## Rockwell Automarion

## Supplemental Financial Data

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## Rockwell Auromarion

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Condensed Consolidated Statement of Operations
(in millions, except per share amounts)
(unaudited)


Diluted earnings per share ${ }^{(2)}$
Continuing operations before accounting change Discontinued operations

## Net income

Adjusted EPS ${ }^{(3)}$
Average diluted shares for EPS calculation

|  | $\$ 5.83$ |  | $\$ 4.21$ |  | $\$ 6.35$ - |  | \$5.56 | \$ | $6.09$ | \$ | $5.91$ | \$ | $5.36$ | \$ | $5.13$ | \$ | $\begin{aligned} & 4.79 \\ & 0.01 \end{aligned}$ | \$ | $\begin{aligned} & 3.05 \\ & 0.17 \end{aligned}$ | \$ | $\begin{aligned} & 1.53 \\ & 0.02 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5.83 | \$ | 4.21 | \$ | 6.35 | \$ | 5.56 | \$ | 6.09 | \$ | 5.91 | \$ | 5.36 | \$ | 5.13 | \$ | 4.80 | \$ | 3.22 | \$ | 1.55 |
| \$ | 4.53 | \$ | 8.10 | \$ | 6.73 | \$ | 5.89 | \$ | 6.36 | \$ | 6.15 | \$ | 5.70 | \$ | 5.27 | \$ | 4.91 | \$ | 3.13 | \$ | 1.48 |
|  | 119.3 |  | 126.9 |  | 129.9 |  | 131.1 |  | 135.7 |  | 139.7 |  | 140.9 |  | 143.4 |  | 145.2 |  | 144.0 |  | 142.5 |

${ }^{(1)}$ Beginning in fiscal 2019, we adopted a new pension standard (ASU 2017-07) regarding the presentation of net periodic pension and postretirement benefit costs. In accordance with this standard, the service cost component of net periodic benefit cost is included in Cost of sales and Selling, general and administrative expenses in the Consolidated Statement of Operations and all other components have been reclassified from Cost of sales and Selling, general and administrative expenses to Other income (expense). As a result, all prior period presentation on this page and those that follow have been restated to conform to this standard.
${ }^{(2)}$ Beginning in fiscal 2010 , we changed our accounting for earnings per share as a result of the new guidance issued by FASB, which requires the calculation of EPS pursuant to the two-class method. This resulted in a reduction in earnings per share of $\$ 0.01$ in certain periods.
${ }^{(3)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

## Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts) (unaudited)

|  | Fiscal Year 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | YTD |  |
| Sales | \$ | 1,684.5 | \$ | 1,681.3 |  | 3,365.8 |
| Cost of sales |  | (981.6) |  | (982.5) |  | $(1,964.1)$ |
| Gross profit |  | 702.9 |  | 698.8 |  | 1,401.7 |
| Selling, general and administrative expenses |  | (403.2) |  | (352.0) | \$ | (755.2) |
| Other income (expense) |  | 61.3 |  | (153.9) |  | (92.6) |
| Interest expense |  | (26.4) |  | (25.5) |  | (51.9) |
| Income before income taxes |  | 334.6 |  | 167.4 |  | 502.0 |
| Income tax provision |  | (19.2) |  | (37.5) |  | (56.7) |
| Net income | \$ | 315.4 | \$ | 129.9 | \$ | 445.3 |
| Net income (loss) attributable to noncontrolling interests |  | 4.7 |  | (2.3) |  | 2.4 |
| Net income attributable to Rockwell Automation, Inc. | \$ | 310.7 | \$ | 132.2 | \$ | 442.9 |
| Diluted earnings per share | \$ | 2.66 | \$ | 1.13 | \$ | 3.80 |
| Adjusted EPS ${ }^{(1)}$ | \$ | 2.11 | \$ | 2.43 | \$ | 4.53 |
| Average diluted shares for EPS calculation |  | 116.6 |  | 116.6 |  | 116.6 |

[^0]
## Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts) (unaudited)

|  | Fiscal Year 2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Sales | \$ | 1,642.3 | \$ | 1,657.2 | \$ | 1,665.1 |  | 1,730.2 |  | 6,694.8 |
| Cost of sales |  | (903.6) |  | (949.0) |  | (934.8) |  | $(1,007.3)$ |  | $(3,794.7)$ |
| Gross profit |  | 738.7 |  | 708.2 |  | 730.3 |  | 722.9 |  | 2,900.1 |
| Selling, general and administrative expenses |  | (386.7) |  | (385.0) |  | (361.7) |  | (405.1) |  | $(1,538.5)$ |
| Other income (expense) |  | (210.5) |  | 102.9 |  | (20.4) |  | (234.4) |  | (362.4) |
| Interest expense |  | (20.7) |  | (23.7) |  | (26.8) |  | (27.0) |  | (98.2) |
| Income before income taxes |  | 120.8 |  | 402.4 |  | 321.4 |  | 56.4 |  | 901.0 |
| Income tax provision |  | (40.5) |  | (56.4) |  | (60.0) |  | (48.3) |  | (205.2) |
| Net income | \$ | 80.3 | \$ | 346.0 | \$ | 261.4 | \$ | \$ 8.1 | \$ | \$ 695.8 |
| Diluted earnings per share | \$ | 2.66 | \$ | 2.88 | \$ | 2.20 | \$ | \$ 0.07 | \$ | \$ 7.83 |
| Adjusted EPS ${ }^{(1)}$ | \$ | 2.11 | \$ | 2.04 | \$ | 2.40 | \$ | \$ 2.01 | \$ | - 8.57 |
| Average diluted shares for EPS calculation |  | 121.5 |  | 120.0 |  | 118.6 |  | 117.0 |  | 119.3 |

[^1]
## Condensed Consolidated Statement of Operations 2018 Restatement Bridge

(in millions, except per share amounts)
(unaudited)

|  | Fiscal Year 2018 - Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Originally Reported |  | Pension/ <br> Postretirement |  |  | tated |
| Sales | \$ | 6,666.0 | \$ | - |  | 666.0 |
| Cost of sales |  | $(3,793.8)$ |  | 12.7 |  | 781.1) |
| Gross profit |  | 2,872.2 |  | 12.7 |  | 884.9 |
| Selling, general and administrative expenses |  | $(1,599.0)$ |  | 11.1 |  | 587.9) |
| Other income (expense) |  | 130.6 |  | (23.8) |  | 106.8 |
| Interest expense |  | (73.0) |  | - |  | (73.0) |
| Income from continuing operations before income taxes |  | 1,330.8 |  | - |  | 330.8 |
| Income tax provision |  | (795.3) |  | - |  | 795.3) |
| Net income | \$ | 535.5 | \$ | - | \$ | 535.5 |
| Diluted earnings per share | \$ | 4.21 | \$ | - | \$ | 4.21 |
| Adjusted EPS ${ }^{(1)}$ | \$ | 8.11 | \$ | (0.01) | \$ | 8.10 |
| Average diluted shares for EPS calculation |  | 126.9 |  | - |  | 126.9 |

[^2] for the definition and reasons why management believes this information is useful to investors.

## Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts) (unaudited)

|  | Fiscal Year 2018 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Sales | \$ | 1,586.6 | \$ | 1,651.2 | \$ | 1,698.7 | \$ | 1,729.5 |  | 6,666.0 |
| Cost of sales |  | (886.4) |  | (947.3) |  | (954.0) |  | (993.4) |  | $(3,781.1)$ |
| Gross profit |  | 700.2 |  | 703.9 |  | 744.7 |  | 736.1 |  | 2,884.9 |
| Selling, general and administrative expenses |  | (386.6) |  | (386.6) |  | (399.6) |  | (415.1) |  | $(1,587.9)$ |
| Other income (expense) |  | 4.2 |  | (0.4) |  | (76.9) |  | 179.9 |  | 106.8 |
| Interest expense |  | (20.0) |  | (17.3) |  | (16.5) |  | (19.2) |  | (73.0) |
| Income before income taxes |  | 297.8 |  | 299.6 |  | 251.7 |  | 481.7 |  | 1,330.8 |
| Income tax provision |  | (534.2) |  | (72.2) |  | (53.1) |  | (135.8) |  | (795.3) |
| Net income | \$ | (236.4) | \$ | 227.4 | \$ | 198.6 | \$ | 345.9 | \$ | 535.5 |
| Diluted earnings per share | \$ | (1.84) | \$ | 1.77 | \$ | 1.58 | \$ | 2.80 | \$ | 4.21 |
| Adjusted EPS ${ }^{(1)}$ | \$ | 1.96 | \$ | 1.89 | \$ | 2.16 | \$ | 2.10 | \$ | 8.10 |
| Average diluted shares for EPS calculation |  | 128.2 |  | 128.5 |  | 125.8 |  | 123.5 |  | 126.9 |
| Average diluted shares for Adjusted EPS ${ }^{(1)}$ |  | 130.1 |  | 128.5 |  | 125.8 |  | 123.5 |  | 126.9 |

[^3]
## Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts) (unaudited)
Sales
Cost of sales
Gross profit

| Fiscal Year 2017 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| \$ | $\begin{gathered} 1,490.3 \\ (837.5) \end{gathered}$ | \$ | $\begin{gathered} 1,554.3 \\ (887.4) \end{gathered}$ | \$ | $\begin{aligned} & 1,599.2 \\ & (911.0) \end{aligned}$ |  | $\begin{gathered} 1,667.5 \\ (1,007.5) \end{gathered}$ |  | $\begin{gathered} 6,311.3 \\ (3,643.4) \end{gathered}$ |
|  | 652.8 |  | 666.9 |  | 688.2 |  | 660.0 |  | 2,667.9 |
|  | (361.9) |  | (401.1) |  | (378.6) |  | (416.0) |  | $(1,557.6)$ |
|  | (14.6) |  | (16.6) |  | (14.5) |  | 49.0 |  | 3.3 |
|  | (18.7) |  | (18.9) |  | (19.1) |  | (19.5) |  | (76.2) |
|  | 257.6 |  | 230.3 |  | 276.0 |  | 273.5 |  | 1,037.4 |
|  | (42.9) |  | (40.8) |  | (59.1) |  | (68.9) |  | (211.7) |
| \$ | 214.7 | \$ | 189.5 | \$ | 216.9 | \$ | 204.6 |  | 825.7 |

Diluted earnings per share

Adjusted EPS ${ }^{(1)}$
Average diluted shares for EPS calculation

| \$ | 1.65 | \$ | 1.45 | \$ | 1.67 | \$ | 1.57 | \$ | 6.35 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1.74 | \$ | 1.54 | \$ | 1.76 | \$ | 1.68 | \$ | 6.73 |
|  | 129.7 |  | 130.3 |  | 129.9 |  | 129.8 |  | 129.9 |

[^4] why management believes this information is useful to investors

Sales and Earnings Information by Segment
(in millions, except percentages)
(unaudited)

Sales

## Architecture \& Software ${ }^{(1)}$ <br> Control Products \& Solutions ${ }^{(1)}$ <br> Total sales

Segment operating earnings
Architecture \& Software(1),(2)
Architecture \& Software ${ }^{(1)}$
Control Products \& Solutions ${ }^{(1),(2)}$ Total segment operating earnings ${ }^{(2),(3),(4)}$

Purchase accounting depreciation and amortization General corporate - net ${ }^{\text {T }}$
Non-operating pension and postretirement benefit credit (costs) ${ }^{(2)}$ Costs related to Emerson proposal
Gain on sale of business
(Loss) gain on investments
Valuation adjustments related to the registration of PTC Shares Interest (expense) income, net ${ }^{(5)}$
Special items
Income from continuing operations before income taxes Income tax provision

Income from continuing operations
Income from discontinued operations
Net income

Segment operating margin
Architecture \& Software
Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(3)}$
2017
2017
${ }^{(2)}$ Beginning in fiscal 2019 , we retrospectively applied the requirements of the new penion (ASU 2017 07), to conform to this standard. See Other Supplemental Information: Components of Pension and Poostretirement Benefit Expense for a reconciliation of the componenents of operating and non-operating pension and poostretirement benefitit costs by fiscal year and for reasons why management believes this information is useful to investors.
adiustments rent operating earnings and total segment operating margin are non-GAAP financial measures. We exclude purchase accounting depreciation and amortization, general corporate - net, non-operating pension and postretirement benefit (cost) credit, gains and losses on investments, valuation adjustments related to the registration of PTC Shares, interest (expense) income - net and income tax provision because we do not consider these costs to be directly related to the operating performance of our segments. We believe total segment operating earnings and total segment operating margin are useful to investors as measures of operaiting performance. We use hese measures to monitor and evaluate the profitability of our operating segments. Our measures of total segment operaing eamings and total segment operaing margin may be different from measures used by other companies.
${ }^{(4)}$ Segment operating earnings in 2009 includes restructuring charges of $\$ 60.4$ million related to actions to better align our cost structure with current economic conditions.
${ }^{(5)}$ Beginning in fiscal 2019, we reclassified interest income from General corporate - net to Interest (expense) income - net. As a result, all prior period presentation on this page and those that follow have been restated. This changes did not impact the Consolidated Statement of Operations.

| 2019 |  |  | 2018 |  | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 3,021.9 | \$ | 3,050.2 | \$ | 2,858.6 | \$ 2,635.2 | \$ 2,749.5 | \$ 2,845.3 | \$ 2,682.0 | \$ 2,650.4 | \$ 2,594.3 | \$ 2,115.0 | \$ 1,723.5 |
|  | 3,672.9 |  | 3,615.8 |  | 3,452.7 | 3,244.3 | 3,558.4 | 3,778.2 | 3,669.9 | 3,609.0 | 3,406.1 | 2,742.0 | 2,609.0 |
| \$ | 6,694.8 | \$ | 6,666.0 | \$ | 6,311.3 | \$ 5,879.5 | \$6,307.9 | \$6,623.5 | \$ 6,351.9 | \$ 6,259.4 | \$ 6,000.4 | \$ 4,857.0 | \$ 4,332.5 |
| \$ | 874.8 | \$ | 897.9 | \$ | 780.0 | \$ 691.7 | \$ 805.2 | \$ 838.1 | \$ 758.5 | \$ 713.2 | \$ 672.4 | \$ 481.1 | \$ 221.0 |
|  | 598.8 |  | 543.9 |  | 448.1 | 488.6 | 546.7 | 510.4 | 475.8 | 447.4 | 380.2 | 252.2 | 202.3 |
|  | 1,473.6 |  | 1,441.8 |  | 1,228.1 | 1,180.3 | 1,351.9 | 1,348.5 | 1,234.3 | 1,160.6 | 1,052.6 | 733.3 | 423.3 |
|  | (16.6) |  | (17.4) |  | (21.4) | (18.4) | (21.0) | (21.6) | (19.3) | (19.8) | (19.8) | (18.9) | (18.6) |
|  | (108.8) |  | (100.0) |  | (95.9) | (92.4) | (96.3) | (90.5) | (107.0) | (90.7) | (84.4) | (98.1) | (94.6) |
|  | 8.4 |  | (23.8) |  | (77.6) | (67.8) | (54.1) | (52.4) | (76.0) | (31.9) | (27.3) | (16.6) | 11.1 |
|  | - |  | (11.2) |  | - | - | - | - | - | - | - | - | - |
|  | - |  | - |  | 60.8 | - | - | - | - | - | - | - | - |
|  | (402.2) |  | 123.7 |  | - | - | - | - | - | - | - | - | - |
|  | 33.7 |  | (33.7) |  |  |  | - |  | - |  | - | - | - |
|  | (87.1) |  | (48.6) |  | (56.6) | (58.6) | (53.0) | (49.8) | (51.1) | (52.3) | (53.5) | (55.5) | (51.3) |
|  | - |  | - |  | - | - | - | - | - | - | - | - | 4.0 |
|  | $\begin{gathered} 901.0 \\ (205.2) \end{gathered}$ |  | $\begin{gathered} 1,330.8 \\ (795.3) \end{gathered}$ |  | $\begin{gathered} 1,037.4 \\ (211.7) \end{gathered}$ | $\begin{gathered} 943.1 \\ (213.4) \end{gathered}$ | $\begin{gathered} 1,127.5 \\ (299.9) \end{gathered}$ | $\begin{gathered} 1,134.2 \\ (307.4) \end{gathered}$ | $\begin{gathered} 980.9 \\ (224.6) \end{gathered}$ | $\begin{gathered} 965.9 \\ (228.9) \end{gathered}$ | $\begin{gathered} 867.6 \\ (170.5) \end{gathered}$ | $\begin{gathered} 544.2 \\ (103.8) \end{gathered}$ | $\begin{gathered} 273.9 \\ (56.0) \end{gathered}$ |
|  | 695.8 |  | 535.5 |  | 825.7 | 729.7 | 827.6 | 826.8 | 756.3 | 737.0 | 697.1 | 440.4 | 217.9 |
|  | - |  | - |  | - | - | - | - | - | - | 0.7 | 23.9 | 2.8 |
| \$ | 695.8 | \$ | 535.5 | \$ | 825.7 | \$ 729.7 | \$ 827.6 | 826.8 | 756.3 | \$ 737.0 | \$ 697.8 | \$ 464.3 | \$ 220.7 |
|  | 28.9\% |  | 29.4\% |  | 27.3\% | 26.2\% | 29.3\% | 29.5\% | 28.3\% | 26.9\% | 25.9\% | 22.7\% | 12.8\% |
|  | 16.3\% |  | 15.0\% |  | 13.0\% | 15.1\% | 15.4\% | 13.5\% | 13.0\% | 12.4\% | 11.2\% | 9.2\% | 7.8\% |
|  | 22.0\% |  | 21.6\% |  | 19.5\% | 20.1\% | 21.4\% | 20.4\% | 19.4\% | 18.5\% | 17.5\% | 15.1\% | 9.8\% |

# Quarterly Sales and Earnings Information by Segment 2018 Restatement Bridge 

## (in millions, except per share amounts and percentages)

(unaudited)

|  |  |  |  |  | cal | - Full Y |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | inally <br> orted |  | ment gn. |  |  |  |  |  | tated |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 3,098.2 | \$ | (48.0) |  |  |  |  | \$ | 3,050.2 |
| Control Products \& Solutions |  | 3,567.8 |  | 48.0 |  |  |  |  |  | 3,615.8 |
| Total sales | \$ | 6,666.0 | \$ | - | \$ | - | \$ | - | \$ | 6,666.0 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 901.3 | \$ | (3.1) | \$ | (0.3) |  |  | \$ | 897.9 |
| Control Products \& Solutions |  | 541.3 |  | 3.1 |  | (0.5) |  |  |  | 543.9 |
| Total segment operating earnings ${ }^{(1)}$ |  | 1,442.6 |  | - |  | (0.8) |  | - |  | 1,441.8 |
| Purchase accounting depreciation and amortization |  | (17.4) |  |  |  |  |  |  |  | (17.4) |
| General corporate - net |  | (75.6) |  |  |  |  |  | (24.4) |  | (100.0) |
| Non-operating pension costs |  | (24.6) |  |  |  | 0.8 |  |  |  | (23.8) |
| Costs related to unsolicited Emerson proposals |  | (11.2) |  |  |  |  |  |  |  | (11.2) |
| Gain on Investment |  | 123.7 |  |  |  |  |  |  |  | 123.7 |
| Valuation adjustments related to the registration of PTC securities |  | (33.7) |  |  |  |  |  |  |  | (33.7) |
| Interest (expense) income, net |  | (73.0) |  |  |  |  |  | 24.4 |  | (48.6) |
| Income before income taxes |  | 1,330.8 |  | - |  | - |  | - |  | 1,330.8 |
| Income tax provision |  | (795.3) |  |  |  |  |  |  |  | (795.3) |
| Net income | \$ 535.5 |  | \$ | - | \$ | - | \$ | - | \$ | 535.5 |
| Diluted EPS | \$ | 4.21 |  |  |  |  |  |  | \$ 4.21 |  |
| Adjusted EPS ${ }^{(2)}$ | \$ | 8.11 |  |  | \$ | (0.01) |  |  | \$ | 8.10 |
| Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented. |  |  |  |  |  |  |  |  |  |  |
| Segment operating margin |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software |  | 29.1\% |  |  |  |  |  |  |  | 29.4\% |
| Control Products \& Solutions |  | 15.2\% |  |  |  |  |  |  |  | 15.0\% |
| Total segment operating margin ${ }^{(1)}$ |  | 21.6\% |  |  |  |  |  |  |  | $\underline{ }$ |

[^5]
## Historic Sales Growth Rates

##  <br>  <br> Accuisition inpact GAAP sales growth

## Sranic sales govent ${ }^{10}$ <br> 



Architecture \& Sotware Segments:


AAP sales grown
Contro Products \& Solutions Segment
ganic sales growth ${ }^{6}$
vesturue inpart
Aap sales goown


| 2019 | $2018^{*}$ | 2017 | 20 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3.3.3\% | ${ }_{\substack{\text { 5.3\% } \\ 1.3 \%}}^{\text {a }}$ | 3.3\%\% | - | -0.9\%\% | 3.3\%\% | ${ }^{2 \%}$ | ${ }_{\substack{8 \% \\-3 \%}}$ | 20\% | ${ }_{2 \%}^{2 \%}$ | - ${ }_{-15 \%}$ |
| (0.0\% | - $2.24 \%$ |  |  | - $0.0 \%$ | - | \%\% | \%\% | \%\% | 0\% | 0\% |
| 1.6\% | 4.7\% |  | -0.8\%\% | -5.5\% | 3.0\% | 2\% | 6\% | 24\% | 5\% | .20\% |


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## Quarterly Sales and Earnings Information by Segment

## (in millions, except per share amounts and percentages)

(unaudited)

## Sales

Architecture \& Software
Control Products \& Solutions Total sales

| Fiscal Year 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Qtr 1 | Qtr 2 |  | YTD |  |
| \$ 751.6 | \$ | 757.1 | \$ | 1,508.7 |
| 932.9 |  | 924.2 |  | 1,857.1 |
| \$ 1,684.5 | \$ | 1,681.3 | \$ | 3,365.8 |

Segment operating earnings
Architecture \& Software
Control Products \& Solutions
Total segment operating earnings ${ }^{(1)}$


Purchase accounting depreciation and amortization
General corporate - net
Non-operating pension and postretirement benefit credit
Gain (loss) on investments
Interest (expense) income, net

| $(10.0)$ | $(9.5)$ | $(19.5)$ |
| :---: | ---: | :---: |
| $(32.8)$ | $(17.7)$ | $(50.5)$ |
| $(8.7)$ | $(8.6)$ | $(17.3)$ |
| 71.0 | $(144.8)$ | $(73.8)$ |
| $(24.0)$ | $(23.5)$ | $(47.5)$ |
|  |  |  |
| 334.6 | 167.4 | 502.0 |
| $(19.2)$ | $(37.5)$ | $(56.7)$ |

Income before income taxes
Income tax provision
(1

|  | 315.4 <br> 4.7 |  | 129.9 <br> $(2.3)$ |  |
| :--- | :--- | :--- | :--- | :--- |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

Segment operating margin
Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

[^6]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)

## (unaudited)

|  | Fiscal Year 2020 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Net income attributable to Rockwell Automation | \$ | 310.7 | \$ | 132.2 |  |  |  |  | \$ | 442.9 |
| Non-operating pension and postretirement benefit cost (credit), net of tax |  | 6.3 |  | 6.2 |  |  |  |  |  | 12.5 |
| Change in the fair value of investments, net of tax |  | (71.0) |  | 144.8 |  |  |  |  |  | 73.8 |
| Adjusted Income | \$ | 246.0 | \$ | 283.2 | \$ | - | \$ | - | \$ | 529.2 |
| Diluted EPS from net income | \$ | 2.66 |  | \$1.13 |  |  |  |  | \$ | 3.80 |
| Non-operating pension and postretirement benefit cost (credit), net of tax |  | 0.06 |  | 0.06 |  |  |  |  |  | 0.10 |
| Change in the fair value of investments, net of tax |  | (0.61) |  | 1.24 |  |  |  |  |  | 0.63 |
| Adjusted EPS | \$ | 2.11 | \$ | 2.43 | \$ | - | \$ | - | \$ | 4.53 |
| Effective tax rate |  | 5.7\% |  | 22.4\% |  |  |  |  |  | 11.3\% |
| Tax effect of non-operating pension and postretirement benefit credit |  | 0.6\% |  | 0.2\% |  |  |  |  |  | 0.5\% |
| Tax effect of the change in fair value of investments |  | 1.6\% |  | -10.2\% |  |  |  |  |  | -1.4\% |
| Adjusted Effective Tax Rate |  | 7.9\% |  | 12.4\% |  | 0.0\% |  | 0.0\% |  | 10.4\% |

 definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 753.1 | \$ | 739.7 | \$ | 747.9 | \$ | 781.2 | \$ | 3,021.9 |
| Control Products \& Solutions |  | 889.2 |  | 917.5 |  | 917.2 |  | 949.0 |  | 3,672.9 |
| Total sales | \$ | 1,642.3 | \$ | 1,657.2 | \$ | 1,665.1 | \$ | 1,730.2 | \$ | 6,694.8 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 237.0 | \$ | 209.9 | \$ | 222.9 | \$ | 205.0 | \$ | 874.8 |
| Control Products \& Solutions |  | 137.9 |  | 143.9 |  | 173.0 |  | 144.0 |  | 598.8 |
| Total segment operating earnings ${ }^{(1)}$ |  | 374.9 |  | 353.8 |  | 395.9 |  | 349.0 |  | 1,473.6 |
| Purchase accounting depreciation and amortization |  | (4.1) |  | (4.3) |  | (4.1) |  | (4.1) |  | (16.6) |
| General corporate - net |  | (21.9) |  | (26.7) |  | (23.8) |  | (36.4) |  | (108.8) |
| Non-operating pension and postretirement benefit credit |  | 2.6 |  | 2.6 |  | 2.6 |  | 0.6 |  | 8.4 |
| (Loss) gain on investment |  | (246.4) |  | 98.2 |  | (25.6) |  | (228.4) |  | (402.2) |
| Valuation adjustments related to the registration of PTC Shares Interest (expense) income, net |  | $\begin{gathered} 33.7 \\ (18.0) \\ \hline \end{gathered}$ |  | (21.2) |  | $(23.6)$ |  | (24.3) |  | $\begin{gathered} 33.7 \\ (87.1) \\ \hline \end{gathered}$ |
| Income before income taxes |  | 120.8 |  | 402.4 |  | 321.4 |  | 56.4 |  | 901.0 |
| Income tax provision |  | (40.5) |  | (56.4) |  | (60.0) |  | (48.3) |  | (205.2) |
| Net income | \$ | 80.3 | \$ | 346.0 | \$ | 261.4 | \$ | 8.1 | \$ | 695.8 |
| Diluted EPS | \$ | 0.66 | \$ | 2.88 | \$ | 2.20 | \$ | 0.07 | \$ | 5.83 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 2.21 | \$ | 2.04 | \$ | 2.40 | \$ | 2.01 | \$ | 8.67 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

## Segment operating margin

Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

| 31.5\% | 28.4\% | 29.8\% | 26.2\% | 28.9\% |
| :---: | :---: | :---: | :---: | :---: |
| 15.5\% | 15.7\% | 18.9\% | 15.2\% | 16.3\% |
| 22.8\% | 21.3\% | 23.8\% | 20.2\% | 22.0\% |

[^7]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Net income | \$ | 80.3 | \$ | 346.0 | \$ | 261.4 | \$ | 8.1 | \$ | 695.8 |
| Non-operating pension and postretirement benefit credit, net of tax |  | (2.3) |  | (2.2) |  | (2.3) |  | (0.6) |  | (7.4) |
| Change in the fair value of investments, net of tax |  | 191.0 |  | (98.2) |  | 25.6 |  | 228.4 |  | 346.8 |
| Adjusted Income | \$ | 269.0 | \$ | 245.6 | \$ | 284.7 | \$ | 235.9 | \$ | 1,035.2 |
| Diluted EPS from net income | \$ | 0.66 |  | \$2.88 | \$ | 2.20 |  | \$0.07 | \$ | 5.83 |
| Non-operating pension and postretirement benefit credit, net of tax |  | (0.02) |  | (0.02) |  | (0.02) |  | (0.01) |  | (0.06) |
| Change in fair value of investments, net of tax |  | 1.57 |  | (0.82) |  | 0.22 |  | 1.95 |  | 2.90 |
| Adjusted EPS | \$ | 2.21 | \$ | 2.04 | \$ | 2.40 | \$ | 2.01 | \$ | 8.67 |
| Effective tax rate |  | 33.5\% |  | 14.0\% |  | 18.7\% |  | 85.6\% |  | 22.8\% |
| Tax effect of non-operating pension and postretirement benefit credit |  | 0.0\% |  | 0.1\% |  | 0.0\% |  | 0.9\% |  | 0.1\% |
| Tax effect of change in fair value of investments |  | -14.8\% |  | 4.5\% |  | -1.4\% |  | -69.5\% |  | -5.0\% |
| Adjusted Effective Tax Rate |  | 18.7\% |  | 18.6\% |  | 17.3\% |  | 17.0\% |  | 17.9\% |

 definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

## (in millions, except per share amounts and percentages)

(unaudited)

|  | Fiscal Year 2018 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 735.6 | \$ | 756.5 | \$ | 783.7 | \$ | 774.4 | \$ | 3,050.2 |
| Control Products \& Solutions |  | 851.0 |  | 894.7 |  | 915.0 |  | 955.1 |  | 3,615.8 |
| Total sales | \$ | 1,586.6 | \$ | 1,651.2 | \$ | 1,698.7 | \$ | ,729.5 | \$ | 6,666.0 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 224.2 | \$ | 217.2 | \$ | 238.6 | \$ | 217.9 | \$ | 897.9 |
| Control Products \& Solutions |  | 131.2 |  | 127.7 |  | 144.0 |  | 141.0 |  | 543.9 |
| Total segment operating earnings ${ }^{(1)}$ |  | 355.4 |  | 344.9 |  | 382.6 |  | 358.9 |  | 1,441.8 |
| Purchase accounting depreciation and amortization |  | (4.4) |  | (4.5) |  | (4.3) |  | (4.2) |  | (17.4) |
| General corporate - net |  | (24.0) |  | (24.8) |  | (33.0) |  | (18.2) |  | (100.0) |
| Non-operating pension and postretirement benefit costs |  | (5.8) |  | (5.7) |  | (5.6) |  | (6.7) |  | (23.8) |
| Costs related to unsolicited Emerson proposals |  | (11.2) |  | - |  | - |  | - |  | (11.2) |
| (Loss) gain on investment |  | - |  | - |  | (7.3) |  | 131.0 |  | 123.7 |
| Valuation adjustments related to the registration of PTC securities |  | - |  | - |  | (69.5) |  | 35.8 |  | (33.7) |
| Interest (expense) income, net |  | (12.2) |  | (10.3) |  | (11.2) |  | (14.9) |  | (48.6) |
| Income before income taxes |  | 297.8 |  | 299.6 |  | 251.7 |  | 481.7 |  | 1,330.8 |
| Income tax provision |  | (534.2) |  | (72.2) |  | (53.1) |  | (135.8) |  | (795.3) |
| Net income | \$ | (236.4) | \$ | 227.4 | \$ | 198.6 | \$ | 345.9 | \$ | 535.5 |
| Diluted EPS | \$ | (1.84) | \$ | 1.77 | \$ | 1.58 | \$ | 2.80 | \$ | 4.21 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.96 | \$ | 1.89 | \$ | 2.16 | \$ | 2.10 | \$ | 8.10 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

## Segment operating margin

Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

[^8]
# Quarterly Sales and Earnings Information by Segment Q1 2018 Restatement Bridge 

## (in millions, except per share amounts and percentages

(unaudited)


[^9]
## Quarterly Sales and Earnings Information by Segment Q2 2018 Restatement Bridge

(in millions, except per share amounts and percentages)
(unaudited)

${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

# Quarterly Sales and Earnings Information by Segment Q3 2018 Restatement Bridge <br> (in millions, except per share amounts and percentages) 

(unaudited)

|  | Fiscal Year 2018 - Quarter 3 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Originally <br> Reported |  | Segment Realign. |  | Pension/ <br> Postretirement |  | Interest Income |  | Restated |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 795.7 | \$ | (12.0) |  |  |  |  | \$ | 783.7 |
| Control Products \& Solutions |  | 903.0 |  | 12.0 |  |  |  |  |  | 915.0 |
| Total sales | \$ | 1,698.7 | \$ | - | \$ | - | \$ | - | \$ | 1,698.7 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 239.0 | \$ | (0.3) | \$ | (0.1) |  |  | \$ | 238.6 |
| Control Products \& Solutions |  | 143.9 |  | 0.3 |  | (0.2) |  |  |  | 144.0 |
| Total segment operating earnings ${ }^{(1)}$ |  | 382.9 |  | - |  | (0.3) |  | - |  | 382.6 |
| Purchase accounting depreciation and amortization |  | (4.3) |  |  |  |  |  |  |  | (4.3) |
| General corporate - net |  | (27.7) |  |  |  |  |  | (5.3) |  | (33.0) |
| Non-operating pension costs |  | (5.9) |  |  |  | 0.3 |  |  |  | (5.6) |
| Loss on investment |  | (7.3) |  |  |  |  |  |  |  | (7.3) |
| Valuation adjustments related to the registration of PTC securities |  | (69.5) |  |  |  |  |  |  |  | (69.5) |
| Interest (expense) income, net |  | (16.5) |  |  |  |  |  | 5.3 |  | (11.2) |
| Income before income taxes |  | 251.7 |  | - |  | - |  | - |  |  |
| Income tax provision |  | (53.1) |  |  |  |  |  |  |  | (53.1) |
| Net income | \$ | 198.6 | \$ | - | \$ | - | \$ | - | \$ | 198.6 |
| Diluted EPS | \$ | 1.58 |  |  |  |  |  |  | \$ | 1.58 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 2.16 |  |  |  |  |  |  | \$ | 2.16 |
| Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented. |  |  |  |  |  |  |  |  |  |  |
| Segment operating margin |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software |  | 30.0\% |  |  |  |  |  |  |  | 30.4\% |
| Control Products \& Solutions |  | 15.9\% |  |  |  |  |  |  |  | 15.7\% |
| Total segment operating margin ${ }^{(1)}$ |  | 22.5\% |  |  |  |  |  |  |  | 22.5\% |

${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why managemen believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment Q4 2018 Restatement Bridge

## (in millions, except per share amounts and percentages)

(unaudited)


[^10]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2018 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Income from continuing operations | \$ | (236.4) | \$ | 227.4 | \$ | 198.6 | \$ | 345.9 | \$ | 535.5 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 4.0 |  | 3.9 |  | 3.8 |  | 4.6 |  | 16.3 |
| Costs related to unsolicited Emerson proposals, net of tax |  | 8.1 |  | - |  | - |  | - |  | 8.1 |
| Change in the fair value of investments, net of tax |  | - |  | - |  | 76.8 |  | (145.1) |  | (68.3) |
| Effects of the Tax Act |  | 479.7 |  | 11.5 |  | (7.5) |  | 54.6 |  | 538.3 |
| Adjusted Income | \$ | 255.4 | \$ | 242.8 | \$ | 271.7 | \$ | 260.0 | \$ | 1,029.9 |
| Diluted EPS from continuing operations | \$ | (1.84) |  | \$1.77 | \$ | 1.58 |  | \$2.80 | \$ | 4.21 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.05 |  | 0.03 |  | 0.03 |  | 0.03 |  | 0.12 |
| Costs related to unsolicited Emerson proposals, net of tax |  | 0.07 |  | - |  | - |  | - |  | 0.07 |
| Change in fair value of investments, net of tax |  | - |  | - |  | 0.61 |  | (1.17) |  | (0.54) |
| Effects of the Tax Act |  | 3.68 |  | 0.09 |  | (0.06) |  | 0.44 |  | 4.24 |
| Adjusted EPS | \$ | 1.96 |  | \$1.89 | \$ | 2.16 | \$ | 2.10 | \$ | 8.10 |
| Effective tax rate |  | 179.4\% |  | 24.1\% |  | 21.1\% |  | 28.2\% |  | 59.8\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 0.3\% |  | 0.2\% |  | 0.3\% |  | 0.3\% |  | 0.3\% |
| Tax effect of costs related to unsolicited Emerson proposals |  | 0.3\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.1\% |
| Tax effect of change in fair value of investments |  | 0.0\% |  | 0.0\% |  | -5.7\% |  | 2.0\% |  | -0.4\% |
| Effects of the Tax Act |  | -161.1\% |  | -3.8\% |  | 3.0\% |  | -11.3\% |  | -40.5\% |
| Adjusted Effective Tax Rate |  | 18.9\% |  | 20.5\% |  | 18.7\% |  | 19.2\% |  | 19.3\% |

[^11]
## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages) (unaudited)

|  | Fiscal Year 2017 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 687.8 | \$ | 708.3 | \$ | 723.3 | \$ | 739.2 | \$ | 2,858.6 |
| Control Products \& Solutions |  | 802.5 |  | 846.0 |  | 875.9 |  | 928.3 |  | 3,452.7 |
| Total sales | \$ | 1,490.3 | \$ | 1,554.3 | \$ | 1,599.2 | \$ | 1,667.5 | \$ | 6,311.3 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 209.5 | \$ | 189.5 | \$ | 204.5 | \$ | 176.5 | \$ | 780.0 |
| Control Products \& Solutions |  | 105.9 |  | 105.2 |  | 131.4 |  | 105.6 |  | 448.1 |
| Total segment operating earnings ${ }^{(1)}$ |  | 315.4 |  | 294.7 |  | 335.9 |  | 282.1 |  | 1,228.1 |
| Purchase accounting depreciation and amortization |  | (5.6) |  | (5.6) |  | (5.6) |  | (4.6) |  | (21.4) |
| General corporate - net |  | (18.2) |  | (25.8) |  | (21.5) |  | (30.4) |  | (95.9) |
| Non-operating pension and postretirement benefit costs |  | (18.6) |  | (18.5) |  | (18.7) |  | (21.8) |  | (77.6) |
| Gain on sale of business |  |  |  |  |  |  |  | 60.8 |  | 60.8 |
| Interest (expense) income, net |  | (15.4) |  | (14.5) |  | (14.1) |  | (12.6) |  | (56.6) |
| Income before income taxes |  | 257.6 |  | 230.3 |  | 276.0 |  | 273.5 |  | 1,037.4 |
| Income tax provision |  | (42.9) |  | (40.8) |  | (59.1) |  | (68.9) |  | (211.7) |
| Net income | \$ | 214.7 | \$ | 189.5 | \$ | 216.9 | \$ | 204.6 | \$ | 825.7 |
| Diluted EPS | \$ | 1.65 | \$ | 1.45 | \$ | 1.67 | \$ | 1.57 | \$ | 6.35 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.74 | \$ | 1.54 | \$ | 1.76 | \$ | 1.68 | \$ | 6.73 |

## Segment operating margin

 Architecture \& Software Control Products \& SolutionsTotal segment operating margin ${ }^{(1)}$
${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors

## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2017 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | YTD |  |
| Income from continuing operations | \$ | 214.7 | \$ | 189.5 | \$ | 216.9 | \$ | 204.6 | \$ | 825.7 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 11.9 |  | 11.8 |  | 12.0 |  | 13.9 |  | 49.6 |
| Adjusted Income | \$ | 226.6 | \$ | 201.3 | \$ | 228.9 | \$ | 218.5 | \$ | 875.3 |
| Diluted EPS from continuing operations | \$ | 1.65 | \$ | 1.45 | \$ | 1.67 | \$ | 1.57 | \$ | 6.35 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.09 |  | 0.09 |  | 0.09 |  | 0.11 |  | 0.38 |
| Adjusted EPS | \$ | 1.74 | \$ | 1.54 | \$ | 1.76 | \$ | 1.68 | \$ | 6.73 |
| Effective tax rate |  | 16.7\% |  | 17.7\% |  | 21.4\% |  | 25.2\% |  | 20.4\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 1.3\% |  | 1.4\% |  | 0.9\% |  | 0.8\% |  | 1.1\% |
| Adjusted Effective Tax Rate |  | 18.0\% |  | 19.1\% |  | 22.3\% |  | 26.0\% |  | 21.5\% |

 definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2016 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 642.9 | \$ | 629.5 | \$ | 666.4 | \$ | 696.4 | \$ | 2,635.2 |
| Control Products \& Solutions |  | 783.7 |  | 810.8 |  | 807.6 |  | 842.2 |  | 3,244.3 |
| Total sales | \$ | 1,426.6 | \$ | 1,440.3 | \$ | 1,474.0 | \$ | 1,538.6 | \$ | 5,879.5 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 175.4 | \$ | 153.8 | \$ | 183.4 | \$ | 179.1 | \$ | 691.7 |
| Control Products \& Solutions |  | 118.4 |  | 121.7 |  | 125.5 |  | 123.0 |  | 488.6 |
| Total segment operating earnings ${ }^{(1)}$ |  | 293.8 |  | 275.5 |  | 308.9 |  | 302.1 |  | 1,180.3 |
| Purchase accounting depreciation and amortization |  | (4.7) |  | (4.5) |  | (4.7) |  | (4.5) |  | (18.4) |
| General corporate - net |  | (20.5) |  | (22.3) |  | (20.3) |  | (29.3) |  | (92.4) |
| Non-operating pension and postretirement benefit costs |  | (16.8) |  | (16.9) |  | (16.8) |  | (17.3) |  | (67.8) |
| Interest (expense) income, net |  | (14.9) |  | (14.8) |  | (14.8) |  | (14.1) |  | (58.6) |
| Income before income taxes |  | 236.9 |  | 217.0 |  | 252.3 |  | 236.9 |  | 943.1 |
| Income tax provision |  | (51.4) |  | (49.0) |  | (61.3) |  | (51.7) |  | (213.4) |
| Net income | \$ | 185.5 | \$ | 168.0 | \$ | 191.0 | \$ | 185.2 | \$ | 729.7 |
| Diluted EPS | \$ | 1.40 | \$ | 1.28 | \$ | 1.46 | \$ | 1.43 | \$ | 5.56 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.48 | \$ | 1.36 | \$ | 1.54 | \$ | 1.51 | \$ | 5.89 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.
Segment operating margin

| Architecture \& Software | 27.3\% | 24.4\% | 27.5\% | 25.7\% | 26.2\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Control Products \& Solutions | 15.1\% | 15.0\% | 15.5\% | 14.6\% | 15.1\% |
| Total segment operating margin ${ }^{(1)}$ | 20.6\% | 19.1\% | 21.0\% | 19.6\% | 20.1\% |

[^12]
# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate 

(in millions, except per share amounts and percentages)
(unaudited)

| Income from continuing operations | \$ | 185.5 | \$ | 168.0 | \$ | 191.0 | \$ | 185.2 | \$ | 729.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-operating pension and postretirement benefit costs, net of tax |  | 10.7 |  | 10.8 |  | 10.7 |  | 11.0 |  | 43.2 |
| Adjusted Income | \$ | 196.2 | \$ | 178.8 | \$ | 201.7 | \$ | 196.2 | \$ | 772.9 |
| Diluted EPS from continuing operations | \$ | 1.40 | \$ | 1.28 | \$ | 1.46 | \$ | 1.43 | \$ | 5.56 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.08 |  | 0.08 |  | 0.08 |  | 0.08 |  | 0.33 |
| Adjusted EPS | \$ | 1.48 | \$ | 1.36 | \$ | 1.54 | \$ | 1.51 | \$ | 5.89 |
| Effective tax rate |  | 21.7\% |  | 22.6\% |  | 24.3\% |  | 21.8\% |  | 22.6\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 1.0\% |  | 1.0\% |  | 0.7\% |  | 1.0\% |  | 0.9\% |
| Adjusted Effective Tax Rate |  | 22.7\% |  | 23.6\% |  | 25.0\% |  | 22.8\% |  | 23.5\% |

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages) (unaudited)

|  | Fiscal Year 2015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2015 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 707.8 | \$ | 674.3 | \$ | 683.5 | \$ | 683.9 |  | 2,749.5 |
| Control Products \& Solutions |  | 866.6 |  | 876.5 |  | 891.7 |  | 923.6 |  | 3,558.4 |
| Total sales | \$ | 1,574.4 | \$ | 1,550.8 | \$ | 1,575.2 | \$ | 1,607.5 | \$ | 6,307.9 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 220.5 | \$ | 200.0 | \$ | 199.0 | \$ | 185.7 | \$ | 805.2 |
| Control Products \& Solutions |  | 124.1 |  | 132.1 |  | 142.5 |  | 148.0 |  | 546.7 |
| Total segment operating earnings ${ }^{(1)}$ |  | 344.6 |  | 332.1 |  | 341.5 |  | 333.7 |  | 1,351.9 |
| Purchase accounting depreciation and amortization |  | (5.4) |  | (5.2) |  | (5.2) |  | (5.2) |  | (21.0) |
| General corporate - net |  | (25.5) |  | (24.3) |  | (24.6) |  | (21.9) |  | (96.3) |
| Non-operating pension and postretirement benefit costs |  | (14.0) |  | (13.3) |  | (13.4) |  | (13.4) |  | (54.1) |
| Interest (expense) income, net |  | (12.2) |  | (12.8) |  | (13.7) |  | (14.3) |  | (53.0) |
| Income before income taxes |  | 287.5 |  | 276.5 |  | 284.6 |  | 278.9 |  | 1,127.5 |
| Income tax provision |  | (73.3) |  | (70.5) |  | (78.5) |  | (77.6) |  | (299.9) |
| Net income | \$ | 214.2 | \$ | 206.0 | \$ | 206.1 | \$ | 201.3 | \$ | 827.6 |
| Diluted EPS | \$ | 1.56 | \$ | 1.51 | \$ | 1.52 | \$ | 1.50 | \$ | 6.09 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.63 | \$ | 1.58 | \$ | 1.58 | \$ | 1.56 | \$ | 6.36 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

## Segment operating margin

Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

[^13]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2015 |  |
| Income from continuing operations | \$ | 214.2 | \$ | 206.0 | \$ | 206.1 | \$ | 201.3 | \$ | 827.6 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 9.1 |  | 8.7 |  | 8.8 |  | 8.8 |  | 35.4 |
| Adjusted Income | \$ | 223.3 | \$ | 214.7 | \$ | 214.9 | \$ | 210.1 | \$ | 863.0 |
| Diluted EPS from continuing operations | \$ | 1.56 | \$ | 1.51 | \$ | 1.52 | \$ | 1.50 | \$ | 6.09 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.07 |  | 0.07 |  | 0.06 |  | 0.06 |  | 0.27 |
| Adjusted EPS | \$ | 1.63 | \$ | 1.58 | \$ | 1.58 | \$ | 1.56 | \$ | 6.36 |
| Effective tax rate |  | 25.5\% |  | 25.5\% |  | 27.6\% |  | 27.8\% |  | 26.6\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 0.4\% |  | 0.4\% |  | 0.3\% |  | 0.3\% |  | 0.4\% |
| Adjusted Effective Tax Rate |  | 25.9\% |  | 25.9\% |  | 27.9\% |  | 28.1\% |  | 27.0\% |

[^14]
## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2014 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2014 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 695.9 | \$ | 686.8 | \$ | 715.2 | \$ | 747.4 | \$ | 2,845.3 |
| Control Products \& Solutions |  | 895.8 |  | 913.7 |  | 934.3 |  | 1,034.4 |  | 3,778.2 |
| Total sales | \$ | 1,591.7 | \$ | 1,600.5 | \$ | 1,649.5 | \$ | 1,781.8 | \$ | 6,623.5 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 211.5 | \$ | 189.8 | \$ | 204.5 | \$ | 232.3 | \$ | 838.1 |
| Control Products \& Solutions |  | 115.6 |  | 111.4 |  | 120.8 |  | 162.6 |  | 510.4 |
| Total segment operating earnings ${ }^{(1)}$ |  | 327.1 |  | 301.2 |  | 325.3 |  | 394.9 |  | 1,348.5 |
| Purchase accounting depreciation and amortization |  | (4.6) |  | (5.8) |  | (5.5) |  | (5.7) |  | (21.6) |
| General corporate - net |  | (23.6) |  | (21.4) |  | (20.2) |  | (25.3) |  | (90.5) |
| Non-operating pension and postretirement benefit costs |  | (13.1) |  | (13.1) |  | (13.3) |  | (12.9) |  | (52.4) |
| Interest (expense) income, net |  | (13.0) |  | (12.5) |  | (12.3) |  | (12.0) |  | (49.8) |
| Income before income taxes |  | 272.8 |  | 248.4 |  | 274.0 |  | 339.0 |  | 1,134.2 |
| Income tax provision |  | (74.7) |  | (68.1) |  | (74.3) |  | (90.3) |  | (307.4) |
| Net income | \$ | 198.1 | \$ | 180.3 | \$ | 199.7 | \$ | 248.7 | \$ | 826.8 |
| Diluted EPS | \$ | 1.41 | \$ | 1.28 | \$ | 1.43 | \$ | 1.79 | \$ | 5.91 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.47 | \$ | 1.34 | \$ | 1.49 | \$ | 1.85 | \$ | 6.15 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.
Segment operating margin
Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

| 30.4\% | 27.6\% | 28.6\% | 31.1\% | 29.5\% |
| :---: | :---: | :---: | :---: | :---: |
| 12.9\% | 12.2\% | 12.9\% | 15.7\% | 13.5\% |
| 20.6\% | 18.8\% | 19.7\% | 22.2\% | 20.4\% |

[^15]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2014 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2014 |  |
| Income from continuing operations | \$ | 198.1 | \$ | 180.3 | \$ | 199.7 | \$ | 248.7 | \$ | 826.8 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 8.4 |  | 8.4 |  | 8.5 |  | 8.3 |  | 33.6 |
| Adjusted Income | \$ | 206.5 | \$ | 188.7 | \$ | 208.2 | \$ | 257.0 | \$ | 860.4 |
| Diluted EPS from continuing operations | \$ | 1.41 | \$ | 1.28 | \$ | 1.43 | \$ | 1.79 | \$ | 5.91 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.06 |  | 0.06 |  | 0.06 |  | 0.06 |  | 0.24 |
| Adjusted EPS | \$ | 1.47 | \$ | 1.34 | \$ | 1.49 | \$ | 1.85 | \$ | 6.15 |
| Effective tax rate |  | 27.4\% |  | 27.4\% |  | 27.1\% |  | 26.6\% |  | 27.1\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 0.4\% |  | 0.4\% |  | 0.4\% |  | 0.3\% |  | 0.4\% |
| Adjusted Effective Tax Rate |  | 27.8\% |  | 27.8\% |  | 27.5\% |  | 26.9\% |  | 27.5\% |

[^16]
## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2013 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2013 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 657.5 | \$ | 639.2 | \$ | 671.0 | \$ | 714.3 |  | 2,682.0 |
| Control Products \& Solutions |  | 831.7 |  | 883.6 |  | 953.2 |  | 1,001.4 |  | 3,669.9 |
| Total sales | \$ | 1,489.2 | \$ | 1,522.8 | \$ | 1,624.2 | \$ | 1,715.7 | \$ | 6,351.9 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 183.0 | $\$$ | 169.6 | \$ | 188.4 | \$ | 217.5 | \$ | 758.5 |
| Control Products \& Solutions |  | 92.4 |  | 114.8 |  | 128.8 |  | 139.8 |  | 475.8 |
| Total segment operating earnings ${ }^{(1)}$ |  | 275.4 |  | 284.4 |  | 317.2 |  | 357.3 |  | 1,234.3 |
| Purchase accounting depreciation and amortization |  | (5.2) |  | (5.0) |  | (4.6) |  | (4.5) |  | (19.3) |
| General corporate - net |  | (20.6) |  | (22.0) |  | (23.0) |  | (41.4) |  | (107.0) |
| Non-operating pension and postretirement benefit costs |  | (19.1) |  | (18.9) |  | (19.0) |  | (19.0) |  | (76.0) |
| Interest (expense) income, net |  | (13.3) |  | (11.4) |  | (13.2) |  | (13.2) |  | (51.1) |
| Income before income taxes |  | 217.2 |  | 227.1 |  | 257.4 |  | 279.2 |  | 980.9 |
| Income tax provision |  | (55.8) |  | (51.2) |  | (53.7) |  | (63.9) |  | (224.6) |
| Net income | \$ | 161.4 | \$ | 175.9 | \$ | 203.7 | \$ | 215.3 | \$ | 756.3 |
| Diluted EPS | \$ | 1.14 | \$ | 1.24 | \$ | 1.45 | \$ | 1.53 | \$ | 5.36 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.23 | \$ | 1.32 | \$ | 1.53 | \$ | 1.62 | \$ | 5.70 |
| Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented. |  |  |  |  |  |  |  |  |  |  |
| Segment operating margin |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software |  | 27.8\% |  | 26.5\% |  | 28.1\% |  | 30.4\% |  | 28.3\% |
| Control Products \& Solutions |  | 11.1\% |  | 13.0\% |  | 13.5\% |  | 14.0\% |  | 13.0\% |
| Total segment operating margin ${ }^{(1)}$ |  | 18.5\% |  | 18.7\% |  | 19.5\% |  | $\underline{ }$ |  | 19.4\% |

[^17]
## Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2013 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2013 |  |
| Income from continuing operations | \$ | 161.4 | \$ | 175.9 | \$ | 203.7 | \$ | 215.3 | \$ | 756.3 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 12.2 |  | 12.0 |  | 12.1 |  | 12.1 |  | 48.4 |
| Adjusted Income | \$ | 173.6 | \$ | 187.9 | \$ | 215.8 | \$ | 227.4 | \$ | 804.7 |
| Diluted EPS from continuing operations | \$ | 1.14 | \$ | 1.24 | \$ | 1.45 | \$ | 1.53 | \$ | 5.36 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.09 |  | 0.08 |  | 0.08 |  | 0.09 |  | 0.34 |
| Adjusted EPS | \$ | 1.23 | \$ | 1.32 | \$ | 1.53 | \$ | 1.62 | \$ | 5.70 |
| Efffective tax rate |  | 25.7\% |  | 22.5\% |  | 20.9\% |  | 22.9\% |  | 22.9\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 0.8\% |  | 1.1\% |  | 1.0\% |  | 0.8\% |  | 1.0\% |
| Adjusted Effective Tax Rate |  | 26.5\% |  | 23.6\% |  | 21.9\% |  | 23.7\% |  | 23.9\% |

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2012 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2012 |  |
| Sales |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 650.5 | \$ | 664.8 | \$ | 663.8 | \$ | 671.3 | \$ | 2,650.4 |
| Control Products \& Solutions |  | 823.4 |  | 896.3 |  | 896.6 |  | 992.7 |  | 3,609.0 |
| Total sales | \$ | 1,473.9 | \$ | 1,561.1 | \$ | 1,560.4 | \$ | 1,664.0 | \$ | 6,259.4 |
| Segment operating earnings |  |  |  |  |  |  |  |  |  |  |
| Architecture \& Software | \$ | 188.8 | \$ | 170.2 | \$ | 184.8 | \$ | 169.4 | \$ | 713.2 |
| Control Products \& Solutions |  | 102.1 |  | 105.1 |  | 106.2 |  | 134.0 |  | 447.4 |
| Total segment operating earnings ${ }^{(1)}$ |  | 290.9 |  | 275.3 |  | 291.0 |  | 303.4 |  | 1,160.6 |
| Purchase accounting depreciation and amortization |  | (5.0) |  | (4.9) |  | (5.0) |  | (4.9) |  | (19.8) |
| General corporate - net |  | (22.4) |  | (26.4) |  | (20.1) |  | (21.8) |  | (90.7) |
| Non-operating pension and postretirement benefit costs |  | (7.8) |  | (7.6) |  | (7.7) |  | (8.8) |  | (31.9) |
| Interest (expense) income, net |  | (12.8) |  | (13.1) |  | (13.4) |  | (13.0) |  | (52.3) |
| Income before income taxes |  | 242.9 |  | 223.3 |  | 244.8 |  | 254.9 |  | 965.9 |
| Income tax provision |  | (59.6) |  | (55.5) |  | (54.1) |  | (59.7) |  | (228.9) |
| Net income | \$ | 183.3 | \$ | 167.8 | \$ | 190.7 | \$ | 195.2 | \$ | 737.0 |
| Diluted EPS | \$ | 1.27 | \$ | 1.16 | \$ | 1.33 | \$ | 1.38 | \$ | 5.13 |
| Adjusted EPS ${ }^{(2)}$ | \$ | 1.31 | \$ | 1.19 | \$ | 1.36 | \$ | 1.42 | \$ | 5.27 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.
Segment operating margin
Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

| $29.0 \%$ | $25.6 \%$ | $27.8 \%$ | $25.2 \%$ | $26.9 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| $12.4 \%$ | $=11.7 \%$ | $=11.8 \%$ | $=13.5 \%$ | $12.4 \%$ |
| $19.7 \%$ | $=18.6 \%$ | $=18.2 \%$ |  |  |

[^18]
# Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate 

(in millions, except per share amounts and percentages)
(unaudited)

|  | Fiscal Year 2012 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2012 |  |
| Income from continuing operations | \$ | 183.3 | \$ | 167.8 | \$ | 190.7 | \$ | 195.2 | \$ | 737.0 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 5.0 |  | 4.9 |  | 5.0 |  | 5.6 |  | 20.5 |
| Adjusted Income | \$ | 188.3 | \$ | 172.7 | \$ | 195.7 | \$ | 200.8 | \$ | 757.5 |
| Diluted EPS from continuing operations | \$ | 1.27 | \$ | 1.16 | \$ | 1.33 | \$ | 1.38 | \$ | 5.13 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.04 |  | 0.03 |  | 0.03 |  | 0.04 |  | 0.14 |
| Adjusted EPS | \$ | 1.31 | \$ | 1.19 | \$ | 1.36 | \$ | 1.42 | \$ | 5.27 |
| Efffective tax rate |  | 24.5\% |  | 24.9\% |  | 22.1\% |  | 23.4\% |  | 23.7\% |
| Tax effect of non-operating pension and postretirement benefit costs |  | 0.4\% |  | 0.3\% |  | 0.4\% |  | 0.4\% |  | 0.4\% |
| Adjusted Effective Tax Rate |  | 24.9\% |  | 25.2\% |  | 22.5\% |  | 23.8\% |  | 24.1\% |

[^19]
## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)
Sales
Architecture \& Software
Control Products \& Solutions
Total sales

Segment operating earnings
Architecture \& Software
Control Products \& Solutions
Total segment operating earnings ${ }^{(1)}$

| Fiscal Year 2011 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2011 |  |
| \$ | 613.9 | \$ | 624.2 | \$ | 672.9 | \$ | 683.3 | \$ | 2,594.3 |
|  | 751.9 |  | 839.9 |  | 843.3 |  | 971.0 |  | 3,406.1 |
| \$ | 1,365.8 | \$ | 1,464.1 | \$ | 1,516.2 | \$ | 1,654.3 | \$ | 6,000.4 |
| \$ | 156.4 | \$ | 155.5 | \$ | 179.1 | \$ | 181.4 | \$ | 672.4 |
|  | 71.9 |  | 94.9 |  | 90.1 |  | 123.3 |  | 380.2 |
|  | 228.3 |  | 250.4 |  | 269.2 |  | 304.7 |  | 1,052.6 |
|  | (4.8) |  | (4.7) |  | (5.1) |  | (5.2) |  | (19.8) |
|  | (16.3) |  | (21.5) |  | (23.3) |  | (23.3) |  | (84.4) |
|  | (6.9) |  | (6.7) |  | (6.5) |  | (7.2) |  | (27.3) |
|  | (13.6) |  | (13.9) |  | (13.1) |  | (12.9) |  | (53.5) |
|  | 186.7 |  | 203.6 |  | 221.2 |  | 256.1 |  | 867.6 |
|  | (36.6) |  | (37.2) |  | (42.4) |  | (54.3) |  | (170.5) |
|  | 150.1 |  | 166.4 |  | 178.8 |  | 201.8 |  | 697.1 |
|  | - |  | - |  | 0.7 |  | - |  | 0.7 |
| \$ | 150.1 | \$ | 166.4 | \$ | 179.5 | \$ | 201.8 | \$ | 697.8 |
| \$ | 1.04 | \$ | 1.14 | \$ | 1.22 | \$ | 1.39 | \$ | 4.79 |
|  | - |  | - |  | 0.01 |  | - |  | 0.01 |
| \$ | 1.04 | \$ | 1.14 | \$ | 1.23 | \$ | 1.39 | \$ | 4.80 |
| \$ | 1.07 | \$ | 1.16 | \$ | 1.25 | \$ | 1.43 | \$ | 4.91 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented

## Segment operating margin

Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(1)}$

[^20]
## Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts) (unaudited)

|  | Fiscal Year 2011 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2011 |  |
| Income from continuing operations | \$ | 150.1 | \$ | 166.4 | \$ | 178.8 | \$ | 201.8 | \$ | 697.1 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 4.4 |  | 4.3 |  | 4.2 |  | 4.6 |  | 17.5 |
| Adjusted Income | \$ | 154.5 | \$ | 170.7 | \$ | 183.0 | \$ | 206.4 | \$ | 714.6 |
| Diluted EPS from continuing operations | \$ | 1.04 | \$ | 1.14 | \$ | 1.22 | \$ | 1.39 | \$ | 4.79 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.03 |  | 0.02 |  | 0.03 |  | 0.04 |  | 0.12 |
| Adjusted EPS | \$ | 1.07 | \$ | 1.16 | \$ | 1.25 | \$ | 1.43 | \$ | 4.91 |

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)
Sales
Architecture \& Software
Control Products \& Solutions
Total sales

Segment operating earnings
Architecture \& Software
Control Products \& Solutions
Total segment operating earnings ${ }^{(1)}$

| Fiscal Year 2010 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2010 |  |
| \$ | 469.0 | \$ | 516.2 | \$ | 553.9 | \$ | 575.9 |  | 2,115.0 |
|  | 598.5 |  | 648.3 |  | 714.2 |  | 781.0 |  | 2,742.0 |
| \$ | 1,067.5 | \$ | 1,164.5 | \$ | 1,268.1 | \$ | 1,356.9 | \$ | 4,857.0 |
| \$ | 100.4 | \$ | 123.9 | \$ | 126.7 | \$ | 130.1 | \$ | 481.1 |
|  | 40.3 |  | 57.1 |  | 75.2 |  | 79.6 |  | 252.2 |
|  | 140.7 |  | 181.0 |  | 201.9 |  | 209.7 |  | 733.3 |
|  | (4.6) |  | (5.0) |  | (4.6) |  | (4.7) |  | (18.9) |
|  | (20.3) |  | (24.6) |  | (24.2) |  | (29.0) |  | (98.1) |
|  | (4.0) |  | (3.9) |  | (4.0) |  | (4.7) |  | (16.6) |
|  | (14.5) |  | (13.9) |  | (13.6) |  | (13.5) |  | (55.5) |
|  | $\begin{gathered} 97.3 \\ (19.5) \\ \hline \end{gathered}$ |  | $\begin{gathered} 133.6 \\ (21.7) \\ \hline \end{gathered}$ |  | $\begin{gathered} 155.5 \\ (36.1) \end{gathered}$ |  | $\begin{aligned} & 157.8 \\ & (26.5) \end{aligned}$ |  | $\begin{gathered} 544.2 \\ (103.8) \\ \hline \end{gathered}$ |
|  | 77.8 |  | 111.9 |  | 119.4 |  | 131.3 |  | 440.4 |
|  | (1.2) |  | 25.1 |  | - |  | - |  | 23.9 |
| \$ | 76.6 | \$ | 137.0 | \$ | 119.4 | \$ | 131.3 | \$ | 464.3 |
| \$ | 0.54 | \$ | 0.77 | \$ | 0.83 | \$ | 0.91 | \$ | 3.05 |
|  | (0.01) |  | 0.18 |  | - |  | - |  | 0.17 |
| \$ | 0.53 | \$ | 0.95 | \$ | 0.83 | \$ | 0.91 | \$ | 3.22 |
| \$ | 0.56 | \$ | 0.79 | \$ | 0.84 | \$ | 0.93 | \$ | 3.13 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.
Segment operating margin
Architecture \& Software
Control Products \& Solutions
Total segment operating margin

[^21]
## Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts) (unaudited)

|  | Fiscal Year 2010 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2010 |  |
| Income from continuing operations | \$ | 77.8 | \$ | 111.9 | \$ | 119.4 | \$ | 131.3 | \$ | 440.4 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 2.6 |  | 2.5 |  | 2.6 |  | 3.0 |  | 10.7 |
| Adjusted Income | \$ | 80.4 | \$ | 114.4 | \$ | 122.0 | \$ | 134.3 | \$ | 451.1 |
| Diluted EPS from continuing operations | \$ | 0.54 | \$ | 0.77 | \$ | 0.83 | \$ | 0.91 | \$ | 3.05 |
| Non-operating pension and postretirement benefit costs, net of tax |  | 0.02 |  | 0.02 |  | 0.01 |  | 0.02 |  | 0.08 |
| Adjusted EPS | \$ | 0.56 | \$ | 0.79 | \$ | 0.84 | \$ | 0.93 | \$ | 3.13 |

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

## Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)
Sales
Architecture \& Software
Control Products \& Solutions
$\quad$ Total sales
Segment operating earnings
Architecture \& Software
Control Products \& Solutions
Total segment operating earnings ${ }^{(1),(2)}$

| Fiscal Year 2009 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr 1 | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2009 |  |
| \$ 506.4 | \$ | 393.5 | \$ | 399.5 | \$ | 424.1 |  | 1,723.5 |
| 682.8 |  | 664.6 |  | 611.3 |  | 650.3 |  | 2,609.0 |
| \$ 1,189.2 | \$ | 1,058.1 | \$ | 1,010.8 | \$ | 1,074.4 |  | 4,332.5 |


| \$ | 109.0 | \$ | 32.7 | \$ | 42.7 | \$ | 36.6 | \$ | 221.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 66.8 |  | 51.6 |  | 41.9 |  | 42.0 |  | 202.3 |
|  | 175.8 |  | 84.3 |  | 84.6 |  | 78.6 |  | 423.3 |
|  | (5.0) |  | (4.8) |  | (4.4) |  | (4.4) |  | (18.6) |
|  | (23.4) |  | (18.1) |  | (19.2) |  | (33.9) |  | (94.6) |
|  | 3.0 |  | 3.0 |  | 2.9 |  | 2.2 |  | 11.1 |
|  | (10.9) |  | (13.0) |  | (13.7) |  | (13.7) |  | (51.3) |
|  | - |  | 4.0 |  | - |  | - |  | 4.0 |
|  | 139.5 |  | 55.4 |  | 50.2 |  | 28.8 |  | 273.9 |
|  | (23.9) |  | (14.8) |  | (17.4) |  | 0.1 |  | (56.0) |
|  | 115.6 |  | 40.6 |  | 32.8 |  | 28.9 |  | 217.9 |
|  | 2.8 |  | - |  | - |  | - |  | 2.8 |
| \$ | 118.4 | \$ | 40.6 | \$ | 32.8 | \$ | 28.9 | \$ | 220.7 | Income from discontinued operation Net income


| \$ | 0.81 | \$ | 0.29 | \$ | 0.23 | \$ | 0.20 | \$ | 1.53 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.02 |  | - |  | - |  | - |  | 0.02 |
| \$ | 0.83 | \$ | 0.29 | \$ | 0.23 | \$ | 0.20 | \$ | 1.55 |
| \$ | 0.80 | \$ | 0.27 | \$ | 0.22 | \$ | 0.19 | \$ | 1.48 |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

## Segment operating margin

Architecture \& Software
Control Products \& Solutions
Total segment operating margin ${ }^{(2)}$
${ }^{(1)}$ Segment operating earnings includes restructuring charges of $\$ 20.2$ million in the second quarter, $\$ 7.1$ million in the third quarter and $\$ 33.1$ million in the fourth quarter related to actions to better align our cost structure with current economic conditions.
${ }^{(2)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
${ }^{(3)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors

## Quarterly Reconciliation of Adjusted Income and Adjusted EPS

(in millions, except per share amounts)
(unaudited)

|  | Fiscal Year 2009 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr 1 |  | Qtr 2 |  | Qtr 3 |  | Qtr 4 |  | FY2009 |  |
| Income from continuing operations | \$ | 115.6 | \$ | 40.6 | \$ | 32.8 | \$ | 28.9 | \$ | 217.9 |
| Non-operating pension and postretirement benefit credits, net of tax |  | (1.9) |  | (1.9) |  | (1.8) |  | (1.4) |  | (7.0) |
| Adjusted Income | \$ | 113.7 | \$ | 38.7 | \$ | 31.0 | \$ | 27.5 | \$ | 210.9 |
| Diluted EPS from continuing operations | \$ | 0.81 | \$ | 0.29 | \$ | 0.23 | \$ | 0.20 | \$ | 1.53 |
| Non-operating pension and postretirement benefit credits, net of tax |  | (0.01) |  | (0.02) |  | (0.01) |  | (0.01) |  | (0.05) |
| Adjusted EPS | \$ | 0.80 | \$ | 0.27 | \$ | 0.22 | \$ | 0.19 | \$ | 1.48 |

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

(a) Sales are attributed to the geographic regions based on the country of destination.

## Condensed Balance Sheet Information

(in millions, except per share amounts and ratios)
(unaudited)
Current assets Cash and cash equivalents Short-term Investments Receivables Other current assets (3) Total current assets
Property, net
Goodwill and intangibles Long-term investments
Other assets ${ }^{(1)(2)}$
Total assets
Liabilities and equity
Current liabilities
Short-term debt
Current portion of long-term deb
Accounts payable
Other current liabilities
Total current liabilities
Long-term debt
Other liabilities
Shareowners' equity
Total liabilities and equity

## Ratios Debt-to-total capital <br> Debt to equity

Current ratio
Equity per share
Basic weighted average outstanding shares

| September 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  |
| \$ 1,018.4 | \$ | 618.8 | \$ | 1,410.9 | \$ | 1,526.4 | \$ | 1,427.3 | \$ | 1,191.3 | \$ | 1,200.9 | \$ | 903.9 | \$ | 988.9 | \$ | 813.4 | \$ | 643.8 |
| 39.6 |  | 290.9 |  | 1,124.6 |  | 902.8 |  | 721.9 |  | 628.5 |  | 372.7 |  | 350.0 |  | - |  | - |  | - |
| 1,178.7 |  | 1,190.1 |  | 1,135.5 |  | 1,079.0 |  | 1,041.0 |  | 1,215.8 |  | 1,186.1 |  | 1,187.3 |  | 1,063.4 |  | 859.0 |  | 726.3 |
| 575.7 |  | 581.6 |  | 558.7 |  | 526.6 |  | 535.6 |  | 588.4 |  | 615.4 |  | 619.0 |  | 641.7 |  | 603.3 |  | 436.4 |
| 173.3 |  | 149.3 |  | 191.0 |  | 150.2 |  | 171.0 |  | 310.2 |  | 304.8 |  | 327.3 |  | 381.1 |  | 310.9 |  | 328.3 |
| 2,985.7 |  | 2,830.7 |  | 4,420.7 |  | 4,185.0 |  | 3,896.8 |  | 3,934.2 |  | 3,679.9 |  | 3,387.5 |  | 3,075.1 |  | 2,586.6 |  | 2,134.8 |
| 571.9 |  | 576.8 |  | 583.9 |  | 578.3 |  | 605.6 |  | 632.9 |  | 616.0 |  | 587.1 |  | 561.4 |  | 536.9 |  | 532.5 |
| 1,265.2 |  | 1,290.7 |  | 1,315.7 |  | 1,329.2 |  | 1,258.3 |  | 1,296.8 |  | 1,235.8 |  | 1,158.3 |  | 1,170.6 |  | 1,129.8 |  | 1,144.1 |
| 793.9 |  | 1,288.0 |  | 325.7 |  | 54.4 |  | 51.8 |  | 54.3 |  | 51.1 |  | 45.2 |  | 42.9 |  | 31.6 |  | 40.5 |
| 496.3 |  | 275.8 |  | 515.7 |  | 954.3 |  | 592.2 |  | 306.1 |  | 261.8 |  | 458.4 |  | 434.9 |  | 463.4 |  | 453.8 |
| \$ 6,113.0 | \$ | 6,262.0 | \$ | 7,161.7 | \$ | 7,101.2 | \$ | 6,404.7 | \$ | 6,224.3 | \$ | 5,844.6 | \$ | 5,636.5 | \$ | 5,284.9 | \$ | 4,748.3 | \$ | 4,305.7 |
| \$ | \$ | 551.0 | \$ | 350.4 | \$ | 448.6 | \$ | - | \$ | 325.0 | \$ | 179.0 | \$ | 157.0 | \$ | - | \$ | - | \$ | - |
| 300.5 |  | - |  | 250.0 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| 694.6 |  | 713.4 |  | 623.2 |  | 543.1 |  | 521.7 |  | 520.6 |  | 546.7 |  | 547.6 |  | 455.1 |  | 435.7 |  | 313.3 |
| 941.7 |  | 972.5 |  | 922.2 |  | 984.2 |  | 806.0 |  | 846.5 |  | 819.0 |  | 827.0 |  | 874.8 |  | 786.6 |  | 633.9 |
| 1,936.8 |  | 2,236.9 |  | 2,145.8 |  | 1,975.9 |  | 1,327.7 |  | 1,692.1 |  | 1,544.7 |  | 1,531.6 |  | 1,329.9 |  | 1,222.3 |  | 947.2 |
| 1,956.4 |  | 1,225.2 |  | 1,243.4 |  | 1,516.3 |  | 1,500.9 |  | 900.4 |  | 905.1 |  | 905.0 |  | 905.0 |  | 904.9 |  | 904.7 |
| 1,815.6 |  | 1,182.4 |  | 1,108.9 |  | 1,618.9 |  | 1,319.3 |  | 973.7 |  | 809.3 |  | 1,348.2 |  | 1,302.0 |  | 1,160.7 |  | 1,137.4 |
| 404.2 |  | 1,617.5 |  | 2,663.6 |  | 1,990.1 |  | 2,256.8 |  | 2,658.1 |  | 2,585.5 |  | 1,851.7 |  | 1,748.0 |  | 1,460.4 |  | 1,316.4 |
| \$ 6,113.0 | \$ | 6,262.0 | \$ | 7,161.7 | \$ | 7,101.2 | \$ | 6,404.7 | \$ | 6,224.3 | \$ | 5,844.6 | \$ | 5,636.5 | \$ | 5,284.9 | \$ | 4,748.3 | \$ | 4,305.7 |

Debt ratings at September 30, 2019
Commercial pape


## Moody's

P-2
A3

In April 2015, the Financial Accounting Standards Board (FASB) issued new guidance requiring debt issuance costs to be presented in the balance sheet as a direct deduction from the carrying amount of the related outstanding debt liability rather than as an asset. We adopted his guidance retrospectively as of September 30, 2015. We have included $\$ 9.4$ million and $\$ 5.2$ million of debt issuance costs associated with our long-term debt as a reduction of long-term debt, which we previously included within other assets, at September 30,2015 and 2014 espectively. For purposes of the table above, this guidance has been applied only to fiscal 2014 and 2015.
${ }^{\text {(2) }}$ In November 2015, the FASB issued new guidance that requires all deferred income taxes to be classified on the balance sheet as noncurrent assets or liabilities rather than separating current and noncurrent deferred income taxes based on the classification of the related assets and liabilities. This requirement is effective for us no later than October 1, 2017; however, we elected to adopt earlier as of December 31,2015 . Upon adoption of this guidance we retrospectively reclassified $\$ 151.2$ million of deferred income taxes from current assets to noncurrent assets at September 30, 2015.

## Condensed Cash Flow Information

(in millions)
(unaudited)

## Continuing Operations:

Operating Activities
Net income
Income from discontinued operations
income from continuing operations
Adjustments to arrive at cash provided by operating activites: Depreciation and amortization
Retirement benefits exp
Change in fair value of investments
Receivables/inventories/payables
Compensation and benefits
Tax payments related to the gain on divestiture of Power Systems Other

Cash provided by operating activities
Investing Activities
Capital expenditures
Acquisitions of businesses, net of cash acquired
Proceeds from sales of property, business and investment
Proceeds from maturities of investments
Purchases of investments
Proceeds from sale of investment
Other investing activities
Cash provided by (used for) investing activities

## Financing Activities

Net (repayment) issuance of short-term debt
Issuance (repayment) of long-term debt, net of discount and issuance costs Cash dividends
Purchases of treasury stock
Proceeds from the exercise of stock options
Excess income tax benefit from share-based compensation
Other financing activities
Cash used for financing activities
Effect of exchange rate changes on cash
Cash provided by (used for) continuing operation Discontinued Operations
Cash (used for) provided by discontinued operating activities Cash (used for) provided by discontinued operations

Increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of year
Free cash flow ${ }^{(1)}$

[^22]| 2019 | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 695.8 | \$ | 535.5 | \$ | 825.7 | \$ | 729.7 | \$ | 827.6 | \$ | 826.8 | \$ | 756.3 | \$ | 737.0 | \$ | 697.8 | \$ | 464.3 | \$ | 220.7 |
|  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | (0.7) |  | (23.9) |  | (2.8) |
| 695.8 |  | 535.5 |  | 825.7 |  | 729.7 |  | 827.6 |  | 826.8 |  | 756.3 |  | 737.0 |  | 697.1 |  | 440.4 |  | 217.9 |
| 152.2 |  | 164.6 |  | 168.9 |  | 172.2 |  | 162.5 |  | 152.5 |  | 145.2 |  | 138.6 |  | 131.3 |  | 127.3 |  | 134.1 |
| 70.7 |  | 114.0 |  | 176.0 |  | 157.1 |  | 141.3 |  | 132.9 |  | 170.4 |  | 105.9 |  | 100.9 |  | 89.1 |  | 48.5 |
| (30.9) |  | (50.3) |  | (254.9) |  | (44.3) |  | (41.0) |  | (42.1) |  | (41.3) |  | (341.1) |  | (184.7) |  | (181.2) |  | (28.8) |
| 368.5 |  | (90.0) |  | - |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |
| (0.8) |  | (61.9) |  | (2.3) |  | 18.0 |  | 88.2 |  | (61.5) |  | (8.2) |  | (24.1) |  | (234.1) |  | (180.9) |  | 254.6 |
| (45.2) |  | 22.4 |  | 124.7 |  | (81.1) |  | (33.9) |  | 43.3 |  | (8.5) |  | (67.0) |  | 16.9 |  | 143.9 |  | (56.7) |
|  |  | - 7 |  | - |  | - |  | - |  |  |  | - |  | $\cdots$ |  | - |  | - |  | - |
| (28.3) |  | 665.7 |  | (4.1) |  | (4.3) |  | 43.0 |  | (18.6) |  | 0.9 |  | 169.4 |  | 116.3 |  | 55.4 |  | (43.2) |
| 1,182.0 |  | 1,300.0 |  | 1,034.0 |  | 947.3 |  | 1,187.7 |  | 1,033.3 |  | 1,014.8 |  | 718.7 |  | 643.7 |  | 494.0 |  | 526.4 |
| (132.8) |  | (125.5) |  | (141.7) |  | (116.9) |  | (122.9) |  | (141.0) |  | (146.2) |  | (139.6) |  | (120.1) |  | (99.4) |  | (98.0) |
| (20.7) |  | (9.9) |  | (1.1) |  | (139.1) |  | (21.2) |  | (81.5) |  | (84.8) |  | (16.2) |  | (45.9) |  | - |  | (30.7) |
| 4.5 |  | 0.5 |  | 95.1 |  | 0.4 |  | 2.1 |  | 0.4 |  | 0.5 |  | 2.6 |  | 5.1 |  | 10.4 |  | 8.8 |
| 312.8 |  | 1,106.1 |  | 912.6 |  | 886.3 |  | 762.7 |  | 447.8 |  | 350.0 |  | 137.5 |  | - |  | - |  |  |
| (5.1) |  | $(1,296.9)$ |  | $(1,444.2)$ |  | $(1,070.7)$ |  | (867.6) |  | (705.7) |  | (372.2) |  | (487.5) |  | - |  | - |  | (8.4) |
| 66.3 |  | 155.3 |  | 62.6 |  | (1) |  | - |  | - |  | (4) |  | - |  |  |  | - |  |  |
| - |  | - |  | - |  | - |  | - |  | (3.4) |  | (4.1) |  | - |  | - |  | - |  | (4.1) |
| 225.0 |  | (170.4) |  | (516.7) |  | (440.0) |  | (246.9) |  | (483.4) |  | (256.8) |  | (503.2) |  | (160.9) |  | (89.0) |  | (132.4) |
| (551.0) |  | 200.6 |  | (98.2) |  | 448.6 |  | (325.0) |  | 146.0 |  | 22.0 |  | 157.0 |  | - |  | - |  | (100.0) |
| 987.6 |  | (250.0) |  | - |  |  |  | 594.3 |  |  |  | - |  | - |  | - |  | - |  |  |
| (459.8) |  | (440.8) |  | (390.7) |  | (378.2) |  | (350.1) |  | (320.5) |  | (276.3) |  | (247.4) |  | (211.0) |  | (173.6) |  | (164.5) |
| $(1,009.0)$ |  | $(1,482.3)$ |  | (342.6) |  | (507.6) |  | (598.4) |  | (485.7) |  | (402.7) |  | (259.4) |  | (298.7) |  | (118.8) |  | (53.5) |
| 47.4 |  | 81.8 |  | 181.9 |  | 36.2 |  | 60.3 |  | 108.5 |  | 172.3 |  | 49.0 |  | 174.0 |  | 35.2 |  | 11.3 |
| - |  | - |  | - |  | 3.3 |  | 12.4 |  | 29.9 |  | 31.9 |  | 18.5 |  | 38.1 |  | 16.1 |  | 2.4 |
| (1.1) |  | 1.8 |  | - |  | - |  | (1.6) |  | - |  | (1.8) |  | (0.4) |  | (0.3) |  | (0.3) |  | (3.1) |
| (985.9) |  | $(1,888.9)$ |  | (649.6) |  | (397.7) |  | (608.1) |  | (521.8) |  | (454.6) |  | (282.7) |  | (297.9) |  | (241.4) |  | (307.4) |
| (21.5) |  | (32.8) |  | 16.8 |  | (10.5) |  | (96.7) |  | (37.7) |  | 0.6 |  | (16.8) |  | (5.8) |  | 6.8 |  | (24.5) |
| 399.6 |  | (792.1) |  | (115.5) |  | 99.1 |  | 236.0 |  | (9.6) |  | 304.0 |  | (84.0) |  | 179.1 |  | 170.4 |  | 62.1 |
| - |  | - |  | - |  | - |  |  |  | - |  | (7.0) |  | (1.0) |  | (3.6) |  | (0.8) |  | (0.5) |
| - |  | - |  | - |  | - |  | - |  | - |  | (7.0) |  | (1.0) |  | (3.6) |  | (0.8) |  | (0.5) |
| 399.6 |  | (792.1) |  | (115.5) |  | 99.1 |  | 236.0 |  | (9.6) |  | 297.0 |  | (85.0) |  | 175.5 |  | 169.6 |  | 61.6 |
| 618.8 |  | 1,410.9 |  | 1,526.4 |  | 1,427.3 |  | 1,191.3 |  | 1,200.9 |  | 903.9 |  | 988.9 |  | 813.4 |  | 643.8 |  | 582.2 |
| \$ 1,018.4 | \$ | 618.8 | \$ | 1,410.9 | \$ | 1,526.4 | \$ | 1,427.3 | \$ | 1,191.3 | \$ | 1,200.9 | \$ | 903.9 | \$ | 988.9 | \$ | 813.4 | \$ | 643.8 |
| \$ 1,049.2 | \$ | 1,174.5 | \$ | 892.3 | \$ | 833.7 | \$ | 1,077.2 | \$ | 922.2 | \$ | 900.5 | \$ | 597.6 | \$ | 561.7 | \$ | 410.7 | \$ | 430.8 |

## Return on Invested Capital

## (in millions, except percentages)

(unaudited)
 measure to monitor and evaluate our performance, including as a financial measure for our annual incentive compensation. Our measure of ROIC may be different from that used by other companies. We define ROIC as the percentage resulting from the following calculation
(a) Net Income, before interest expense, income tax provision, and purchase accounting depreciation and amortization, divided by;
(b) average invested capital for the year, calculated as a five quarter rolling average using the sum of short-term debt, long-term debt, shareowners' equity, and accumulated amortization of goodwill and other intangible assets, minus cash and cash equivalents, short-term investments, and long-term investments (fixed income securities), multiplied by;
(c) one minus the effective tax rate for the period.

ROIC is calculated as follows (in millions, except percentages):

| 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 695.8 | \$ | 535.5 | \$ | 825.7 | \$ | 729.7 | \$ | 827.6 | \$ | 826.8 | \$ | 756.3 | \$ | 737.0 | \$ | 697.1 | \$ | 440.4 | \$ | 217.9 |
| 98.2 |  | 73.0 |  | 76.2 |  | 71.3 |  | 63.7 |  | 59.3 |  | 60.9 |  | 60.1 |  | 59.5 |  | 60.5 |  | 60.9 |
| 205.2 |  | 795.3 |  | 211.7 |  | 213.4 |  | 299.9 |  | 307.4 |  | 224.6 |  | 228.9 |  | 170.5 |  | 103.8 |  | 56.0 |
| 16.6 |  | 17.4 |  | 21.4 |  | 18.4 |  | 21.0 |  | 21.6 |  | 19.3 |  | 19.8 |  | 19.8 |  | 18.9 |  | 18.6 |
|  |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | (4.0) |
| 1,015.8 |  | 1,421.2 |  | 1,135.0 |  | 1,032.8 |  | 1,212.2 |  | 1,215.1 |  | 1,061.1 |  | 1,045.8 |  | 946.9 |  | 623.6 |  | 349.4 |
| 416.2 |  | 460.1 |  | 585.9 |  | 248.2 |  | 166.6 |  | 275.5 |  | 209.0 |  | 207.2 |  | - |  | - |  | 70.1 |
| 1,658.1 |  | 1,233.0 |  | 1,296.9 |  | 1,509.0 |  | 1,261.9 |  | 905.3 |  | 905.0 |  | 905.0 |  | 904.9 |  | 904.8 |  | 904.6 |
| 1,157.8 |  | 1,965.7 |  | 2,215.8 |  | 2,164.1 |  | 2,521.3 |  | 2,680.7 |  | 2,086.7 |  | 1,881.5 |  | 1,709.7 |  | 1,387.9 |  | 1,563.5 |
| 883.1 |  | 866.2 |  | 834.1 |  | 811.8 |  | 792.6 |  | 772.7 |  | 775.2 |  | 751.0 |  | 716.7 |  | 679.4 |  | 648.3 |
| (767.7) |  | $(1,190.1)$ |  | $(1,504.4)$ |  | 1,461.7) |  | 1,376.1) |  | $(1,210.6)$ |  | (1,010.2) |  | (878.8) |  | (922.7) |  | (763.3) |  | (576.0) |
| (210.4) |  | (948.3) |  | $(1,111.7)$ |  | (846.5) |  | (639.3) |  | (485.2) |  | (361.7) |  | (232.5) |  | - |  | - |  | - |
| 3,137.1 |  | 2,386.6 |  | 2,316.6 |  | 2,424.9 |  | 2,727.0 |  | 2,938.4 |  | 2,604.0 |  | 2,633.4 |  | 2,408.6 |  | 2,208.8 |  | 2,610.5 |
| 205.2 |  | 257.0 |  | 211.7 |  | 213.4 |  | 299.9 |  | 307.4 |  | 224.6 |  | 228.9 |  | 170.5 |  | 103.8 |  | 56.0 |
| \$ 901.0 | \$ | 1,330.8 | \$ | 1,037.4 | \$ | 943.1 | \$ | 1,127.5 | \$ | 1,134.2 | \$ | 980.9 | \$ | 965.9 | \$ | 867.6 | \$ | 544.2 | \$ | 273.9 |
| 22.8\% |  | 19.3\% |  | 20.4\% |  | 22.6\% |  | 26.6\% |  | 27.1\% |  | 22.9\% |  | 23.7\% |  | 19.7\% |  | 19.1\% |  | 20.4\% |
| 25.0\% |  | 48.1\% |  | 39.0\% |  | 33.0\% |  | 32.6\% |  | 30.1\% |  | 31.4\% |  | 30.3\% |  | 31.6\% |  | 22.8\% |  | 10.7\% |

## Other Supplemental Information

## (unaudited)

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate
 on investments, and valuation adjustments related to the registration of PTC Shares, including their respective tax effects.

We believe that Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate provide useful information to our investors about our operating performance and allow management and investors to compare our operating performance period ove period. Adjusted EPS is also used as a financial measure of performance for our annual incentive compensation. Our measures of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate may be different from measures used by other companies. These non-GAAP measures should not be considered a substitute for net income attributable to Rockwell Automation, diluted EPS and effective tax rate

The following are reconciliations of net income attributable to Rockwell Automation, diluted EPS, and effective tax rate to Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate, respectively (in millions, except per share amounts and percentages):

Income from continuing operations
Non-operating pension and postretirement benefit (credit) cost, net of tax ${ }^{(1)}$ Costs related to unsolicited Emerson proposals, net of tax
Change in fair value of investments, net of tax
Effects of the Tax Act
Adjusted Income
Diluted EPS from continuing operations
Non-operating pension and postretirement benefit (credit) cost, net of tax
Costs related to unsolicited Emerson proposals, net of tax
Change in fair value of investments, net of tax
Effects of the Tax Act
Adjusted EPS

## Efffective tax rate

Tax effect of non-operating pension and postretirement benefit (credit) cost
Tax effect of costs related to unsolicited Emerson proposals
Tax effect of change in fair value of investments
Effects of the Tax Act
Adjusted Effective Tax Rate

| 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 695.8 | \$ | 535.5 | \$ | 825.7 | \$ | 729.7 | \$ | 827.6 | \$ | 826.8 | \$ | 756.3 | \$ | 737.0 | \$ | 697.1 | \$ | 440.4 | \$ | 217.9 |
|  | (7.4) |  | 16.3 |  | 49.6 |  | 43.2 |  | 35.4 |  | 33.6 |  | 48.4 |  | 20.5 |  | 17.5 |  | 10.7 |  | (7.0) |
|  | - |  | 8.1 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 346.8 |  | (68.3) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | 538.3 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| \$ | 1,035.2 | \$ | 1,029.9 | \$ | 875.3 | \$ | 772.9 | \$ | 863.0 | \$ | 860.4 | \$ | 804.7 | \$ | 757.5 | \$ | 714.6 | \$ | 451.1 | \$ | 210.9 |
|  | \$5.83 |  | \$4.21 |  | \$6.35 |  | \$5.56 | \$ | 6.09 | \$ | 5.91 | \$ | 5.36 | \$ | 5.13 | \$ | 4.79 | \$ | 3.05 | \$ | 1.53 |
|  | (0.06) |  | 0.12 |  | 0.38 |  | 0.33 |  | 0.27 |  | 0.24 |  | 0.34 |  | 0.14 |  | 0.12 |  | 0.08 |  | (0.05) |
|  | - |  | 0.07 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 2.90 |  | (0.54) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | 4.24 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| \$8.67 |  |  | \$8.10 | \$ | 6.73 | \$ | 5.89 | \$ | 6.36 | \$ | 6.15 | \$ | 5.70 | \$ | 5.27 | \$ | 4.91 | \$ | 3.13 | \$ | 1.48 |
| 22.8\% |  |  | 59.8\% |  | 20.4\% |  | 22.6\% |  | 26.6\% |  | 27.1\% |  | 22.9\% |  | 23.7\% |  | 19.7\% |  | 19.1\% |  | 20.4\% |
| 0.1\% |  |  | 0.3\% |  | 1.1\% |  | 0.9\% |  | 0.4\% |  | 0.4\% |  | 1.0\% |  | 0.4\% |  | 0.5\% |  | 0.5\% |  | -0.7\% |
| 0.0\% |  |  | 0.1\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |
| -5.0\% |  |  | -0.4\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |
| 0.0\% |  |  | -40.5\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |
|  |  |  | 19.3\% |  | 1.5\% |  | 23.5\% |  | 27.0\% |  | 27.5\% |  | 23.9\% |  | 24.1\% |  | 20.2 |  | 19.6 |  | 19.7 |

${ }^{(1)}$ See Other Supplemental Information: Components of Pension and Postretirement Benefit Expense for a reconciliation of the components of non-operating pension and postretirement benefit costs by fiscal year.

## Other Supplemental Information

## (unaudited)

## Free Cash Flow

Our definition of free cash flow, which is a non-GAAP financial measure, takes into consideration capital investments required to maintain the operations of our businesses and execute our strategy. In the first quarter of fiscal year 2017, we adopted a new share-based compensation accounting standard that requires the excess income tax benefit from share-based compensation to be classified as an operating, rather than as a financing, cash flow. In previous periods, we added this benefit back to our calculation of free cash flow in order to generally classify cash flows arising from income taxes as operating cash flows. Beginning in the first quarter of fiscal year 2017, no adjustment is necessary as this benefit is already included in operating cash flows
our opinion, free cash flow provides useful information to investors regarding our ability to generate cash from business operations that is available for acquisitions and other investments, service of debt principal, dividends and share repurchases. We use free cash flow, as defined, as one measure to monitor and evaluate performance, including as a financial measure for our annual incentive compensation. Our definition of free cash flow may be different from definitions used by other companies.

Cash provided by continuing operating activitie
Capital expenditures of continuing operations
Excess income tax benefit from share-based compensation
Free Cash Flow
Adjusted Income
Free Cash Flow as a \% of Adjusted Income

| 2019 |  | 2018 |  | 2017 |  | 2016 |  | Year Ended September 30, |  |  |  |  |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2015 |  |  |  | 2014 |  | 2013 |  |  |  |  |  |  |  |  |
| \$ | $\begin{gathered} \hline 1,182.0 \\ (132.8) \end{gathered}$ |  |  | \$ | $\begin{array}{r} 1,300.0 \\ (125.5) \end{array}$ |  |  | \$ | $\begin{gathered} \hline 1,034.0 \\ (141.7) \end{gathered}$ | \$ | $\begin{gathered} \hline 947.3 \\ (116.9) \end{gathered}$ | \$ | $\begin{gathered} \hline 1,187.7 \\ (122.9) \end{gathered}$ | \$ | $\begin{aligned} & \hline 1,033.3 \\ & (141.0) \end{aligned}$ | \$ | $\begin{gathered} \hline 1,014.8 \\ (146.2) \end{gathered}$ | \$ | $\begin{gathered} \hline 718.7 \\ (139.6) \end{gathered}$ | \$ | $\begin{gathered} \hline 643.7 \\ (120.1) \end{gathered}$ | \$ | $\begin{gathered} \hline 494.0 \\ (99.4) \end{gathered}$ | \$ | $\begin{gathered} 526.4 \\ (98.0) \end{gathered}$ |
|  | - |  | - |  | - |  | 3.3 |  | 12.4 |  | 29.9 |  | 31.9 |  | 18.5 |  | 38.1 |  | 16.1 |  | 2.4 |
| \$ | 1,049.2 | \$ | 1,174.5 | \$ | 892.3 | \$ | 833.7 | \$ | 1,077.2 | \$ | 922.2 | \$ | 900.5 | \$ | 597.6 | \$ | 561.7 | \$ | 410.7 | \$ | 430.8 |
| \$ | 1,035.2 | \$ | 1,029.9 | \$ | 878.7 | \$ | 778.4 | \$ | 868.4 | \$ | 862.7 | \$ | 806.3 | \$ | 759.6 | \$ | 712.1 | \$ | 446.9 | \$ | 205.6 |
|  | 101\% |  | 114\% |  | 102\% |  | 107\% |  | 124\% |  | 107\% |  | 112\% |  | 79\% |  | 79\% |  | 92\% |  | 210\% |

## Other Supplemental Information

(unaudited)
Components of Pension and Postretirement Benefit Expense

 market performance; we consider these and other excluded costs to be unrelated to the operating performance of our business.
The following are the components of operating and non-operating pension and postretirement benefit costs (in millions):

Service cost
Operating pension and postretirement benefit cost
nterest cost
Expected return on plan assets
Amortization of prior service credit
Amortization of net actuarial loss
Settlements
Non-operating pension and postretirement benefit (credit) cost
Net periodic pension and postretirement benefit cost

| 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 79.1 | \$ | 90.2 | \$ | 98.4 | \$ | 89.3 | \$ | 87.2 | \$ | 80.5 | \$ | 94.4 | \$ | 74.0 | \$ | 73.6 | \$ | 72.5 | \$ | 59.6 |
| \$ | 79.1 | \$ | 90.2 | \$ | 98.4 | \$ | 89.3 | \$ | 87.2 | \$ | 80.5 | \$ | 94.4 | \$ | 74.0 | \$ | 73.6 | \$ | 72.5 | \$ | 59.6 |
| \$ | $\begin{array}{r} 160.6 \\ (244.7) \\ (4.2) \end{array}$ | \$ | $\begin{gathered} 157.7 \\ (244.8) \\ (4.9) \end{gathered}$ | \$ | $\begin{gathered} 154.1 \\ (225.2) \end{gathered}$ | \$ | $\begin{array}{r} 172.8 \\ (218.3) \\ (14.0) \end{array}$ | \$ | $\begin{array}{r} 171.3 \\ (223.2) \\ (17.2) \end{array}$ | \$ | $\begin{array}{r} 180.7 \\ (217.9) \\ (12.9) \end{array}$ | \$ | $\begin{array}{r} 166.5 \\ (226.3) \\ (13.2) \end{array}$ | \$ | $\begin{array}{r} 174.8 \\ (228.1) \\ (12.9) \end{array}$ | \$ | 174.1 <br> (204.5) <br> (12.8) | \$ | $\begin{array}{r} 172.2 \\ (192.1) \\ (14.4) \end{array}$ | \$ | $\begin{gathered} 168.0 \\ (191.5) \\ (14.3) \end{gathered}$ |
|  | 78.7 |  | 115.1 |  | 155.2 |  | 126.8 |  | 123.2 |  | 102.6 |  | 149.0 |  | 97.1 |  | 70.1 |  | 50.5 |  | 26.4 |
|  | 1.2 |  | 0.7 |  | 3.3 |  | 0.5 |  | - |  | (0.1) |  | - |  | 1.0 |  | 0.4 |  | 0.4 |  | 0.3 |
| \$ | (8.4) | \$ | 23.8 | \$ | 77.6 | \$ | 67.8 | \$ | 54.1 | \$ | 52.4 | \$ | 76.0 | \$ | 31.9 | \$ | 27.3 | \$ | 16.7 | \$ | (11.2) |
| \$ | 70.7 | \$ | 114.0 | \$ | 176.0 | \$ | 157.1 | \$ | 141.3 | \$ | 132.9 | \$ | 170.4 | \$ | 105.9 | \$ | 100.9 | \$ | 89.1 | \$ | 48.5 |


[^0]:    ${ }^{(1)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^1]:    ${ }^{(1)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^2]:    ${ }^{(1)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

[^3]:    ${ }^{(1)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^4]:    ${ }^{(1)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons

[^5]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^6]:    ${ }^{11)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^7]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^8]:    ${ }^{11}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^9]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why managemen believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^10]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^11]:     for the definition and reasons why management believes this information is useful to investors

[^12]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^13]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^14]:    Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors

[^15]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors

[^16]:    Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^17]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^18]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^19]:    Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^20]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^21]:    ${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.
    ${ }^{(2)}$ Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[^22]:    Free Cash Flow is a non-GAAP measure. See Other Supplemental Information: Free Cash Flow for the definition and reasons why management believes this information is useful to investors.

