4%	13.5%	13.0%	12.4%	11.2%	9.2%	7.8%
Total segment operating margin <sup>(3)</sup>	22.0%	21.6%	19.5%	20.1%	21.4%	20.4%	19.4%	18.5%	17.5%	15.1%	9.8%

<sup>(1)</sup> Beginning in fiscal 2019, we realigned our reportable segments for a transfer of business activities between our segments. As a result, the 2018 and 2017 presentation of reportable segments has been restated to conform to the current segment reporting structure. These changes are not reflected in years prior to 2017.

<sup>(2)</sup> Beginning in fiscal 2019, we retrospectively applied the requirements of the new pension standard (ASU 2017-07), reclassifying non-operating pension and postretirement benefit costs out of segment operating earnings. As a result, all prior period presentation on this page and those that follow have been restated to conform to this standard. See Other Supplemental Information: Components of Pension and Postretirement Benefit Expense for a reconciliation of the components of operating and non-operating pension and postretirement benefit costs by fiscal year and for reasons why management believes this information is useful to investors.

<sup>(3)</sup> Total segment operating earnings and total segment operating margin are non-GAAP financial measures. We exclude purchase accounting depreciation and amortization, general corporate – net, non-operating pension and postretirement benefit (cost) credit, gains and losses on investments, valuation adjustments related to the registration of PTC Shares, interest (expense) income - net and income tax provision because we do not consider these costs to be directly related to the operating performance of our segments. We believe total segment operating earnings and total segment operating performance. We use these measures to monitor and evaluate the profitability of our operating segment operating earnings and total segment operating margin may be different from measures used by other companies.

<sup>(4)</sup> Segment operating earnings in 2009 includes restructuring charges of \$60.4 million related to actions to better align our cost structure with current economic conditions.

<sup>(5)</sup> Beginning in fiscal 2019, we reclassified interest income from General corporate - net to Interest (expense) income - net. As a result, all prior period presentation on this page and those that follow have been restated. This changes did not impact the Consolidated Statement of Operations.

# Quarterly Sales and Earnings Information by Segment 2018 Restatement Bridge

(in millions, except per share amounts and percentages) (unaudited)

#### Fiscal Year 2018 - Full Year

		iginally ported		gment ilign.	Pensior Postreti		Inte	erest ome	Re	stated
Sales										
Architecture & Software	\$	3,098.2	\$	(48.0)					\$	3,050.2
Control Products & Solutions		3,567.8	_	48.0					•	3,615.8
Total sales	\$	6,666.0	\$		\$		\$		\$	6,666.0
Segment operating earnings										
Architecture & Software	\$	901.3	\$	(3.1)	\$	(0.3)			\$	897.9
Control Products & Solutions	•	541.3	•	3.1	•	(0.5)			*	543.9
Total segment operating earnings <sup>(1)</sup>		1,442.6		-		(0.8)		-		1,441.8
						, ,				
Purchase accounting depreciation and amortization		(17.4)						(5.4.4)		(17.4)
General corporate - net		(75.6)				2.0		(24.4)		(100.0)
Non-operating pension costs		(24.6)				8.0				(23.8)
Costs related to unsolicited Emerson proposals  Gain on Investment		(11.2) 123.7								(11.2) 123.7
Valuation adjustments related to the registration of PTC securities		(33.7)								(33.7)
Interest (expense) income, net		(73.0)						24.4		(48.6)
interest (expense) moone, net		(10.0)			-			27.7		(40.0)
Income before income taxes		1,330.8		-		-		-		1,330.8
Income tax provision		(795.3)								(795.3)
Net income	\$	535.5	\$	-	\$	-	\$	-	\$	535.5
Diluted EPS	\$	4.21							\$	4.21
Adjusted EPS <sup>(2)</sup>	\$	8.11			\$	(0.01)			\$	8.10
•	<u> </u>				Ψ	(0.01)			Ψ	0.10
Note: The sum of the quarterly per share amounts will not necessarily equal the annual	per sha	re amounts pre	sented.							
Segment operating margin										
Architecture & Software		29.1%								29.4%
Control Products & Solutions		15.2%								15.0%
Total segment operating margin <sup>(1)</sup>		21.6%								21.6%

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# **Historic Sales Growth Rates**

(unaudited)

#### Consolidated:

	1	Fiscal Year 202	20		Fiscal Ye	ear 2019			Fiscal Y	ear 2018			Fiscal \	ear 2017			Fiscal	Year 2016			Fiscal \	ear 2015			Fiscal Y	ear 2014	
	Qtr 1	Qtr 2	Qtr 3	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth <sup>(1)</sup>	-1.0%	-0.2%	-17.6%	5.7%	3.6%	0.5%	1.4%	5.3%	3.5%	5.7%	7.3%	3.8%	6.8%	8.2%	5.6%	-3.3%	-3.6%	-4.8%	-4.0%	2.1%	2.7%	2.2%	-2.3%	7%	7%	2%	4.4%
Foreign currency impact	-0.9%	-1.5%	-1.9%	-2.2%	-3.2%	-2.5%	-1.5%	2.5%	3.9%	1.8%	-2.2%	-1.1%	-0.6%	-0.9%	1.5%	-6.1%	-3.5%	-1.8%	-0.7%	-3.4%	-6.0%	-6.8%	-7.6%	0%	-2%	0%	-0.7%
Divestiture impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.3%	-1.2%	-1.3%	-1.4%	0.0%	0.0%	0.0%	0.0%												
Acquisition impact	4.5%	3.2%	3.2%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	1.8%	1.7%	1.2%	1.3%	0.0%	0.0%	0.2%	0.4%	0.2%	0.2%	0.1%	0.1%	0%	0%	0%	0.2%
GAAP sales growth	2.6%	1.5%	-16.3%	3.5%	0.4%	-2.0%	0.0%	6.5%	6.2%	6.2%	3.7%	4.5%	7.9%	8.5%	8.4%	-9.4%	-7.1%	-6.4%	-4.3%	-1.1%	-3.1%	-4.5%	-9.8%	7%	5%	2%	3.9%
										2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009							
Organic sales growth <sup>(1)</sup> Foreign currency impact										2.8% -2.4%	5.5% 1.4%	6.1% -0.3%	-3.9% -3.0%	1.1% -6.0%	5.1% -1.0%	2% -1%	6% -3%	20% 3%	10% 2%	-19% -5%							
Divestiture impact										0.0%	-1.3%	0.0%	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%							
Acquisition impact										0.0%	0.0%	1.5%	0.1%	0.1%	0.2%	0%	1%	1%	0%	0%							
GAAP sales growth										0.4%	5.6%	7.3%	-6.8%	-4.8%	4.3%	1%	4%	24%	12%	-24%							

#### Architecture & Software Segment(2):

		Fiscal Year 20	20		Fiscal Ye	ear 2019			Fiscal Ye	ear 2018*			Fiscal Y	Year 2017			Fiscal Y	ear 2016			Fiscal \	rear 2015			Fiscal Y	'ear 2014	
	Qtr 1	Qtr 2	Qtr 3	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth <sup>(1)</sup>	0.7%	4.0%	-15.9%	4.6%	1.2%	-1.9%	2.3%	4.4%	2.5%	6.3%	7.1%	7.6%	13.7%	10.5%	6.2%	-2.7%	-3.3%	-1.3%	1.4%	5.1%	4.8%	3.1%	-0.4%	6%	9%	7%	5.2%
Foreign currency impact	-1.0%	-1.7%	-1.8%	-2.2%	-3.5%	-2.8%	-1.5%	2.5%	4.3%	2.1%	-2.3%	-1.0%	-0.7%	-1.0%	1.6%	-6.5%	-3.3%	-1.6%	-0.6%	-3.6%	-6.7%	-7.5%	-8.1%	0%	-2%	0%	-0.7%
Divestiture impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%																
Acquisition impact	0.1%	0.1%	0.8%	0.0%	0.1%	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%	1.7%	1.2%	0.3%	0.2%	0.0%	0.0%	0.4%	1.0%	0.2%	0.1%	0.0%	0.0%	0%	0%	0%	0.1%
GAAP sales growth	-0.2%	2.4%	-16.9%	2.4%	-2.2%	-4.6%	0.9%	6.9%	6.8%	8.4%	4.8%	8.3%	14.2%	9.8%	8.0%	-9.2%	-6.6%	-2.5%	1.8%	1.7%	-1.8%	-4.4%	-8.5%	6%	7%	7%	4.6%
										2019	2018*	2017	2016	2015	2014	2013	2012	2011	2010	2009							
Organic sales growth <sup>(1)</sup>										1.5%	5.1%	9.4%	-1.5%	3.1%	6.8%	2%	5%	20%	20%	-24%							
Foreign currency impact										-2.5%	1.6%	-0.3%	-3.0%	-6.6%	-0.7%	-1%	-3%	3%	3%	-5%							
Acquisition impact										0.1%	0.0%	0.9%	0.3%	0.1%	0.0%	0%	0%	0%	0%	0%							
GAAP sales growth										-0.9%	6.7%	10.0%	-4.2%	-3.4%	6.1%	1%	2%	23%	23%	-29%							

#### Control Products & Solutions Segment<sup>(2)</sup>:

		Fiscal Year 20	20		Fiscal Y	ear 2019			Fiscal Ye	ear 2018*			Fiscal \	Year 2017			Fiscal \	Year 2016			Fiscal `	Year 2015			Fiscal Y	ear 2014	
	Qtr 1	Qtr 2	Qtr 3	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth <sup>(1)</sup>	-2.5%	-3.6%	-18.9%	6.6%	5.7%	2.7%	0.7%	6.1%	4.4%	5.2%	7.5%	0.7%	1.4%	6.3%	5.1%	-3.8%	-3.9%	-7.5%	-8.0%	-0.3%	1.2%	1.6%	-3.6%	9%	5%	-2%	3.8%
Foreign currency impact	-0.8%	-1.5%	-2.0%	-2.1%	-3.2%	-2.5%	-1.3%	2.3%	3.7%	1.6%	-2.2%	-1.3%	-0.4%	-0.8%	1.4%	-5.8%	-3.6%	-1.9%	-0.8%	-3.2%	-5.5%	-6.3%	-7.2%	-1%	-2%	0%	-0.8%
Divestiture impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-2.4%	-2.3%	-2.3%	-2.4%																
Acquisition impact	8.2%	5.8%	5.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.9%	2.0%	1.9%	2.2%	0.0%	0.0%	0.0%	0.0%	0.2%	0.2%	0.1%	0.1%	0%	0%	0%	0.3%
GAAP sales growth	4.9%	0.7%	-15.8%	4.5%	2.5%	0.2%	-0.6%	6.0%	5.8%	4.5%	2.9%	1.3%	3.0%	7.4%	8.7%	-9.6%	-7.5%	-9.4%	-8.8%	-3.3%	-4.1%	-4.6%	-10.7%	8%	3%	-2%	3.3%
										2019	2018*	2017	2016	2015	2014	2013	2012	2011	2010	2009							
Organic sales growth <sup>(1)</sup> Foreign currency impact										3.8% -2.2%	5.8% 1.3%	3.4% -0.2%	-5.8% -3.0%	-0.4% -5.6%	3.8% -1.1%	2% 0%	8% -3%	20% 3%	2% 2%	-15% -5%							
Divestiture impact										0.0%	-2.4%	0.0%	0.0%	0.0%	0.0%	0%	0%	0%	0%	0%							
Acquisition impact										0.0%	0.0%	2.0%	0.0%	0.2%	0.3%	0%	1%	1%	1%	0%							
GAAP sales growth										1.6%	4.7%	5.2%	-8.8%	-5.8%	3.0%	2%	6%	24%	5%	-20%							

(1) We believe that organic sales, defined as sales excluding the effects of changes in currency exchange rates and acquisitions. We use organic sales as one measure to monitor and evaluate our regional and operating segment performance. We determine the effect of changes in currency exchange rates by translating the respective period's sales using the prior period. When we divest a business, we exclude sales in the prior period for which there are no comparable sales in the prior period. When we divest a business, we exclude sales in the prior period for which there are no comparable sales in the prior period. Organic sales growth is calculated by comparing organic sales to reported sales in the prior period for which there are no comparable sales in the current period for the country of destination.

<sup>(2)</sup> Beginning in fiscal 2019, we realigned our reportable segments for a transfer of business activities between our segments. The fiscal 2018 numbers have been updated by segment for this change. However, the information prior to 2018 has not been updated.

				Fiscal \	Year 2	2020		
		Qtr 1		Qtr 2		Qtr 3		YTD
Sales		<u> </u>		_		_		
Architecture & Software	\$	751.6	\$	757.1	\$	621.4	\$	2,130.1
Control Products & Solutions		932.9	_	924.2		772.6	_	2,629.7
Total sales	\$	1,684.5	\$	1,681.3	\$	1,394.0	\$	4,759.8
Segment operating earnings								
Architecture & Software	\$	223.7	\$	232.8	\$	147.8	\$	604.3
Control Products & Solutions	Ψ	115.4	Ψ	138.7	Ψ	81.6	Ψ	335.7
Total segment operating earnings <sup>(1)</sup>		339.1		371.5		229.4		940.0
Purchase accounting depreciation and amortization		(10.0)		(9.5)		(10.6)		(30.1)
General corporate - net		(32.8)		(17.7)		(26.4)		(76.9)
Non-operating pension and postretirement benefit (cost) credit		(8.7)		(8.6)		(8.6)		(25.9)
Gain (loss) on investments		71.0		(144.8)		175.5		101.7
Interest (expense) income, net		(24.0)		(23.5)		(24.8)		(72.3)
Income before income taxes		334.6		167.4		334.5		836.5
Income tax provision		(19.2)		(37.5)		(20.3)		(77.0)
Net income		315.4		129.9		314.2		759.5
Income (loss) attributable to noncontrolling interest		4.7		(2.3)		(3.6)		(1.2)
Net income attributable to Rockwell	\$	310.7	\$	132.2	\$	317.8	\$	760.7
Diluted EPS	\$	2.66	\$	1.13	\$	2.73	\$	6.52
Adjusted EPS <sup>(2)</sup>	\$	2.11	\$	2.43	\$	1.27	\$	5.81
Note: The sum of the quarterly per share amounts will not necessarily equal the	annual	per share a	mounts	s presented.				
Segment operating margin								
Architecture & Software		29.8%		30.7%		23.8%		28.4%
Control Products & Solutions		12.4%		15.0%		10.6%		12.8%
Total segment operating margin <sup>(1)</sup>		20.1%		22.1%		16.5%		19.7%

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

	Fiscal Year 2020												
· -	(	Qtr 1		Qtr 2		Qtr 3		YTD					
Net income attributable to Rockwell Automation	\$	310.7	\$	132.2	\$	317.8	\$	760.7					
Non-operating pension and postretirement benefit cost (credit), net of tax		6.3		6.2		6.2		18.7					
Change in the fair value of investments, net of tax		(71.0)		144.8		(175.5)		(101.7)					
Adjusted Income	\$	246.0	\$	283.2	\$	148.5	\$	677.7					
Diluted EPS from net income	\$	2.66		\$1.13	\$	2.73	\$	6.52					
Non-operating pension and postretirement benefit cost (credit), net of tax		0.06		0.06		0.05		0.16					
Change in the fair value of investments, net of tax		(0.61)		1.24		(1.51)		(0.87)					
Adjusted EPS	\$	2.11	\$	2.43	\$	1.27	\$	5.81					
Effective tax rate		5.7%		22.4%		6.1%		9.2%					
Tax effect of non-operating pension and postretirement benefit cost (credit)		0.6%		0.2%		0.5%		0.6%					
Tax effect of the change in fair value of investments		1.6%		-10.2%		7.0%		1.3%					
Adjusted Effective Tax Rate		7.9%		12.4%		13.6%		11.1%					

					ıl Year 20				
		Qtr 1		Qtr 2		Qtr 3	Qtr 4		YTD
Sales									
Architecture & Software	\$	753.1	\$	739.7	\$	747.9	\$ 781.2	\$	3,021.9
Control Products & Solutions		889.2		917.5		917.2	 949.0		3,672.9
Total sales	\$	1,642.3	\$	1,657.2	\$	1,665.1	\$ 1,730.2	\$	6,694.8
Segment operating earnings									
Architecture & Software	\$	237.0	\$	209.9	\$	222.9	\$ 205.0	\$	874.8
Control Products & Solutions		137.9		143.9		173.0	 144.0		598.8
Total segment operating earnings <sup>(1)</sup>		374.9		353.8		395.9	349.0		1,473.6
Purchase accounting depreciation and amortization		(4.1)		(4.3)		(4.1)	(4.1)		(16.6)
General corporate - net		(21.9)		(26.7)		(23.8)	(36.4)		(108.8)
Non-operating pension and postretirement benefit credit		2.6		2.6		2.6	0.6		8.4
(Loss) gain on investment		(246.4)		98.2		(25.6)	(228.4)		(402.2)
Valuation adjustments related to the registration of PTC Shares		33.7		-		-	-		33.7
Interest (expense) income, net		(18.0)		(21.2)		(23.6)	 (24.3)		(87.1)
Income before income taxes		120.8		402.4		321.4	56.4		901.0
Income tax provision		(40.5)		(56.4)		(60.0)	 (48.3)		(205.2)
Net income	\$	80.3	\$	346.0	\$	261.4	\$ 8.1	\$	695.8
Diluted EPS	\$	0.66	\$	2.88	\$	2.20	\$ 0.07	\$	5.83
Adjusted EPS <sup>(2)</sup>	\$	2.21	\$	2.04	\$	2.40	\$ 2.01	\$	8.67
Note: The sum of the quarterly per share amounts will not necessarily equal the	ann	ual per share	amour	nts presented	d.				
Segment operating margin									
Architecture & Software		31.5%		28.4%		29.8%	26.2%		28.9%
Control Products & Solutions		15.5%	-	15.7%		18.9%	 15.2%		16.3%
Total segment operating margin <sup>(1)</sup>		22.8%		21.3%		23.8%	20.2%		22.0%
g oporating margin	_						 	_	

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

	Fiscal Year 2019													
	(	Qtr 1	(	Qtr 2		Qtr 3	(	Qtr 4		YTD				
Net income	\$	80.3	\$	346.0	\$	261.4	\$	8.1	\$	695.8				
Non-operating pension and postretirement benefit credit, net of tax		(2.3)		(2.2)		(2.3)		(0.6)		(7.4)				
Change in the fair value of investments, net of tax		191.0		(98.2)		25.6		228.4		346.8				
Adjusted Income	\$	269.0	\$	245.6	\$	284.7	\$	235.9	\$	1,035.2				
Diluted EPS from net income	\$	0.66		\$2.88	\$	2.20		\$0.07	\$	5.83				
Non-operating pension and postretirement benefit credit, net of tax		(0.02)		(0.02)		(0.02)		(0.01)		(0.06)				
Change in fair value of investments, net of tax		1.57		(0.82)		0.22		1.95		2.90				
Adjusted EPS	\$	2.21	\$	2.04	\$	2.40	\$	2.01	\$	8.67				
Effective tax rate		33.5%		14.0%		18.7%		85.6%		22.8%				
Tax effect of non-operating pension and postretirement benefit credit		0.0%		0.1%		0.0%		0.9%		0.1%				
Tax effect of change in fair value of investments		-14.8%		4.5%		-1.4%		-69.5%		-5.0%				
Adjusted Effective Tax Rate		18.7%		18.6%		17.3%		17.0%		17.9%				

			18		
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales				·	
Architecture & Software	\$ 735.6	\$ 756.5	\$ 783.7	\$ 774.4	\$ 3,050.2
Control Products & Solutions	851.0	894.7	915.0	955.1	3,615.8
Total sales	\$ 1,586.6	\$ 1,651.2	\$ 1,698.7	\$ 1,729.5	\$ 6,666.0
Segment operating earnings					
Architecture & Software	\$ 224.2	\$ 217.2	\$ 238.6	\$ 217.9	\$ 897.9
Control Products & Solutions	131.2	127.7	144.0	141.0	543.9
Total segment operating earnings <sup>(1)</sup>	355.4	344.9	382.6	358.9	1,441.8
Purchase accounting depreciation and amortization	(4.4)	(4.5)	(4.3)	(4.2)	(17.4)
General corporate - net	(24.0)	(24.8)	(33.0)	(18.2)	(100.0)
Non-operating pension and postretirement benefit costs	(5.8)	(5.7)	(5.6)	(6.7)	(23.8)
Costs related to unsolicited Emerson proposals	(11.2)	-	-	-	(11.2)
(Loss) gain on investment	-	-	(7.3)	131.0	123.7
Valuation adjustments related to the registration of PTC securities	-	-	(69.5)	35.8	(33.7)
Interest (expense) income, net	(12.2)	(10.3)	(11.2)	(14.9)	(48.6)
Income before income taxes	297.8	299.6	251.7	481.7	1,330.8
Income tax provision	(534.2)	(72.2)	(53.1)	(135.8)	(795.3)
Net income	\$ (236.4)	\$ 227.4	\$ 198.6	\$ 345.9	\$ 535.5
Diluted EPS	\$ (1.84)	\$ 1.77	\$ 1.58	\$ 2.80	\$ 4.21
Adjusted EPS <sup>(2)</sup>	\$ 1.96	\$ 1.89	\$ 2.16	\$ 2.10	\$ 8.10
Note: The sum of the quarterly per share amounts will not necessarily equal the ann	ual per share amou	nts presented.			
Segment operating margin					
Architecture & Software	30.5%	28.7%	30.4%	28.1%	29.4%
Control Products & Solutions	15.4%	14.3%	15.7%	14.8%	15.0%
Total segment operating margin <sup>(1)</sup>	22.4%	20.9%	22.5%	20.8%	21.6%
Total objiniont operating margin		20.070	22.070	20.070	21.070

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Sales and Earnings Information by Segment Q1 2018 Restatement Bridge

				Fi	scal Year 2	018 - Quarte	r 1			
		ginally orted	_	ıment lign.	Pension Postretire		Inte Inco	rest me	Res	stated
Sales Architecture & Software	\$	746.9	\$	(11.3)					\$	735.6
Control Products & Solutions Total sales	\$	839.7 1,586.6	\$	11.3	\$		\$		\$	851.0 1,586.6
Total Sales	Φ	1,500.0	φ		Ψ	<del>-</del>	Φ		φ	1,300.0
Segment operating earnings Architecture & Software	\$	224.6	\$	(0.4)		(0.4)			\$	224.2
Control Products & Solutions  Total segment operating earnings <sup>(1)</sup>		130.9 355.5		0.4		(0.1)				131.2 355.4
Purchase accounting depreciation and amortization General corporate - net		(4.4) (16.2)				, ,		(7.8)		(4.4) (24.0)
Non-operating pension costs  Costs related to unsolicited Emerson proposals  Interest (expense) income, net		(5.9) (11.2) (20.0)				0.1		7.8		(5.8) (11.2) (12.2)
Income before income taxes Income tax provision		297.8 (534.2)		-		-		-		297.8 (534.2)
Net income	\$	(236.4)	\$	-	\$		\$	-	\$	(236.4)
Diluted EPS	\$	(1.84)							\$	(1.84)
Adjusted EPS <sup>(2)</sup>	\$	1.96							\$	1.96
Note: The sum of the quarterly per share amounts will not necessarily equal the annual	per share	amounts pres	ented.			_		_		
Segment operating margin										
Architecture & Software		30.1%								30.5%
Control Products & Solutions  Total aggregation margin <sup>(1)</sup>		15.6% 22.4%							_	15.4% 22.4%
Total segment operating margin <sup>(1)</sup>		ZZ.4 70								ZZ.4 <sup>-70</sup>

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Sales and Earnings Information by Segment Q2 2018 Restatement Bridge

Sales         Femorated         Pension/Realign         Pension/Postretirement         Interest Income         Restated           Architecture & Software         \$ 768.4         \$ (11.9)         \$ 756.5         \$ 882.4         \$ (11.9)         \$ 884.7         \$ 844.9         \$ 844.7         \$ 844.9         \$ 84		Fiscal Year 2018 - Quarter 2													
Architecture & Software Control Products & Solutions         \$ 766.5 882.8 11.9 11.9 11.9 11.9 11.9 11.9 11.9 11				_	-					Re	stated				
Segment operating earnings	Sales														
Segment operating earnings		\$		\$	` ,					\$					
Segment operating earnings           Architecture & Software         \$ 218.2         \$ (0.9)         \$ (0.1)         \$ 217.2           Control Products & Solutions         126.9         0.9         (0.1)         127.7           Total segment operating earnings <sup>(1)</sup> 345.1         -         (0.2)         -         344.9           Purchase accounting depreciation and amortization         (4.5)         -         (0.2)         -         344.9           Purchase accounting depreciation and amortization         (4.5)         -         (0.2)         -         344.9           Purchase accounting depreciation and amortization         (4.5)         -         0.2         (7.0)         (24.8)           Someral corporate - net         (17.8)         -         0.2         (5.7)         (24.8)           Non-operating pension costs         (5.9)         0.2         0.2         (5.7)         (10.3)           Incerts (expense) income, net         (17.3)         -         -         -         -         2.99.6         -         -         -         2.99.6         -         -         -         -         2.99.6         -         -         -         -         2.27.4         -         -         -         -		•		Ф.	11.9	Φ.		•		•					
Architecture & Software Control Products & Solutions         \$ 218.2   \$ (0.9)   \$ (0.1)   \$ 217.2   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ 127.7   \$ (0.1)   \$ (	Total Sales	Ψ	1,031.2	Ψ		Ψ		Ψ		Ψ	1,031.2				
Control Products & Solutions         126.9         0.9         (0.1)         127.7           Total segment operating earnings <sup>(1)</sup> 345.1         -         (0.2)         -         344.9           Purchase accounting depreciation and amortization         (4.5)         (6.5)         (7.0)         (24.8)           Non-operating pension costs         (5.9)         0.2         (5.7)           Interest (expense) income, net         (17.3)         0.2         (5.7)           Income before income taxes         299.6         -         -         -         299.6           Income tax provision         (72.2)         -         \$         227.4           Net income         \$ 227.4         \$ -         \$         \$         227.4           Diluted EPS         \$ 1.77         \$ 1.89<	Segment operating earnings														
Total segment operating earnings <sup>(1)</sup> Purchase accounting depreciation and amortization  General corporate - net  (17.8)  Non-operating pension costs  (5.9)  Interest (expense) income, net  (17.3)  Income before income taxes  Income tax provision  Net income  \$299.6 299.6		\$		\$		\$				\$					
Purchase accounting depreciation and amortization         (4.5)         (4.5)           General corporate - net         (17.8)         (7.0)         (24.8)           Non-operating pension costs         (5.9)         0.2         (5.7)           Interest (expense) income, net         (17.3)         7.0         (10.3)           Income before income taxes         299.6         -         -         -         299.6           Income tax provision         (72.2)         -         \$         -         \$         227.4           Net income         \$ 227.4         \$         -         \$         227.4           Diluted EPS         \$ 1.77         \$         \$         1.77           Adjusted EPS <sup>(2)</sup> \$ 1.89         \$         \$         1.89           Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.         \$         28.7%           Segment operating margin         28.4%         28.7%         28.7%           Control Products & Solutions         14.3%         14.3%         14.3%					0.9										
General corporate - net         (17.8)         (7.0)         (24.8)           Non-operating pension costs         (5.9)         0.2         (5.7)           Interest (expense) income, net         (17.3)         7.0         (10.3)           Income before income taxes         299.6         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         -         -         227.4           Net income         \$ 1.77         \$ 1.89         \$ 1	Total segment operating earnings <sup>(1)</sup>		345.1		-		(0.2)		-		344.9				
General corporate - net         (17.8)         (7.0)         (24.8)           Non-operating pension costs         (5.9)         0.2         (5.7)           Interest (expense) income, net         (17.3)         7.0         (10.3)           Income before income taxes         299.6         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         -         299.6           Income tax provision         (72.2)         -         -         -         -         -         227.4           Net income         \$ 1.77         \$ 1.89         \$ 1	Purchase accounting depreciation and amortization		(4.5)								(4.5)				
Interest (expense) income, net  (17.3)  Income before income taxes Income tax provision  Net income  \$ 299.6 299.6 (72.2)  Net income  \$ 227.4 \$ - \$ - \$ - \$227.4  Diluted EPS  \$ 1.77  Adjusted EPS <sup>(2)</sup> Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.  Segment operating margin Architecture & Software Control Products & Solutions  7.0 (10.3)  7.0 (10.3)  7.0 (10.3)  7.0 (10.3)  7.0 (10.3)  1.899.  2.87%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%  2.8.7%	<del>-</del> '								(7.0)						
Income before income taxes   299.6   -   -   299.6   (72.2)			. ,				0.2								
Income tax provision         (72.2)           Net income         \$ 227.4         \$ -         \$ -         \$ 227.4           Diluted EPS         \$ 1.77         \$ 1.89         \$ 1.89           Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.         \$ 1.89         \$ 1.89           Segment operating margin Architecture & Software Control Products & Solutions         \$ 28.4%         \$ 28.7%           Control Products & Solutions         \$ 14.4%         \$ 14.3%	Interest (expense) income, net		(17.3)						7.0		(10.3)				
Net income         \$ 227.4         \$ -         \$ -         \$ 227.4           Diluted EPS         \$ 1.77         \$ 1.77           Adjusted EPS <sup>(2)</sup> \$ 1.89         \$ 1.89           Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.         \$ 1.89           Segment operating margin Architecture & Software Control Products & Sollutions         \$ 28.4%         \$ 28.7%           Control Products & Sollutions         \$ 14.4%         \$ 14.3%	Income before income taxes		299.6		_		-		_		299.6				
Diluted EPS \$ 1.77 \$ 1.77  Adjusted EPS <sup>(2)</sup> \$ 1.89 \$ 1.89  Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.  Segment operating margin Architecture & Software 28.4% Control Products & Solutions 14.3%	Income tax provision		(72.2)								(72.2)				
Adjusted EPS <sup>(2)</sup> \$ 1.89 \$ 1.89  Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.  Segment operating margin Architecture & Software 28.4% Control Products & Solutions 14.4%	Net income	\$	227.4	\$	-	\$	-	\$	-	\$	227.4				
Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.  Segment operating margin Architecture & Software 28.4% 28.7% Control Products & Solutions 14.4%	Diluted EPS	\$	1.77							\$	1.77				
Segment operating marginArchitecture & Software28.4%Control Products & Solutions14.4%	Adjusted EPS <sup>(2)</sup>	\$	1.89							\$	1.89				
Architecture & Software 28.4% Control Products & Solutions 14.4%  28.7%	Note: The sum of the quarterly per share amounts will not necessarily equal th	e annual per shar	e amounts pres	ented.	,										
Architecture & Software 28.4% Control Products & Solutions 14.4%  28.7%	Segment operating margin														
Control Products & Solutions 14.4%			28.4%								28.7%				
Total segment operating margin <sup>(1)</sup> 20.9%	Control Products & Solutions														
	Total segment operating margin <sup>(1)</sup>		20.9%								20.9%				

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Sales and Earnings Information by Segment Q3 2018 Restatement Bridge

	Fiscal Year 2018 - Quarter 3													
		ginally orted	•	gment lign.	Pensio Postreti		Inte Inco	rest me	Re	stated				
Sales Architecture & Software Control Products & Solutions	\$	795.7 903.0	\$	(12.0) 12.0					\$	783.7 915.0				
Total sales	\$	1,698.7	\$	-	\$	-	\$	-	\$	1,698.7				
Segment operating earnings Architecture & Software Control Products & Solutions	\$	239.0 143.9	\$	(0.3) 0.3	\$	(0.1) (0.2)			\$	238.6 144.0				
Total segment operating earnings <sup>(1)</sup>		382.9		-		(0.3)		-		382.6				
Purchase accounting depreciation and amortization General corporate - net Non-operating pension costs Loss on investment Valuation adjustments related to the registration of PTC securities		(4.3) (27.7) (5.9) (7.3) (69.5)				0.3		(5.3)		(4.3) (33.0) (5.6) (7.3) (69.5)				
Interest (expense) income, net		(16.5)						5.3		(11.2)				
Income before income taxes Income tax provision		251.7 (53.1)		-		-		-		251.7 (53.1)				
Net income	\$	198.6	\$		\$	-	\$	-	\$	198.6				
Diluted EPS	\$	1.58							\$	1.58				
Adjusted EPS <sup>(2)</sup>	\$	2.16							\$	2.16				
Note: The sum of the quarterly per share amounts will not necessarily equal the annual	per sha	re amounts pre	esented.											
Segment operating margin														
Architecture & Software		30.0%								30.4%				
Control Products & Solutions		15.9%							_	15.7%				
Total segment operating margin <sup>(1)</sup>		22.5%								22.5%				

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Sales and Earnings Information by Segment Q4 2018 Restatement Bridge

(in millions, except per share amounts and percentages) (unaudited)

#### Fiscal Year 2018 - Quarter 4

		• •		gment Ilign.	Pension/ Postretirement		Interest ment Income		Re	stated
Sales										
Architecture & Software	\$	787.2	\$	(12.8)					\$	774.4
Control Products & Solutions		942.3		12.8						955.1
Total sales	\$	1,729.5	\$	-	\$	-	\$		\$	1,729.5
Segment energting earnings										
Segment operating earnings Architecture & Software	\$	219.5	\$	(1.5)	\$	(0.1)			\$	217.9
Control Products & Solutions	Ψ	139.6	Ψ	1.5	Ψ	(0.1)			Ψ	141.0
		359.1		1.0	-		-			
Total segment operating earnings <sup>(1)</sup>		359.1		-		(0.2)		-		358.9
Purchase accounting depreciation and amortization		(4.2)								(4.2)
General corporate - net		(13.9)						(4.3)		(18.2)
Non-operating pension costs		(6.9)				0.2		(4.0)		(6.7)
Gain on Investment		131.0				0.2				131.0
Valuation adjustments related to the registration of PTC securities		35.8								35.8
Interest (expense) income, net		(19.2)						4.3		(14.9)
		(1912)			-					(1111)
Income before income taxes		481.7		_		_		_		481.7
Income tax provision		(135.8)								(135.8)
		(10010)								(10010)
Net income	\$	345.9	\$		\$		\$	-	\$	345.9
	_									
Diluted EPS	\$	2.80							\$	2.80
Adjusted EPS <sup>(2)</sup>	\$	2.11			\$	(0.01)			\$	2.10
Note: The sum of the quarterly per share amounts will not necessarily equal the annua	l per sh	nare amounts	present	ed.						
Segment operating margin										
Architecture & Software		27.9%								28.1%
Control Products & Solutions	=	14.8%							_	14.8%
Total segment operating margin <sup>(1)</sup>	_	20.8%								20.8%
· g F										

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

	Fiscal Year 2018												
		Qtr 1		Qtr 2		Qtr 3		Qtr 4		YTD			
Income from continuing operations	\$	(236.4)	\$	227.4	\$	198.6	\$	345.9	\$	535.5			
Non-operating pension and postretirement benefit costs, net of tax		4.0		3.9		3.8		4.6		16.3			
Costs related to unsolicited Emerson proposals, net of tax		8.1		-		-		-		8.1			
Change in the fair value of investments, net of tax		-		-		76.8		(145.1)		(68.3)			
Effects of the Tax Act		479.7		11.5		(7.5)		54.6		538.3			
Adjusted Income	\$	255.4	\$	242.8	\$	271.7	\$	260.0	\$	1,029.9			
Diluted EPS from continuing operations	\$	(1.84)		\$1.77	\$	1.58		\$2.80	\$	4.21			
Non-operating pension and postretirement benefit costs, net of tax		0.05		0.03		0.03		0.03		0.12			
Costs related to unsolicited Emerson proposals, net of tax		0.07		-		-		-		0.07			
Change in fair value of investments, net of tax		-		-		0.61		(1.17)		(0.54)			
Effects of the Tax Act		3.68		0.09		(0.06)		0.44		4.24			
Adjusted EPS	\$	1.96		\$1.89	\$	2.16	\$	2.10	\$	8.10			
Effective tax rate		179.4%		24.1%		21.1%		28.2%		59.8%			
Tax effect of non-operating pension and postretirement benefit costs		0.3%		0.2%		0.3%		0.3%		0.3%			
Tax effect of costs related to unsolicited Emerson proposals		0.3%		0.0%		0.0%		0.0%		0.1%			
Tax effect of change in fair value of investments		0.0%		0.0%		-5.7%		2.0%		-0.4%			
Effects of the Tax Act		-161.1%		-3.8%		3.0%		-11.3%		-40.5%			
Adjusted Effective Tax Rate		18.9%		20.5%		18.7%		19.2%		19.3%			

Fiscal Year 2017

		Qtr 1		Qtr 2		Qtr 3		Qtr 4	YTD
Sales									
Architecture & Software	\$	687.8	\$	708.3	\$	723.3	\$	739.2	\$ 2,858.6
Control Products & Solutions		802.5		846.0		875.9		928.3	 3,452.7
Total sales	\$	1,490.3	\$	1,554.3	\$	1,599.2	\$	1,667.5	\$ 6,311.3
Segment operating earnings									
Architecture & Software	\$	209.5	\$	189.5	\$	204.5	\$	176.5	\$ 780.0
Control Products & Solutions		105.9		105.2		131.4		105.6	448.1
Total segment operating earnings <sup>(1)</sup>		315.4		294.7		335.9		282.1	1,228.1
Purchase accounting depreciation and amortization		(5.6)		(5.6)		(5.6)		(4.6)	(21.4)
General corporate - net		(18.2)		(25.8)		(21.5)		(30.4)	(95.9)
Non-operating pension and postretirement benefit costs		(18.6)		(18.5)		(18.7)		(21.8)	(77.6)
Gain on sale of business		-		-		-		60.8	60.8
Interest (expense) income, net		(15.4)		(14.5)		(14.1)		(12.6)	 (56.6)
Income before income taxes		257.6		230.3		276.0		273.5	1,037.4
Income tax provision		(42.9)		(40.8)		(59.1)		(68.9)	 (211.7)
Net income	\$	214.7	\$	189.5	\$	216.9	\$	204.6	\$ 825.7
Diluted EPS	\$	1.65	\$	1.45	\$	1.67	\$	1.57	\$ 6.35
Adjusted EPS <sup>(2)</sup>	\$	1.74	\$	1.54	\$	1.76	\$	1.68	\$ 6.73
Note: The sum of the quarterly per share amounts will not necessarily e	equal	the annual pe	er shar	e amounts pr	esente	ed.			
Segment operating margin									
Architecture & Software		30.5%		26.8%		28.3%		23.9%	27.3%
Control Products & Solutions		13.2%		12.4%		15.0%		11.4%	13.0%
Total segment operating margin <sup>(1)</sup>		21.2%		19.0%		21.0%		16.9%	19.5%
rotal obginiont operating margin				10.070		_ 1.0 , 0		10.070	10.070

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

			17						
	 Qtr 1		Qtr 2		Qtr 3		Qtr 4		YTD
Income from continuing operations	\$ 214.7	\$	189.5	\$	216.9	\$	204.6	\$	825.7
Non-operating pension and postretirement benefit costs, net of tax	11.9		11.8		12.0		13.9		49.6
Adjusted Income	\$ 226.6	\$	201.3	\$	228.9	\$	218.5	\$	875.3
Diluted EPS from continuing operations	\$ 1.65	\$	1.45	\$	1.67	\$	1.57	\$	6.35
Non-operating pension and postretirement benefit costs, net of tax	0.09		0.09		0.09		0.11		0.38
Adjusted EPS	\$ 1.74	\$	1.54	\$	1.76	\$	1.68	\$	6.73
Effective tax rate	16.7%		17.7%		21.4%		25.2%		20.4%
Tax effect of non-operating pension and postretirement benefit costs	1.3%		1.4%		0.9%		0.8%		1.1%
Adjusted Effective Tax Rate	 18.0%		19.1%	•	22.3%		26.0%	•	21.5%

Fiscal Year 2016

		Qtr 1		Qtr 2		Qtr 3	(	Qtr 4	F	Y2016
Sales Architecture & Software Control Products & Solutions Total sales	\$	642.9 783.7 1,426.6	\$	629.5 810.8 1,440.3	\$	666.4 807.6 1,474.0	\$	696.4 842.2 1,538.6	\$	2,635.2 3,244.3 5,879.5
Segment operating earnings Architecture & Software Control Products & Solutions Total segment operating earnings <sup>(1)</sup>	\$	175.4 118.4 293.8	\$	153.8 121.7 275.5	\$	183.4 125.5 308.9	\$	179.1 123.0 302.1	\$	691.7 488.6 1,180.3
Purchase accounting depreciation and amortization General corporate - net Non-operating pension and postretirement benefit costs Interest (expense) income, net		(4.7) (20.5) (16.8) (14.9)		(4.5) (22.3) (16.9) (14.8)		(4.7) (20.3) (16.8) (14.8)		(4.5) (29.3) (17.3) (14.1)		(18.4) (92.4) (67.8) (58.6)
Income before income taxes Income tax provision		236.9 (51.4)		217.0 (49.0)		252.3 (61.3)		236.9 (51.7)		943.1 (213.4)
Net income	\$	185.5	\$	168.0	\$	191.0	\$	185.2	\$	729.7
Diluted EPS	\$	1.40	\$	1.28	\$	1.46	\$	1.43	\$	5.56
Adjusted EPS <sup>(2)</sup>	\$	1.48	\$	1.36	\$	1.54	\$	1.51	\$	5.89
Note: The sum of the quarterly per share amounts will not necessarily	equal t	he annual p	er shar	e amounts p	resente	ed.				
Segment operating margin Architecture & Software Control Products & Solutions Total segment operating margin <sup>(1)</sup>		27.3% 15.1% 20.6%	<u> </u>	24.4% 15.0% 19.1%	<u></u>	27.5% 15.5% 21.0%	<u></u>	25.7% 14.6% 19.6%	=	26.2% 15.1% 20.1%

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

	Fiscal Year 2016												
		Qtr 1		Qtr 2	Qtr 3		Qtr 4		F	Y2016			
Income from continuing operations	\$	185.5	\$	168.0	\$	191.0	\$	185.2	\$	729.7			
Non-operating pension and postretirement benefit costs, net of tax		10.7		10.8		10.7		11.0		43.2			
Adjusted Income	\$	196.2	\$	178.8	\$	201.7	\$	196.2	\$	772.9			
Diluted EPS from continuing operations	\$	1.40	\$	1.28	\$	1.46	\$	1.43	\$	5.56			
Non-operating pension and postretirement benefit costs, net of tax		0.08		0.08		0.08		0.08		0.33			
Adjusted EPS	\$	1.48	\$	1.36	\$	1.54	\$	1.51	\$	5.89			
Effective tax rate		21.7%		22.6%		24.3%		21.8%		22.6%			
Tax effect of non-operating pension and postretirement benefit costs		1.0%		1.0%		0.7%		1.0%		0.9%			
Adjusted Effective Tax Rate		22.7%		23.6%		25.0%		22.8%		23.5%			

	Fiscal Year 2015												
		Qtr 1		Qtr 2		Qtr 3		Qtr 4	F	Y2015			
Sales													
Architecture & Software	\$	707.8	\$	674.3	\$	683.5	\$	683.9	•	2,749.5			
Control Products & Solutions		866.6		876.5		891.7		923.6		3,558.4			
Total sales	\$	1,574.4	\$	1,550.8	\$	1,575.2	\$	1,607.5	\$	6,307.9			
Segment operating earnings													
Architecture & Software	\$	220.5	\$	200.0	\$	199.0	\$	185.7	\$	805.2			
Control Products & Solutions		124.1		132.1		142.5		148.0		546.7			
Total segment operating earnings <sup>(1)</sup>		344.6		332.1		341.5		333.7		1,351.9			
Purchase accounting depreciation and amortization		(5.4)		(5.2)		(5.2)		(5.2)		(21.0)			
General corporate - net		(25.5)		(24.3)		(24.6)		(21.9)		(96.3)			
Non-operating pension and postretirement benefit costs		(14.0)		(13.3)		(13.4)		(13.4)		(54.1)			
Interest (expense) income, net		(12.2)		(12.8)		(13.7)		(14.3)		(53.0)			
Income before income taxes		287.5		276.5		284.6		278.9		1,127.5			
Income tax provision		(73.3)		(70.5)		(78.5)		(77.6)		(299.9)			
Net income	\$	214.2	\$	206.0	\$	206.1	\$	201.3	\$	827.6			
Diluted EPS	\$	1.56	\$	1.51	\$	1.52	\$	1.50	\$	6.09			
Adjusted EPS <sup>(2)</sup>	\$	1.63	\$	1.58	\$	1.58	\$	1.56	\$	6.36			
Note: The sum of the quarterly per share amounts will not necessarily equ	al the	annual per sh	are an	nounts prese	nted.								
Segment operating margin													
Architecture & Software		31.2%		29.7%		29.1%		27.2%		29.3%			
Control Products & Solutions		14.3%		15.1%		16.0%		16.0%		15.4%			
Total segment operating margin <sup>(1)</sup>		21.9%		21.4%		21.7%		20.8%		21.4%			

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

		Fiscal Year 2015													
	Qtr 1		Qtr 2		Qtr 3		Qtr 4		F	Y2015					
Income from continuing operations	\$	214.2	\$	206.0	\$	206.1	\$	201.3	\$	827.6					
Non-operating pension and postretirement benefit costs, net of tax		9.1		8.7		8.8		8.8		35.4					
Adjusted Income	\$	223.3	\$	214.7	\$	214.9	\$	210.1	\$	863.0					
Diluted EPS from continuing operations	\$	1.56	\$	1.51	\$	1.52	\$	1.50	\$	6.09					
Non-operating pension and postretirement benefit costs, net of tax		0.07		0.07		0.06		0.06		0.27					
Adjusted EPS	\$	1.63	\$	1.58	\$	1.58	\$	1.56	\$	6.36					
Effective tax rate		25.5%		25.5%		27.6%		27.8%		26.6%					
Tax effect of non-operating pension and postretirement benefit costs		0.4%		0.4%		0.3%		0.3%		0.4%					
Adjusted Effective Tax Rate		25.9%		25.9%		27.9%		28.1%		27.0%					

iscal	Year	˙ 2014
-------	------	--------

					14						
		Qtr 1	(	Qtr 2		Qtr 3		Qtr 4	F	Y2014	
Sales											
Architecture & Software	\$	695.9	\$	686.8	\$	715.2	\$	747.4	\$	2,845.3	
Control Products & Solutions		895.8		913.7		934.3		1,034.4		3,778.2	
Total sales	\$	1,591.7	\$	1,600.5	\$	1,649.5	\$	1,781.8	\$	6,623.5	
Segment operating earnings											
Architecture & Software	\$	211.5	\$	189.8	\$	204.5	\$	232.3	\$	838.1	
Control Products & Solutions		115.6		111.4		120.8		162.6		510.4	
Total segment operating earnings <sup>(1)</sup>		327.1		301.2		325.3		394.9		1,348.5	
Purchase accounting depreciation and amortization		(4.6)		(5.8)		(5.5)		(5.7)		(21.6)	
General corporate - net		(23.6)		(21.4)		(20.2)		(25.3)		(90.5)	
Non-operating pension and postretirement benefit costs		(13.1)		(13.1)		(13.3)		(12.9)		(52.4)	
Interest (expense) income, net		(13.0)		(12.5)		(12.3)		(12.0)		(49.8)	
Income before income taxes		272.8		248.4		274.0		339.0		1,134.2	
Income tax provision		(74.7)		(68.1)		(74.3)		(90.3)		(307.4)	
Net income	\$	198.1	\$	180.3	\$	199.7	\$	248.7	\$	826.8	
Diluted EPS	\$	1.41	\$	1.28	\$	1.43	\$	1.79	\$	5.91	
Adjusted EPS <sup>(2)</sup>	\$	1.47	\$	1.34	\$	1.49	\$	1.85	\$	6.15	
Note: The sum of the quarterly per share amounts will not necessarily equal	the anr	nual per shar	e amou	nts presente	ed.						
Segment operating margin											
Architecture & Software		30.4%		27.6%		28.6%		31.1%		29.5%	
Control Products & Solutions		12.9%		12.2%		12.9%		15.7%		13.5%	
Total segment operating margin <sup>(1)</sup>		20.6%		18.8%		19.7%		22.2%		20.4%	

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

			Fiscal Year 2014										
		Qtr 1		Qtr 2	Qtr 3		Qtr 4		F	Y2014			
Income from continuing operations	\$	198.1	\$	180.3	\$	199.7	\$	248.7	\$	826.8			
Non-operating pension and postretirement benefit costs, net of tax		8.4		8.4		8.5		8.3		33.6			
Adjusted Income	\$	206.5	\$	188.7	\$	208.2	\$	257.0	\$	860.4			
Diluted EPS from continuing operations	\$	1.41	\$	1.28	\$	1.43	\$	1.79	\$	5.91			
Non-operating pension and postretirement benefit costs, net of tax		0.06		0.06		0.06		0.06		0.24			
Adjusted EPS	\$	1.47	\$	1.34	\$	1.49	\$	1.85	\$	6.15			
Effective tax rate		27.4%		27.4%		27.1%		26.6%		27.1%			
Tax effect of non-operating pension and postretirement benefit costs		0.4%		0.4%		0.4%		0.3%		0.4%			
Adjusted Effective Tax Rate		27.8%		27.8%		27.5%		26.9%		27.5%			

	Fiscal Year 2013												
	Qtr	1		Qtr 2		Qtr 3		Qtr 4	F	Y2013			
Sales													
Architecture & Software	•	57.5	\$	639.2	\$	671.0	\$	714.3		2,682.0			
Control Products & Solutions		31.7	_	883.6		953.2		1,001.4		3,669.9			
Total sales	\$ 1,48	9.2	<b>D</b>	1,522.8	<u>\$</u>	1,624.2	<u>\$</u>	1,715.7	<b>*</b>	6,351.9			
Segment operating earnings													
Architecture & Software	\$ 18	3.0	\$	169.6	\$	188.4	\$	217.5	\$	758.5			
Control Products & Solutions	9	2.4		114.8		128.8		139.8		475.8			
Total segment operating earnings <sup>(1)</sup>	27	75.4		284.4		317.2		357.3		1,234.3			
Purchase accounting depreciation and amortization	(	(5.2)		(5.0)		(4.6)		(4.5)		(19.3)			
General corporate - net		0.6)		(22.0)		(23.0)		(41.4)		(107.0)			
Non-operating pension and postretirement benefit costs	(1	9.1)		(18.9)		(19.0)		(19.0)		(76.0)			
Interest (expense) income, net	(1	3.3)	-	(11.4)		(13.2)		(13.2)		(51.1)			
Income before income taxes	21	7.2		227.1		257.4		279.2		980.9			
Income tax provision	(5	55.8)		(51.2)		(53.7)		(63.9)		(224.6)			
Net income	\$ 16	51.4	\$	175.9	\$	203.7	\$	215.3	\$	756.3			
Diluted EPS	\$ 1	.14	\$	1.24	\$	1.45	\$	1.53	\$	5.36			
Adjusted EPS <sup>(2)</sup>	\$ 1	.23	\$	1.32	\$	1.53	\$	1.62	\$	5.70			
Note: The sum of the quarterly per share amounts will not necessarily equal the	annual per s	hare am	ounts	oresented.		_		_					
Segment operating margin													
Architecture & Software	27	'.8%		26.5%		28.1%		30.4%		28.3%			
Control Products & Solutions		.1%		13.0%		13.5%		14.0%		13.0%			
Total segment operating margin <sup>(1)</sup>		3.5%	_	18.7%	_	19.5%	_	20.8%		19.4%			
rotal segment operating margin		70		10.770		10.070	=	20.070	_	10.770			

<sup>&</sup>lt;sup>(1)</sup>Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

			Fiscal Year 2013										
	Qtr 1		Qtr 2		Qtr 3		Qtr 4		F	Y2013			
Income from continuing operations  Non-operating pension and postretirement benefit costs, net of tax	\$	161.4 12.2	\$	175.9 12.0	\$	203.7 12.1	\$	215.3 12.1	\$	756.3 48.4			
Adjusted Income	\$	173.6	\$	187.9	\$	215.8	\$	227.4	\$	804.7			
Diluted EPS from continuing operations  Non-operating pension and postretirement benefit costs, net of tax	\$	1.14 0.09	\$	1.24 0.08	\$	1.45 0.08	\$	1.53 0.09	\$	5.36 0.34			
Adjusted EPS	\$	1.23	\$	1.32	\$	1.53	\$	1.62	\$	5.70			
Efffective tax rate  Tax effect of non-operating pension and postretirement benefit costs		25.7% 0.8%		22.5% 1.1%		20.9% 1.0%		22.9% 0.8%		22.9% 1.0%			
Adjusted Effective Tax Rate		26.5%		23.6%		21.9%		23.7%		23.9%			

	Fiscal Year 2012												
		Qtr 1		Qtr 2		Qtr 3		Qtr 4	F	Y2012			
Sales													
Architecture & Software	\$	650.5	\$	664.8	\$	663.8	\$	671.3	\$	2,650.4			
Control Products & Solutions		823.4	_	896.3	_	896.6		992.7	_	3,609.0			
Total sales	\$	1,473.9	\$	1,561.1	\$	1,560.4	\$	1,664.0	\$	6,259.4			
Segment operating earnings													
Architecture & Software	\$	188.8	\$	170.2	\$	184.8	\$	169.4	\$	713.2			
Control Products & Solutions		102.1		105.1		106.2		134.0		447.4			
Total segment operating earnings <sup>(1)</sup>		290.9		275.3		291.0	·	303.4		1,160.6			
Purchase accounting depreciation and amortization		(5.0)		(4.9)		(5.0)		(4.9)		(19.8)			
General corporate - net		(22.4)		(26.4)		(20.1)		(21.8)		(90.7)			
Non-operating pension and postretirement benefit costs		(7.8)		(7.6)		(7.7)		(8.8)		(31.9)			
Interest (expense) income, net		(12.8)		(13.1)		(13.4)	-	(13.0)		(52.3)			
Income before income taxes		242.9		223.3		244.8		254.9		965.9			
Income tax provision		(59.6)		(55.5)		(54.1)		(59.7)		(228.9)			
Net income	\$	183.3	\$	167.8	\$	190.7	\$	195.2	\$	737.0			
Diluted EPS	\$	1.27	\$	1.16	\$	1.33	\$	1.38	\$	5.13			
Adjusted EPS <sup>(2)</sup>	\$	1.31	\$	1.19	\$	1.36	\$	1.42	\$	5.27			
Note: The sum of the quarterly per share amounts will not necessarily equal the	annual p	per share am	ounts p	resented.									
Segment operating margin													
Architecture & Software		29.0%		25.6%		27.8%		25.2%		26.9%			
Control Products & Solutions		12.4%		11.7%		11.8%		13.5%		12.4%			
Total segment operating margin <sup>(1)</sup>		19.7%		17.6%		18.6%		18.2%		18.5%			

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages) (unaudited)

		Fiscal Year 2012													
		Qtr 1		Qtr 2		Qtr 3	Qtr 4		F	Y2012					
Income from continuing operations	\$	183.3	\$	167.8	\$	190.7	\$	195.2	\$	737.0					
Non-operating pension and postretirement benefit costs, net of tax		5.0		4.9		5.0		5.6		20.5					
Adjusted Income	\$	188.3	\$	172.7	\$	195.7	\$	200.8	\$	757.5					
Diluted EPS from continuing operations	\$	1.27	\$	1.16	\$	1.33	\$	1.38	\$	5.13					
Non-operating pension and postretirement benefit costs, net of tax		0.04		0.03		0.03		0.04		0.14					
Adjusted EPS	\$	1.31	\$	1.19	\$	1.36	\$	1.42	\$	5.27					
Efffective tax rate		24.5%		24.9%		22.1%		23.4%		23.7%					
Tax effect of non-operating pension and postretirement benefit costs		0.4%		0.3%		0.4%		0.4%		0.4%					
Adjusted Effective Tax Rate		24.9%		25.2%		22.5%		23.8%		24.1%					

				F	isca	Year 201				
		Qtr 1		Qtr 2		Qtr 3		Qtr 4	F	Y2011
Sales										
Architecture & Software	\$	613.9	\$	624.2	\$	672.9	\$	683.3	\$	2,594.3
Control Products & Solutions		751.9		839.9		843.3		971.0		3,406.1
Total sales	\$	1,365.8	\$	1,464.1	\$	1,516.2	\$	1,654.3	\$	6,000.4
Segment operating earnings										
Architecture & Software	\$	156.4	\$	155.5	\$	179.1	\$	181.4	\$	672.4
Control Products & Solutions		71.9		94.9		90.1		123.3		380.2
Total segment operating earnings <sup>(1)</sup>		228.3		250.4		269.2		304.7		1,052.6
Purchase accounting depreciation and amortization		(4.8)		(4.7)		(5.1)		(5.2)		(19.8)
General corporate - net		(16.3)		(21.5)		(23.3)		(23.3)		(84.4)
Non-operating pension and postretirement benefit costs		(6.9)		(6.7)		(6.5)		(7.2)		(27.3)
Interest (expense) income, net		(13.6)		(13.9)		(13.1)		(12.9)	-	(53.5)
Income before income taxes		186.7		203.6		221.2		256.1		867.6
Income tax provision		(36.6)		(37.2)		(42.4)		(54.3)		(170.5)
Income from continuing operations		150.1		166.4		178.8		201.8		697.1
Income from discontinued operations	_	-		-		0.7				0.7
Net income	\$	150.1	\$	166.4	\$	179.5	\$	201.8	\$	697.8
Diluted earnings per share										
Continuing operations	\$	1.04	\$	1.14	\$	1.22	\$	1.39	\$	4.79
Discontinued operations		-		-		0.01		-		0.01
Net income	\$	1.04	\$	1.14	\$	1.23	\$	1.39	\$	4.80
Adjusted EPS <sup>(2)</sup>	\$	1.07	\$	1.16	\$	1.25	\$	1.43	\$	4.91
Note: The sum of the quarterly per share amounts will not necessarily equal the ar	nnual	per share amo	unts p	resented.						
Segment operating margin										
Architecture & Software		25.5%		24.9%		26.6%		26.5%		25.9%
Control Products & Solutions		9.6%		11.3%		10.7%		12.7%		11.2%
Total segment operating margin <sup>(1)</sup>	_	16.7%		17.1%	_	17.8%	_	18.4%		17.5%
rotal segiment operating margin		10.770		17.170		17.070	_	10.4 /0	_	17.5/0

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts) (unaudited)

	Fiscal Year 2011												
		Qtr 1		Qtr 2		Qtr 3		Qtr 4	F	Y2011			
Income from continuing operations  Non-operating pension and postretirement benefit costs, net of tax	\$	150.1 4.4	\$	166.4 4.3	\$	178.8 4.2	\$	201.8 4.6	\$	697.1 17.5			
Adjusted Income	\$	154.5	\$	170.7	\$	183.0	\$	206.4	\$	714.6			
Diluted EPS from continuing operations  Non-operating pension and postretirement benefit costs, net of tax	\$	1.04 0.03	\$	1.14 0.02	\$	1.22 0.03	\$	1.39 0.04	\$	4.79 0.12			
Adjusted EPS	\$	1.07	\$	1.16	\$	1.25	\$	1.43	\$	4.91			

				F	isca	Year 201	0			
		Qtr 1		Qtr 2		Qtr 3		Qtr 4	F	Y2010
Sales										
Architecture & Software	\$	469.0	\$	516.2	\$	553.9	\$	575.9	\$	2,115.0
Control Products & Solutions		598.5		648.3		714.2		781.0		2,742.0
Total sales	\$	1,067.5	\$	1,164.5	\$	1,268.1	\$	1,356.9	\$	4,857.0
Segment operating earnings										
Architecture & Software	\$	100.4	\$	123.9	\$	126.7	\$	130.1	\$	481.1
Control Products & Solutions		40.3		57.1		75.2		79.6		252.2
Total segment operating earnings <sup>(1)</sup>		140.7		181.0		201.9		209.7		733.3
Purchase accounting depreciation and amortization		(4.6)		(5.0)		(4.6)		(4.7)		(18.9)
General corporate - net		(20.3)		(24.6)		(24.2)		(29.0)		(98.1)
Non-operating pension and postretirement benefit costs		(4.0)		(3.9)		(4.0)		(4.7)		(16.6)
Interest (expense) income, net		(14.5)		(13.9)		(13.6)		(13.5)		(55.5)
Income before income taxes		97.3		133.6		155.5		157.8		544.2
Income tax provision		(19.5)		(21.7)		(36.1)		(26.5)		(103.8)
Income from continuing operations		77.8		111.9		119.4		131.3		440.4
(Loss) income from discontinued operations		(1.2)		25.1		-				23.9
Net income	\$	76.6	\$	137.0	\$	119.4	\$	131.3	\$	464.3
Diluted earnings per share										
Continuing operations	\$	0.54	\$	0.77	\$	0.83	\$	0.91	\$	3.05
Discontinued operations		(0.01)		0.18						0.17
Net income	\$	0.53	\$	0.95	\$	0.83	\$	0.91	\$	3.22
Adjusted EPS <sup>(2)</sup>	\$	0.56	\$	0.79	\$	0.84	\$	0.93	\$	3.13
Note: The sum of the quarterly per share amounts will not necessarily equal the ani	nual p	er share amou	ınts pr	esented.						
Segment operating margin										
Architecture & Software		21.4%		24.0%		22.9%		22.6%		22.7%
Control Products & Solutions		6.7%		8.8%		10.5%		10.2%		9.2%
Total segment operating margin <sup>(1)</sup>		13.2%		15.5%		15.9%		15.5%		15.1%
	_			_						

<sup>(1)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(2)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts) (unaudited)

			Fiscal	Year 201	0			
	 Qtr 1	 Qtr 2		Qtr 3		Qtr 4	<u>_</u> F	Y2010
Income from continuing operations	\$ 77.8	\$ 111.9	\$	119.4	\$	131.3	\$	440.4
Non-operating pension and postretirement benefit costs, net of tax	2.6	2.5		2.6		3.0		10.7
Adjusted Income	\$ 80.4	\$ 114.4	\$	122.0	\$	134.3	\$	451.1
Diluted EPS from continuing operations	\$ 0.54	\$ 0.77	\$	0.83	\$	0.91	\$	3.05
Non-operating pension and postretirement benefit costs, net of tax	0.02	0.02		0.01		0.02		0.08
Adjusted EPS	\$ 0.56	\$ 0.79	\$	0.84	\$	0.93	\$	3.13

		9			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FY2009
Sales					
Architecture & Software	\$ 506.4	\$ 393.5	\$ 399.5	\$ 424.1	\$ 1,723.5
Control Products & Solutions	682.8	664.6	611.3	650.3	2,609.0
Total sales	\$ 1,189.2	\$ 1,058.1	\$ 1,010.8	\$ 1,074.4	\$ 4,332.5
Segment operating earnings					
Architecture & Software	\$ 109.0	\$ 32.7	\$ 42.7	\$ 36.6	\$ 221.0
Control Products & Solutions	66.8	51.6	41.9	42.0	202.3
Total segment operating earnings <sup>(1),(2)</sup>	175.8	84.3	84.6	78.6	423.3
Purchase accounting depreciation and amortization	(5.0)	(4.8)	(4.4)	(4.4)	(18.6)
General corporate - net	(23.4)	(18.1)	(19.2)	(33.9)	(94.6)
Non-operating pension and postretirement benefit credit	3.0	3.0	2.9	2.2	11.1
Interest (expense) income, net	(10.9)	(13.0)	(13.7)	(13.7)	(51.3)
Special items		4.0			4.0
Income before income taxes	139.5	55.4	50.2	28.8	273.9
Income tax provision	(23.9)	(14.8)	(17.4)	0.1	(56.0)
Income from continuing operations	115.6	40.6	32.8	28.9	217.9
Income from discontinued operations	2.8	-	-	-	2.8
Net income	\$ 118.4	\$ 40.6	\$ 32.8	\$ 28.9	\$ 220.7
Diluted earnings per share					
Continuing operations	\$ 0.81	\$ 0.29	\$ 0.23	\$ 0.20	\$ 1.53
Discontinued operations	0.02				0.02
Net income	\$ 0.83	\$ 0.29	\$ 0.23	\$ 0.20	\$ 1.55
Adjusted EPS <sup>(3)</sup>	\$ 0.80	\$ 0.27	\$ 0.22	\$ 0.19	\$ 1.48
Note: The sum of the quarterly per share amounts will not necessarily equal the annual	al per share amount	s presented.			
Segment operating margin					
Architecture & Software	21.5%	8.3%	10.7%	8.6%	12.8%
Control Products & Solutions	9.8%	7.8%	6.9%	6.5%	7.8%
Total segment operating margin <sup>(2)</sup>	14.8%	8.0%	8.4%	7.3%	9.8%
. S.a. Sogmont operating margin		0.070	0.170	1.070	0.070

<sup>(1)</sup> Segment operating earnings includes restructuring charges of \$20.2 million in the second quarter, \$7.1 million in the third quarter and \$33.1 million in the fourth quarter related to actions to better align our cost structure with current economic conditions.

<sup>(2)</sup> Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

<sup>(3)</sup> Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts) (unaudited)

		F	iscal `	ear 2009			
	 Qtr 1	Qtr 2		Qtr 3	Qtr 4	F	Y2009
Income from continuing operations  Non-operating pension and postretirement benefit credits, net of tax	\$ 115.6 (1.9)	\$ 40.6 (1.9)	\$	32.8 (1.8)	\$ 28.9 (1.4)	\$	217.9 (7.0)
Adjusted Income	\$ 113.7	\$ 38.7	\$	31.0	\$ 27.5	\$	210.9
Diluted EPS from continuing operations  Non-operating pension and postretirement benefit credits, net of tax	\$ 0.81 (0.01)	\$ 0.29 (0.02)	\$	0.23 (0.01)	\$ 0.20 (0.01)	\$	1.53 (0.05)
Adjusted EPS	\$ 0.80	\$ 0.27	\$	0.22	\$ 0.19	\$	1.48

# Sales By Geographic Region<sup>(a)</sup>

(in millions, except percentages)
(unaudited)

					Year E	nded Septembe	er 30,				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
North America	\$ 4,014.3	\$ 3,964.1	\$ 3,801.8	\$ 3,529.8	\$ 3,813.4	\$ 3,851.6	\$ 3,671.6	\$ 3,531.6	\$ 3,314.0	\$ 2,777.2	\$ 2,466.3
Europe, Middle East, Africa Asia-Pacific	1,249.8 908.6	1,286.8 933.3	1,193.7 866.4	1,147.2 764.4	1,174.0 834.5	1,351.8 884.0	1,284.9 851.9	1,280.6 942.4	1,267.6 910.6	987.3 724.3	962.1 579.3
Latin America	522.1	481.8	449.4	438.1	486.0	536.1	543.5	504.8	508.2	368.2	324.8
Total	\$ 6,694.8	\$ 6,666.0	\$ 6,311.3	\$ 5,879.5	\$ 6,307.9	\$ 6,623.5	\$ 6,351.9	\$ 6,259.4	\$ 6,000.4	\$ 4,857.0	\$ 4,332.5
	222	000/	000/	2007	2001			<b>500</b> /	-00/		==0/
North America	60%	60%	60%	60%	60%	59%	58%	56%	56%	57%	57%
Europe, Middle East, Africa	19%	19%	19%	20%	19%	20%	20%	21%	21%	20%	22%
Asia-Pacific	13%	14%	14%	13%	13%	13%	13%	15%	15%	15%	13%
Latin America	8%	7%	7%_	7%	8%	8%	9%	8%	8%	8%	8%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

<sup>(</sup>a) Sales are attributed to the geographic regions based on the country of destination.

#### **Condensed Balance Sheet Information**

						September 30,					
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Assets											
Current assets											
Cash and cash equivalents	\$ 1,018.4	\$ 618.8	\$ 1,410.9	\$ 1,526.4	\$ 1,427.3	\$ 1,191.3	\$ 1,200.9	\$ 903.9	\$ 988.9	\$ 813.4	\$ 643.8
Short-term Investments	39.6	290.9	1,124.6	902.8	721.9	628.5	372.7	350.0	-	-	-
Receivables	1,178.7	1,190.1	1,135.5	1,079.0	1,041.0	1,215.8	1,186.1	1,187.3	1,063.4	859.0	726.3
Inventories	575.7	581.6	558.7	526.6	535.6	588.4	615.4	619.0	641.7	603.3	436.4
Other current assets (3)	173.3	149.3	191.0	150.2	171.0	310.2	304.8	327.3	381.1	310.9	328.3
Total current assets	2,985.7	2,830.7	4,420.7	4,185.0	3,896.8	3,934.2	3,679.9	3,387.5	3,075.1	2,586.6	2,134.8
Property, net	571.9	576.8	583.9	578.3	605.6	632.9	616.0	587.1	561.4	536.9	532.5
Goodwill and intangibles	1,265.2	1,290.7	1,315.7	1,329.2	1,258.3	1,296.8	1,235.8	1,158.3	1,170.6	1,129.8	1,144.1
Long-term investments	793.9	1,288.0	325.7	54.4	51.8	54.3	51.1	45.2	42.9	31.6	40.5
Other assets <sup>(1)(2)</sup>	496.3	275.8	515.7	954.3	592.2	306.1	261.8	458.4	434.9	463.4	453.8
Total assets	\$ 6,113.0	\$ 6,262.0	\$ 7,161.7	\$ 7,101.2	\$ 6,404.7	\$ 6,224.3	\$ 5,844.6	\$ 5,636.5	\$ 5,284.9	\$ 4,748.3	\$ 4,305.7
Liabilities and equity											
Current liabilities											
Short-term debt	\$ -	\$ 551.0	\$ 350.4	\$ 448.6	\$ -	\$ 325.0	\$ 179.0	\$ 157.0	\$ -	\$ -	\$ -
Current portion of long-term debt	300.5	-	250.0	-	-	-	-	-	-	-	-
Accounts payable	694.6	713.4	623.2	543.1	521.7	520.6	546.7	547.6	455.1	435.7	313.3
Other current liabilities	941.7	972.5	922.2	984.2	806.0	846.5	819.0	827.0	874.8	786.6	633.9
Total current liabilities	1,936.8	2,236.9	2,145.8	1,975.9	1,327.7	1,692.1	1,544.7	1,531.6	1,329.9	1,222.3	947.2
Long-term debt <sup>(1)</sup>	1,956.4	1,225.2	1,243.4	1,516.3	1,500.9	900.4	905.1	905.0	905.0	904.9	904.7
Other liabilities	1,815.6	1,182.4	1,108.9	1,618.9	1,319.3	973.7	809.3	1,348.2	1,302.0	1,160.7	1,137.4
Shareowners' equity	404.2	1,617.5	2,663.6	1,990.1	2,256.8	2,658.1	2,585.5	1,851.7	1,748.0	1,460.4	1,316.4
Total liabilities and equity	\$ 6,113.0	\$ 6,262.0	\$ 7,161.7	\$ 7,101.2	\$ 6,404.7	\$ 6,224.3	\$ 5,844.6	\$ 5,636.5	\$ 5,284.9	\$ 4,748.3	\$ 4,305.7
Ratios											
Debt-to-total capital	84.8%	52.3%	40.9%	49.7%	39.9%	31.6%	29.5%	36.4%	34.1%	38.3%	40.7%
Debt to equity	558.4%	109.8%	69.2%	98.7%	66.5%	46.1%	41.9%	57.4%	51.8%	62.0%	68.7%
Current ratio	1.54	1.27	2.06	2.12	2.94	2.33	2.38	2.21	2.31	2.12	2.25
Equity per share	\$ 3.42	\$ 12.90	\$ 20.74	\$ 15.49	\$ 17.05	\$ 19.44	\$ 18.63	\$ 13.25	\$ 12.32	\$ 10.31	\$ 9.26
Basic weighted average outstanding shares	118.3	125.4	128.4	128.5	132.4	136.7	138.8	139.8	141.9	141.7	142.1
Debt ratings at September 30, 2019				Fitch	S&P	Moody's					
Commercial paper				F1	A-1	P-2					
Long torm dobt				۸	, \- ι Λ	1 -Z					

<sup>(1)</sup> In April 2015, the Financial Accounting Standards Board (FASB) issued new guidance requiring debt issuance costs to be presented in the balance sheet as a direct deduction from the carrying amount of the related outstanding debt liability rather than as an asset. We adopted this guidance retrospectively as of September 30, 2015. We have included \$9.4 million and \$5.2 million of debt issuance costs associated with our long-term debt, which we previously included within other assets, at September 30, 2015 and 2014, respectively. For purposes of the table above, this guidance has been applied only to fiscal 2014 and 2015.

<sup>(2)</sup> In November 2015, the FASB issued new guidance that requires all deferred income taxes to be classified on the balance sheet as noncurrent assets or liabilities rather than separating current and noncurrent deferred income taxes based on the classification of the related assets and liabilities. This requirement is effective for us no later than October 1, 2017; however, we elected to adopt earlier as of December 31, 2015. Upon adoption of this guidance we retrospectively reclassified \$151.2 million of deferred income taxes from current assets to noncurrent assets at September 30, 2015.

# **Condensed Cash Flow Information**

(in millions) (unaudited)

					Year	Ended Septemb	ner 30				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Continuing Operations:											
Operating Activities											
Net income	\$ 695.8	\$ 535.5	\$ 825.7	\$ 729.7	\$ 827.6	\$ 826.8	\$ 756.3	\$ 737.0	\$ 697.8	\$ 464.3	\$ 220.7
Income from discontinued operations		-	-	-	-	-	-	-	(0.7)	(23.9)	(2.8)
Income from continuing operations	695.8	535.5	825.7	729.7	827.6	826.8	756.3	737.0	697.1	440.4	217.9
Adjustments to arrive at cash provided by operating activites:											
Depreciation and amortization	152.2	164.6	168.9	172.2	162.5	152.5	145.2	138.6	131.3	127.3	134.1
Retirement benefits expense	70.7	114.0	176.0	157.1	141.3	132.9	170.4	105.9	100.9	89.1	48.5
Pension contributions	(30.9)	(50.3)	(254.9)	(44.3)	(41.0)	(42.1)	(41.3)	(341.1)	(184.7)	(181.2)	(28.8)
Change in fair value of investments	368.5	(90.0)	(201.0)	-	-	-	-	-	-	-	-
Receivables/inventories/payables	(0.8)	(61.9)	(2.3)	18.0	88.2	(61.5)	(8.2)	(24.1)	(234.1)	(180.9)	254.6
Compensation and benefits	(45.2)	22.4	124.7	(81.1)	(33.9)	43.3	(8.5)	(67.0)	16.9	143.9	(56.7)
Tax payments related to the gain on divestiture of Power Systems	(10.2)		-	-	-	-	-	-	-	-	-
Other	(28.3)	665.7	(4.1)	(4.3)	43.0	(18.6)	0.9	169.4	116.3	55.4	(43.2)
Cash provided by operating activities	1,182.0	1,300.0	1,034.0	947.3	1,187.7	1,033.3	1,014.8	718.7	643.7	494.0	526.4
Cash provided by operating delivities	1,102.0	1,000.0	1,001.0		1,107.1		1,011.0				
Investing Activities											
Capital expenditures	(132.8)	(125.5)	(141.7)	(116.9)	(122.9)	(141.0)	(146.2)	(139.6)	(120.1)	(99.4)	(98.0)
Acquisitions of businesses, net of cash acquired	(20.7)	(9.9)	(1.1)	(139.1)	(21.2)	(81.5)	(84.8)	(16.2)	(45.9)	-	(30.7)
Proceeds from sales of property, business and investment	4.5	0.5	95.1	0.4	2.1	0.4	0.5	2.6	5.1	10.4	8.8
Proceeds from maturities of investments	312.8	1,106.1	912.6	886.3	762.7	447.8	350.0	137.5	-	-	-
Purchases of investments	(5.1)	(1,296.9)	(1,444.2)	(1,070.7)	(867.6)	(705.7)	(372.2)	(487.5)	-	-	(8.4)
Proceeds from sale of investments	66.3	155.3	62.6	-	-	-	-	-	-	-	-
Other investing activities						(3.4)	(4.1)				(4.1)
Cash provided by (used for) investing activities	225.0	(170.4)	(516.7)	(440.0)	(246.9)	(483.4)	(256.8)	(503.2)	(160.9)	(89.0)	(132.4)
Financing Activities											
Net (repayment) issuance of short-term debt	(551.0)	200.6	(98.2)	448.6	(325.0)	146.0	22.0	157.0	-	-	(100.0)
Issuance (repayment) of long-term debt, net of discount and issuance costs	987.6	(250.0)	-	-	594.3	-	-	-	-	-	-
Cash dividends	(459.8)	(440.8)	(390.7)	(378.2)	(350.1)	(320.5)	(276.3)	(247.4)	(211.0)	(173.6)	(164.5)
Purchases of treasury stock	(1,009.0)	(1,482.3)	(342.6)	(507.6)	(598.4)	(485.7)	(402.7)	(259.4)	(298.7)	(118.8)	(53.5)
Proceeds from the exercise of stock options	47.4	81.8	181.9	36.2	60.3	108.5	172.3	49.0	174.0 <sup>°</sup>	35.2	`11.3 <sup>°</sup>
Excess income tax benefit from share-based compensation	-	-	-	3.3	12.4	29.9	31.9	18.5	38.1	16.1	2.4
Other financing activities	(1.1)	1.8			(1.6)		(1.8)	(0.4)	(0.3)	(0.3)	(3.1)
Cash used for financing activities	(985.9)	(1,888.9)	(649.6)	(397.7)	(608.1)	(521.8)	(454.6)	(282.7)	(297.9)	(241.4)	(307.4)
	(04.5)	(20.0)	40.0	(40.5)	(06.7)	(07.7)		(40.0)	(5.0)		
Effect of exchange rate changes on cash	(21.5)	(32.8)	16.8	(10.5)	(96.7)	(37.7)	0.6	(16.8)	(5.8)	6.8	(24.5)
Cash provided by (used for) continuing operations  Discontinued Operations:	399.6	(792.1)	(115.5)	99.1	236.0	(9.6)	304.0	(84.0)	179.1	170.4	62.1
Cash (used for) provided by discontinued operating activities	-	-	-	-	-	-	(7.0)	(1.0)	(3.6)	(0.8)	(0.5)
Cash (used for) provided by discontinued operations							(7.0)	(1.0)	(3.6)	(8.0)	(0.5)
Increase (decrease) in cash and cash equivalents	399.6	(792.1)	(115.5)	99.1	236.0	(9.6)	297.0	(85.0)	175.5	169.6	61.6
Cash and cash equivalents at beginning of year	618.8	1,410.9 <sup>°</sup>	1,526.4	1,427.3	1,191.3	1,200.9	903.9	988.9	813.4	643.8	582.2
Cash and cash equivalents at end of year	\$ 1,018.4	\$ 618.8	<u>\$ 1,410.9</u>	<u>\$ 1,526.4</u>	\$ 1,427.3	<u>\$ 1,191.3</u>	\$ 1,200.9	\$ 903.9	\$ 988.9	<u>\$ 813.4</u>	\$ 643.8
Free cash flow <sup>(1)</sup>	\$ 1,049.2	\$ 1,174.5	\$ 892.3	\$ 833.7	\$ 1,077.2	\$ 922.2	\$ 900.5	\$ 597.6	\$ 561.7	\$ 410.7	\$ 430.8

<sup>&</sup>lt;sup>(1)</sup> Free Cash Flow is a non-GAAP measure. See Other Supplemental Information: Free Cash Flow for the definition and reasons why management believes this information is useful to investors.

#### **Return on Invested Capital**

(in millions, except percentages) (unaudited)

Return On Invested Capital (ROIC) is a non-GAAP financial measure. We believe that ROIC is useful to investors as a measure of performance and of the effectiveness of the use of capital in our operations. We use ROIC as one measure to monitor and evaluate our performance, including as a financial measure for our annual incentive compensation. Our measure of ROIC may be different from that used by other companies. We define ROIC as the percentage resulting from the following calculation:

- (a) Net Income, before interest expense, income tax provision, and purchase accounting depreciation and amortization, divided by;
- (b) average invested capital for the year, calculated as a five quarter rolling average using the sum of short-term debt, long-term debt, shareowners' equity, and accumulated amortization of goodwill and other intangible assets, minus cash and cash equivalents, short-term investments, and long-term investments (fixed income securities), multiplied by;
- (c) one minus the effective tax rate for the period.

ROIC is calculated as follows (in millions, except percentages):

					Twelve Mo	nths Ended Se	ptember 30,				
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
(a) Return											
Income from continuing operations	\$ 695.8	\$ 535.5	\$ 825.7	\$ 729.7	\$ 827.6	\$ 826.8	\$ 756.3	\$ 737.0	\$ 697.1	\$ 440.4	\$ 217.9
Interest expense	98.2	73.0	76.2	71.3	63.7	59.3	60.9	60.1	59.5	60.5	60.9
Income tax provision	205.2	795.3	211.7	213.4	299.9	307.4	224.6	228.9	170.5	103.8	56.0
Purchase accounting depreciation and amortization	16.6	17.4	21.4	18.4	21.0	21.6	19.3	19.8	19.8	18.9	18.6
Special items		-	-	-	-	-	-	-	-	-	(4.0)
Return	1,015.8	1,421.2	1,135.0	1,032.8	1,212.2	1,215.1	1,061.1	1,045.8	946.9	623.6	349.4
(b) Average invested capital											
Short-term debt	416.2	460.1	585.9	248.2	166.6	275.5	209.0	207.2	-	-	70.1
Long-term debt	1,658.1	1,233.0	1,296.9	1,509.0	1,261.9	905.3	905.0	905.0	904.9	904.8	904.6
Shareowners' equity	1,157.8	1,965.7	2,215.8	2,164.1	2,521.3	2,680.7	2,086.7	1,881.5	1,709.7	1,387.9	1,563.5
Accumulated amortization of goodwill and intangibles	883.1	866.2	834.1	811.8	792.6	772.7	775.2	751.0	716.7	679.4	648.3
Cash and cash equivalents	(767.7)	(1,190.1)	(1,504.4)	(1,461.7)	(1,376.1)	(1,210.6)	(1,010.2)	(878.8)	(922.7)	(763.3)	(576.0)
Short-term and long-term investments	(210.4)	(948.3)	(1,111.7)	(846.5)	(639.3)	(485.2)	(361.7)	(232.5)	-	-	-
Average invested capital	3,137.1	2,386.6	2,316.6	2,424.9	2,727.0	2,938.4	2,604.0	2,633.4	2,408.6	2,208.8	2,610.5
(c) Effective tax rate											
Income tax provision	205.2	257.0	211.7	213.4	299.9	307.4	224.6	228.9	170.5	103.8	56.0
Income from continuing operations before income taxes	\$ 901.0	\$ 1,330.8	\$ 1,037.4	\$ 943.1	\$ 1,127.5	\$ 1,134.2	\$ 980.9	\$ 965.9	\$ 867.6	\$ 544.2	\$ 273.9
Effective tax rate	22.8%	19.3%	20.4%	22.6%	26.6%	27.1%	22.9%	23.7%	19.7%	19.1%	20.4%
(a) / (b) * (1-c) Return On Invested Capital	25.0%	48.1%	39.0%	33.0%	32.6%	30.1%	31.4%	30.3%	31.6%	22.8%	10.7%

#### **Other Supplemental Information**

(unaudited)

#### Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP earnings measures that exclude non-operating pension and postretirement benefit cost (credit), net income (loss) attributable to noncontrolling interests, gains and losses on investments, and valuation adjustments related to the registration of PTC Shares, including their respective tax effects.

We believe that Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate provide useful information to our investors about our operating performance and allow management and investors to compare our operating performance period over period. Adjusted EPS is also used as a financial measure of performance for our annual incentive compensation. Our measures of Adjusted EPS and Adjusted EFS and Adjusted Effective Tax Rate may be different from measures used by other companies. These non-GAAP measures should not be considered a substitute for net income attributable to Rockwell Automation, diluted EPS and effective tax rate.

The following are reconciliations of net income attributable to Rockwell Automation, diluted EPS, and effective tax rate to Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate, respectively (in millions, except per share amounts and percentages):

				Υ	ear	Ended So	epte	mber 30,					
	2019	 2018	2017	2016		2015		2014	2013	2012	2011	2010	2009
Income from continuing operations	\$ 695.8	\$ 535.5	\$ 825.7	\$ 729.7	\$	827.6	\$	826.8	\$ 756.3	\$ 737.0	\$ 697.1	\$ 440.4	\$ 217.9
Non-operating pension and postretirement benefit (credit) cost, net of tax <sup>(1)</sup> Costs related to unsolicited Emerson proposals, net of tax	(7.4)	16.3 8.1	49.6	43.2		35.4		33.6	48.4	20.5	17.5	10.7	(7.0)
Change in fair value of investments, net of tax  Effects of the Tax Act	346.8	(68.3)	-	-		-		-	-	-	-	-	-
Adjusted Income	\$ 1,035.2	\$ 538.3 1,029.9	\$ 875.3	\$ 772.9	\$	863.0	\$	860.4	\$ 804.7	\$ 757.5	\$ 714.6	\$ - 451.1	\$ 210.9
Diluted EPS from continuing operations	\$5.83	\$4.21	\$6.35	\$5.56	\$	6.09	\$	5.91	\$ 5.36	\$ 5.13	\$ 4.79	\$ 3.05	\$ 1.53
Non-operating pension and postretirement benefit (credit) cost, net of tax	(0.06)	0.12	0.38	0.33		0.27		0.24	0.34	0.14	0.12	0.08	(0.05)
Costs related to unsolicited Emerson proposals, net of tax  Change in fair value of investments, net of tax	- 2.90	0.07 (0.54)	-	-		-		-	-	-	-	-	-
Effects of the Tax Act	 	 4.24	 -	 		-		-		 -	 -	-	 
Adjusted EPS	 \$8.67	 \$8.10	\$ 6.73	\$ 5.89	\$	6.36	_\$_	6.15	\$ 5.70	\$ 5.27	 4.91	\$ 3.13	\$ 1.48
Efffective tax rate	22.8%	59.8%	20.4%	22.6%		26.6%		27.1%	22.9%	23.7%	19.7%	19.1%	20.4%
Tax effect of non-operating pension and postretirement benefit (credit) cost	0.1%	0.3%	1.1%	0.9%		0.4%		0.4%	1.0%	0.4%	0.5%	0.5%	-0.7%
Tax effect of costs related to unsolicited Emerson proposals	0.0%	0.1%	0.0%	0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Tax effect of change in fair value of investments	-5.0%	-0.4%	0.0%	0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Effects of the Tax Act	0.0%	-40.5%	0.0%	0.0%		0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Adjusted Effective Tax Rate	17.9%	 19.3%	21.5%	 23.5%		27.0%		27.5%	23.9%	24.1%	20.2%	19.6%	19.7%

<sup>(1)</sup> See Other Supplemental Information: Components of Pension and Postretirement Benefit Expense for a reconciliation of the components of non-operating pension and postretirement benefit costs by fiscal year.

## **Other Supplemental Information**

(unaudited)

#### Free Cash Flow

Our definition of free cash flow, which is a non-GAAP financial measure, takes into consideration capital investments required to maintain the operations of our businesses and execute our strategy. In the first quarter of fiscal year 2017, we adopted a new share-based compensation accounting standard that requires the excess income tax benefit from share-based compensation to be classified as an operating, rather than as a financing, cash flow. In previous periods, we added this benefit back to our calculation of free cash flow in order to generally classify cash flows arising from income taxes as operating cash flows. Beginning in the first quarter of fiscal year 2017, no adjustment is necessary as this benefit is already included in operating cash flows.

In our opinion, free cash flow provides useful information to investors regarding our ability to generate cash from business operations that is available for acquisitions and other investments, service of debt principal, dividends and share repurchases. We use free cash flow, as defined, as one measure to monitor and evaluate performance, including as a financial measure for our annual incentive compensation. Our definition of free cash flow may be different from definitions used by other companies.

									Ye	ar Ended	Sej	ptember 3	30,									
		2019		2018		2017		2016		2015		2014		2013		2012		2011		2010	2	2009
Cash provided by continuing operating activities	\$	1,182.0	\$	1,300.0	\$	1,034.0	\$	947.3	\$	1,187.7	\$	1,033.3	\$	1,014.8	\$	718.7	\$	643.7	\$	494.0	\$	526.4
Capital expenditures of continuing operations		(132.8)		(125.5)		(141.7)		(116.9)		(122.9)		(141.0)		(146.2)		(139.6)		(120.1)		(99.4)		(98.0)
Excess income tax benefit from share-based compensation		-		-		-		3.3		12.4		29.9		31.9		18.5		38.1		16.1		2.4
Free Cash Flow	\$	1,049.2	\$	1,174.5	\$	892.3	\$	833.7	\$	1,077.2	\$	922.2	\$	900.5	\$	597.6	\$	561.7	\$	410.7	\$	430.8
A 11	•	4.005.0	•	4 000 0	•	070.7	•	770.4	•	000.4	•	000.7	•	200.0	•	750.0	•	740.4	•	440.0	•	005.0
Adjusted Income	\$	1,035.2	\$	1,029.9	\$	878.7	\$	778.4	\$	868.4	\$	862.7	\$	806.3	\$	759.6	\$	712.1	\$	446.9	\$	205.6
Free Cash Flow as a % of Adjusted Income		101%		114%		102%		107%		124%		107%		112%		79%		79%		92%		210%

# **Other Supplemental Information**

(unaudited)

#### Components of Pension and Postretirement Benefit Expense

We have adopted ASU 2017-07, which defines operating and non-operating pension and postretirement benefit cost. Under this new standard, only the service cost component of pension and postretirement benefit cost is an operating cost. All other components of pension and postretirement benefit cost are considered to be non-operating costs. These components of net periodic pension and postretirement benefit cost primarily relate to changes in pension assets and liabilities that are a result of market performance; we consider these and other excluded costs to be unrelated to the operating performance of our business.

The following are the components of operating and non-operating pension and postretirement benefit costs (in millions):

	Year ended September 30,																			
	2	2019		2018		2017		2016		2015		2014		2013	2012	2011	:	2010	:	2009
Service cost Operating pension and postretirement benefit cost	\$	79.1 79.1	\$	90.2	\$	98.4 98.4	\$ \$	89.3 89.3	\$ \$	87.2 87.2	\$	80.5 80.5	\$ \$	94.4 94.4	\$ 74.0 74.0	\$ 73.6 73.6	\$	72.5 72.5	\$ \$	59.6 59.6
Interest cost Expected return on plan assets Amortization of prior service credit Amortization of net actuarial loss Settlements Non-operating pension and postretirement benefit (credit) cost	\$	160.6 (244.7) (4.2) 78.7 1.2 (8.4)	\$	157.7 (244.8) (4.9) 115.1 0.7 23.8	\$	154.1 (225.2) (9.8) 155.2 3.3 77.6	\$	172.8 (218.3) (14.0) 126.8 0.5 67.8	\$	171.3 (223.2) (17.2) 123.2 - 54.1	\$	180.7 (217.9) (12.9) 102.6 (0.1) 52.4	\$	166.5 (226.3) (13.2) 149.0 - 76.0	\$ 174.8 (228.1) (12.9) 97.1 1.0 31.9	\$ 174.1 (204.5) (12.8) 70.1 0.4 27.3	\$	172.2 (192.1) (14.4) 50.5 0.4 16.7	\$	168.0 (191.5) (14.3) 26.4 0.3 (11.2)
Net periodic pension and postretirement benefit cost	\$	70.7	\$	114.0	\$	176.0	\$	157.1	\$	141.3	\$	132.9	\$	170.4	\$ 105.9	\$ 100.9	\$	89.1	\$	48.5