

Rockwell Automation

expanding human possibility®

Q4 Fiscal 2026 Earnings Presentation

November 5, 2026

PUBLIC

SAFE HARBOR STATEMENT

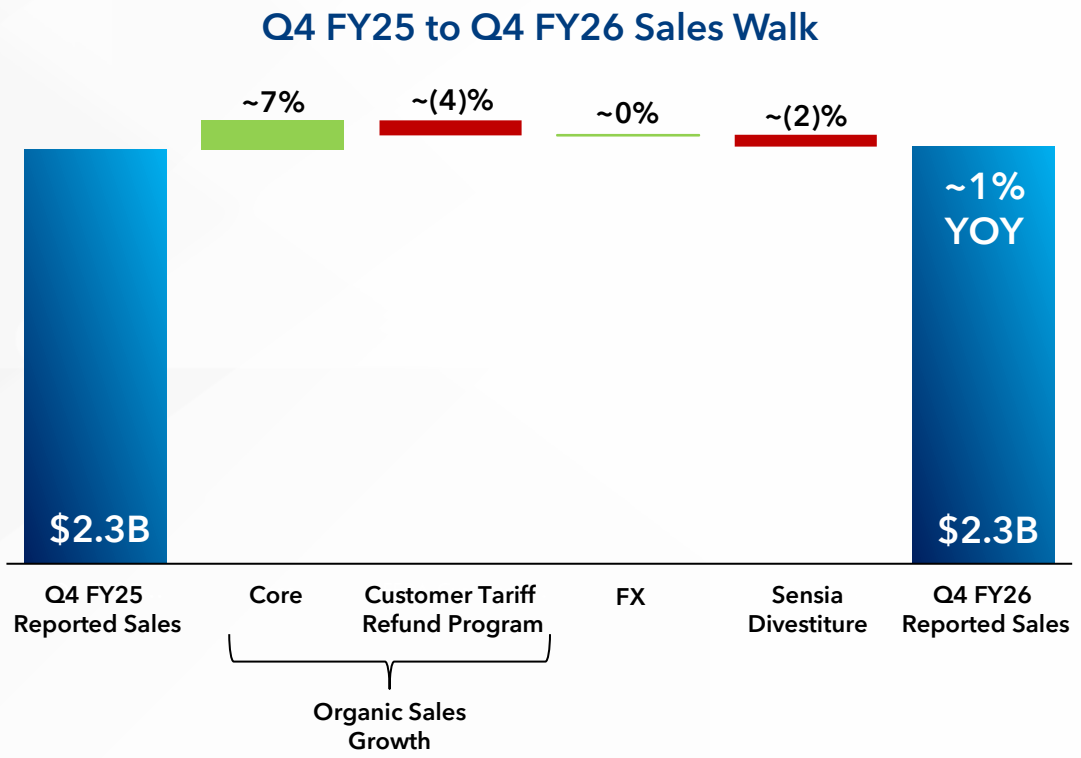
This presentation includes statements related to the expected future results of the company and are therefore forward-looking statements. Actual results may differ materially from those projections due to a wide range of risks and uncertainties, including those that are listed in our SEC filings.

This presentation also contains non-GAAP financial information and reconciliations to GAAP are included in the appendix. All information should be read in conjunction with our historical financial statements.

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Q4 FY26 Results Highlights

- Reported sales up 1% YOY; organic sales up 3% YOY
  - Both reduced by ~(4) percentage points from the customer tariff refund program
- Organic Annual Recurring Revenue (ARR) up 5% YOY
- GAAP measures: pretax margin of 18.6% and diluted EPS of $3.11
- Enterprise operating margin of 24.5%, up 320 bps YOY
  - Includes favorable ~130 bp net impact from IEEPA tariff refund related items
- Adjusted EPS of $3.88, up 16% YOY
  - Includes favorable $0.11 net impact from IEEPA tariff refund related items



Strong finish with broad-based growth and margin expansion

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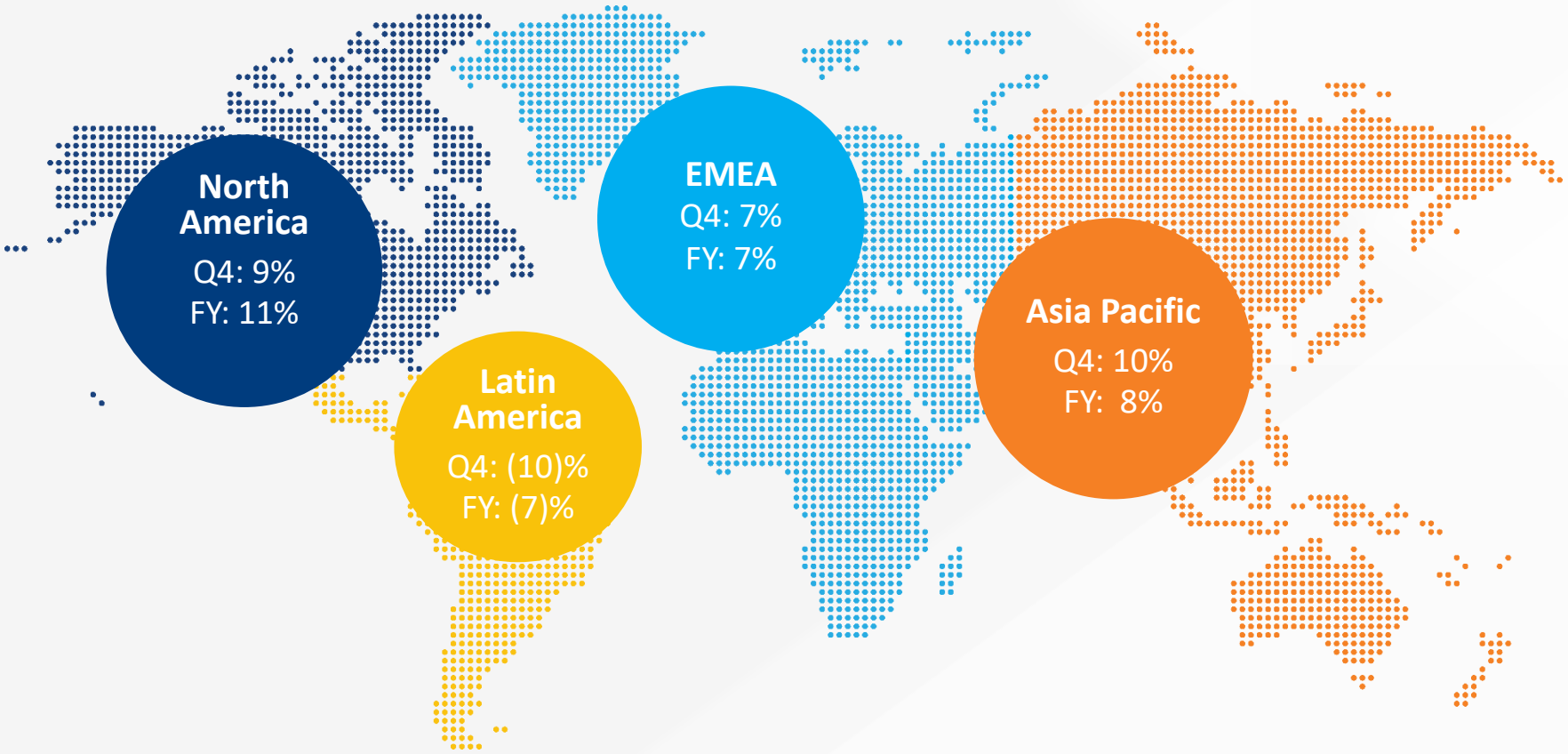
Q4 FY26 Organic Industry Segment Performance

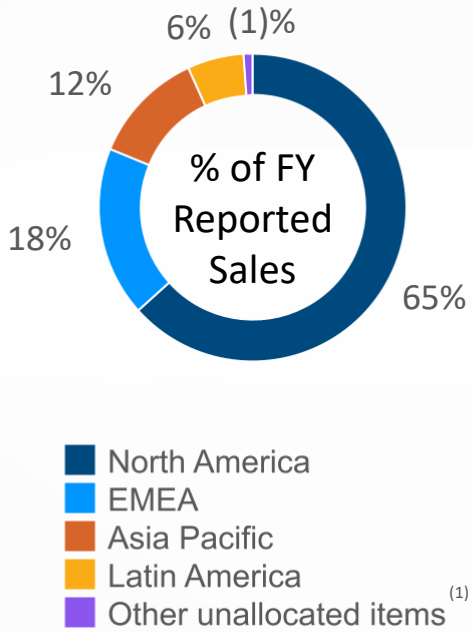
	Q4 FY26 vs. Q4 FY25	Q4 FY26 vs. Q4 FY25
	Up ~20%	↑ Automotive up ~15% ↑ Semiconductor up ~50% ↑ e-Commerce & Warehouse Automation up high single digits
	Up mid single digits	↑ Food & Beverage up low single digits ↓ Home & Personal Care down low single digits ↑ Life Sciences up high single digits
	Up low single digits	↑ Energy up high single digits ↓ Mining down ~10% ↓ Chemicals down ~10%

Note: Organic sales growth rates depicted above exclude the impact of divestitures, the customer tariff refund program, and currency. Arrows reflect positive/negative directional growth vs prior year.

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Q4 and Full Year FY26 Organic Sales Growth





North America continued to be the strongest region in FY26

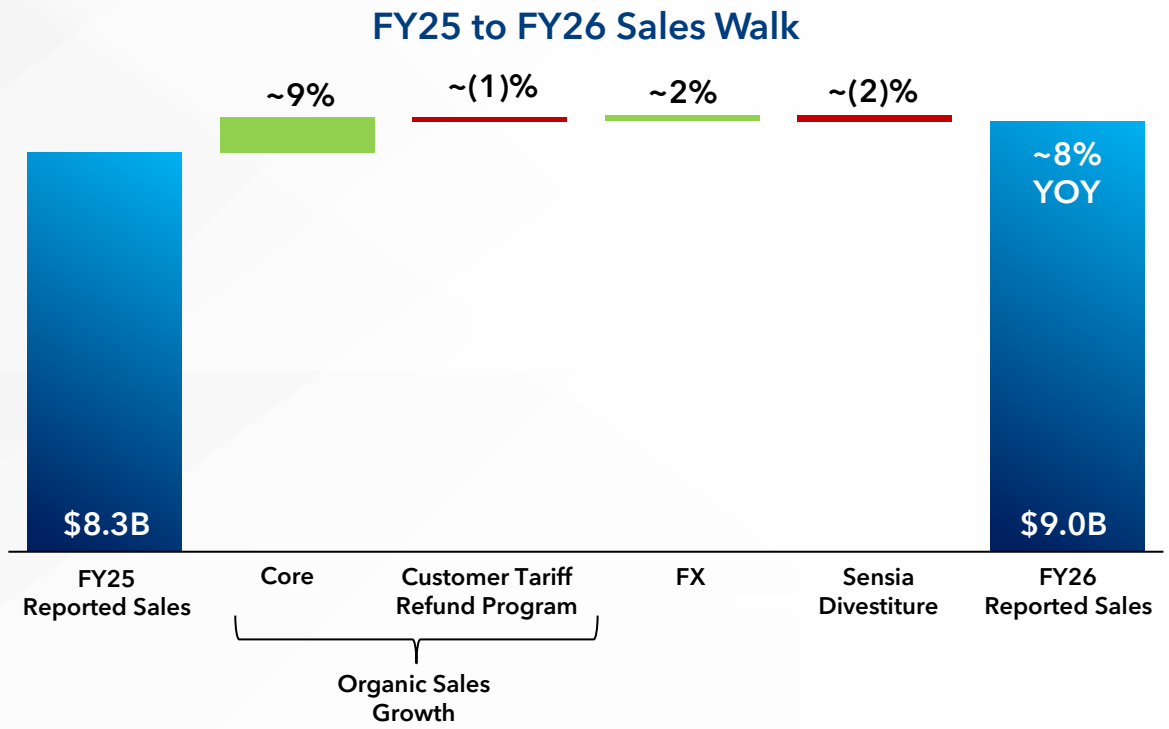
(1) Represents estimated refunds to customers under the customer tariff refund program.

Note: Organic sales growth rates depicted above exclude the impact of divestitures, the customer tariff refund program, and currency.

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Full Year FY26 Results Highlights

- Reported and organic sales up 8% YOY
  - Both reduced by ~(1) percentage point from the customer tariff refund program
- Organic Annual Recurring Revenue (ARR) up 5% YOY
- GAAP measures: pretax margin of 18.7% and diluted EPS of $12.54
- Enterprise operating margin of 22.2%, up 330 bps YOY
  - Includes favorable ~30 bp net impact from IEEPA tariff refund related items
- Adjusted EPS of $13.42, up 27% YOY
  - Includes favorable $0.11 net impact from IEEPA tariff refund related items
- Free Cash Flow conversion of ~113%
  - Includes favorable ~6 percentage point net impact from IEEPA tariff refunds and related interest income



Strong execution driving share gain and strategic expansion

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Full Year FY27 Outlook

- Total reported sales growth range of 4.5% - 7.5%; organic sales growth range of 6% - 9% [(1)]
- Organic Annual Recurring Revenue (ARR) expected to grow ~7%
- Expect Enterprise operating margin of ~23.0%
- Adjusted EPS range of $14.50 - $15.50, up ~12% YOY at the midpoint
- Expect Free Cash Flow conversion of ~100%

[(1)] Reported and Organic sales growth include a ~1 percentage point benefit from the FY26 customer tariff refund program.

Note: Guidance as of November 5, 2026.

We are committed to growing customer value, increasing market share, and expanding margins

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Impacts of IEEPA Tariff Refund Related Items

FINANCIAL STATEMENT LINE ITEM / METRIC	DESCRIPTION	Q4 FY26 FINANCIAL IMPACT	FULL YEAR FY26 FINANCIAL IMPACT
Reported and Organic Sales	Reduction to sales for estimated refunds to be issued to customers	$(85)M or (4) percentage points reduction of reported and organic sales	$(85)M or (1) percentage point reduction of reported and organic sales
Gross Profit and Gross Margin	Sales impact plus: • Benefit to Cost of sales for IEEPA tariff refunds received from the U.S. Government	Net YOY benefit of $18M or 2.6 percentage points • Reflects sales impact plus $103M benefit to Cost of Sales for tariff refunds received	Net YOY benefit of $18M or 0.7 percentage points
Enterprise Operating Profit and Enterprise Operating Margin	Gross Profit impact plus: • Other non-recurring charge related to tariff refunds	Net YOY benefit of $10M or 1.3 percentage points • Reflects Gross Profit impact plus $(8)M in related non-recurring charges	Net YOY benefit of $10M or 0.3 percentage points
Adjusted EPS	Enterprise Operating Profit impact plus: • Interest income on tariff refunds	Net YOY benefit of $0.11 • Reflects Enterprise operating profit impact plus $5M of interest income	Net YOY benefit of $0.11
Free Cash Flow and Free Cash Flow Conversion	IEEPA tariff refunds and interest income received from the U.S. Government	$108M or 21 percentage points benefit from cash received from tariff refunds and related interest income	$108M or 6 percentage points benefit from cash received from tariff refunds and related interest income

Note: Individual business segment, industry, and regional results do not reflect the impact of the IEEPA tariff refund related items.

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Q4 FY26 Key Financial Information

($ in millions, except per share amounts)

	Q4 FY26	Q4 FY25	YOY B/(W)
Sales	$2,332	$2,316	**Organic Growth** [1] **+3 %** Inorganic Growth — % Currency Translation — % Divestitures (2) % **Reported Growth** [1] **+1 %**
Enterprise Operating Margin	24.5%	21.3%	320 bps
Corporate and Other	$26	$27	$1
Adjusted EPS	$3.88	$3.34	16%
Adjusted Effective Tax Rate	20.9%	17.8%	(3.1) pts
Free Cash Flow	$602	$405	$197

[1] Reported and Organic sales were reduced by ~(4) percentage points from the customer tariff refund program.

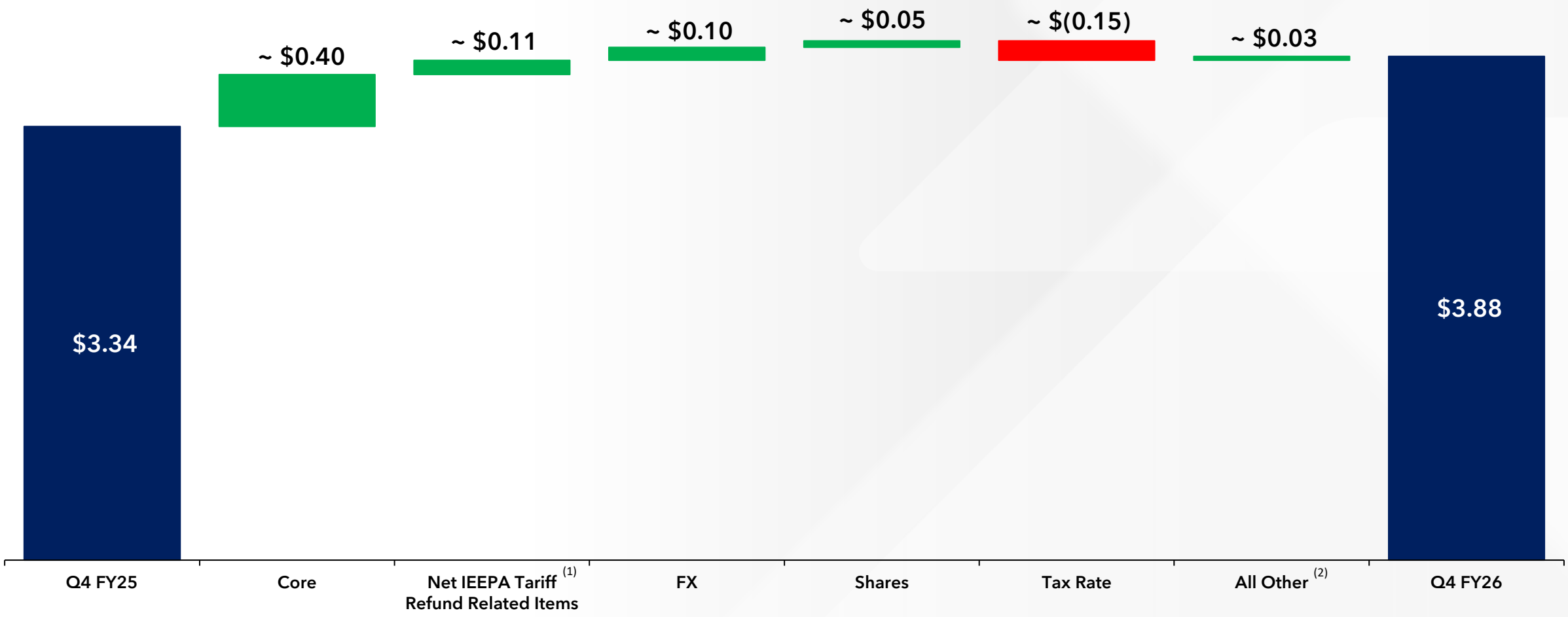
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Q4 FY26 Segment Results

	Sales ($ in millions; YOY growth %)		Segment Operating Margin	Segment Highlights
Intelligent Devices	$1,144M	**Organic +5 %** Inorganic — % Currency — % Divestitures — % **Reported +5 %**	**21.6%** **+180 bps YOY**	Higher segment margin driven by higher sales volume, favorable currency, positive price/cost, and favorable mix, partially offset by higher compensation
Software & Control	$754M	**Organic +15 %** Inorganic — % Currency — % Divestitures — % **Reported +15 %**	**34.0%** **+280 bps YOY**	Higher segment margin driven by 15 percent organic sales growth
Lifecycle Services	$519M	**Organic +2 %** Inorganic — % Currency — % Divestitures (11) % **Reported (9)%**	**16.4%** **(110) bps YOY**	Book-to-bill of 0.97 Lower segment margin due to higher compensation and unfavorable project mix, partially offset by the margin benefit from the Sensia joint venture dissolution and higher sales volume

Note: Individual business segment, industry, and regional results do not reflect the impact of the IEEPA tariff refund related items.

Q4 FY25 to Q4 FY26 Adjusted EPS Walk



(1) Includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, $5 million of interest received, and $8 million of related non-recurring charges.

(2) All Other includes: Interest Expense, Corp Items, and Pension.

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Full Year FY26 Key Financial Information

($ in millions, except per share amounts)

	FY26	FY25	YOY B/(W)
Sales	$8,989	$8,342	**Organic Growth** [1] **+8 %** Inorganic Growth — % Currency Translation 2 % Divestitures (2) % **Reported Growth** [1] **+8 %**
Enterprise Operating Margin	22.2%	18.9%	330 bps
Corporate and Other	$116	$125	$9
Adjusted EPS	$13.42	$10.53	27%
Adjusted Effective Tax Rate	19.6%	17.1%	(2.5) pts
Free Cash Flow	$1,701	$1,358	$343
Adjusted ROIC	20.4%	14.6%	5.8 pts

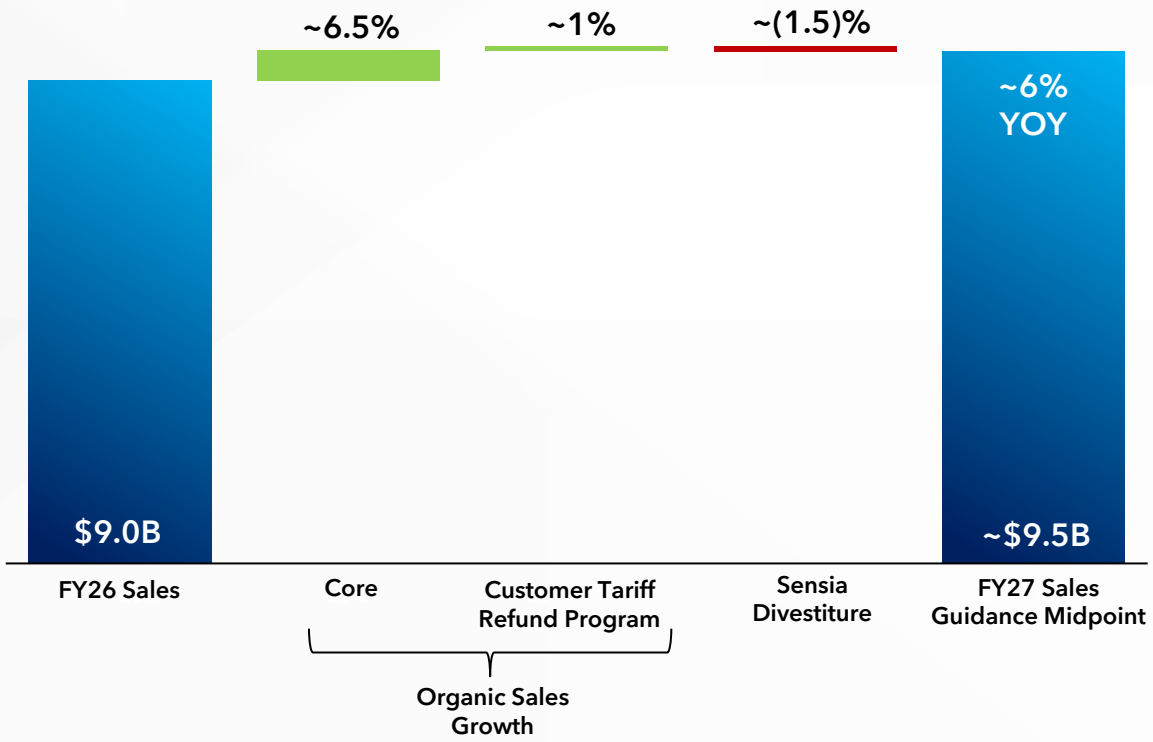
[1] Reported and Organic sales were reduced by ~(1) percentage point from the customer tariff refund program.

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FY27 Guidance

	Full Year Outlook
Sales Midpoint	~ $9.5B
Organic Growth Range (1) (2)	6% - 9%
Divestiture	~ (1.5)%
Enterprise Operating Margin	~ 23.0%
Adjusted Effective Tax Rate (2)	~ 20%
Adjusted EPS Range (2)	$14.50 - $15.50
Free Cash Flow Conversion	~ 100%

FY26 to FY27 Reported Sales Guidance Walk (1)

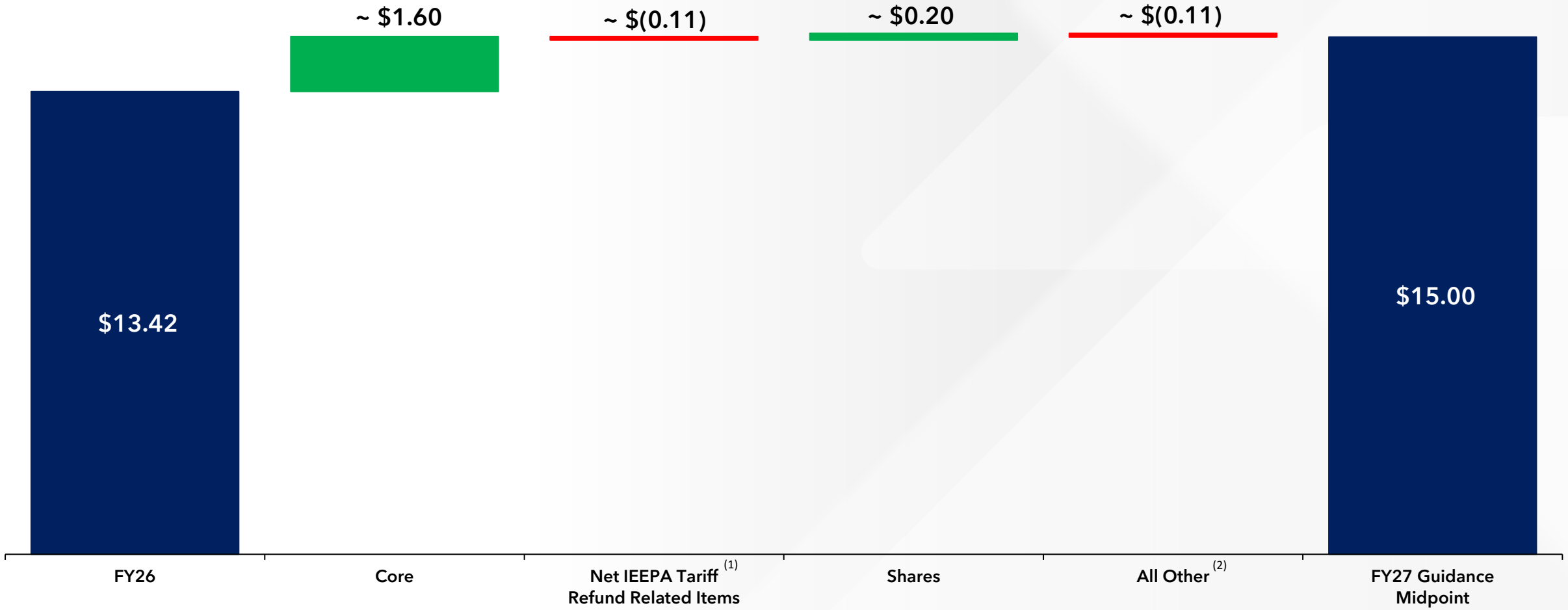


(1) Reported and Organic sales growth include a ~1 percentage point benefit from the FY26 customer tariff refund program.
(2) Organic sales growth, Adjusted Effective Tax Rate, and Adjusted EPS are non-GAAP measures. See Organic Sales, Adjusted Effective Tax Rate, Adjusted EPS, and Fiscal 2027 Guidance for more information on these non-GAAP measures.

Note: Guidance as of November 5, 2026.

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FY26 Actuals to FY27 Guidance Adjusted EPS Walk



Note: Guidance as of November 5, 2026.

(1) FY26 includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, $5 million of interest received, and $8 million of related non-recurring charges.

(2) All Other includes: Interest Expense, Corp Items, and Pension.

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Investor Day

NOV 17-18, 2026

BOSTON, MA USA

Appendix

FY26 Organic Industry Segment Performance

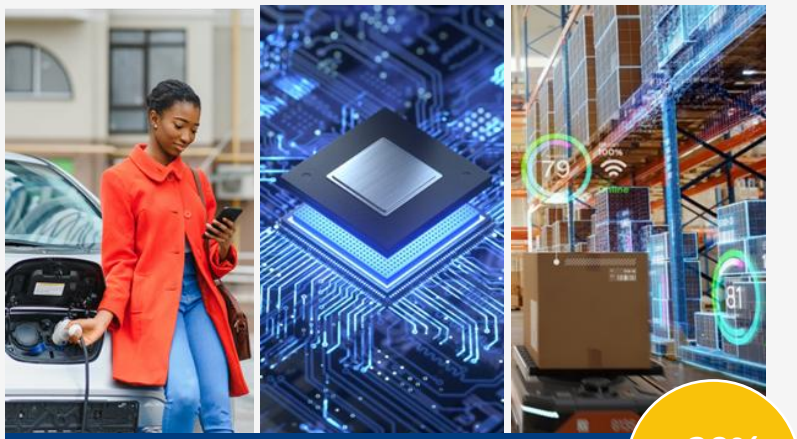
	FY26 vs. FY25	FY26 vs. FY25
	Up high teens	↑ Automotive up low double digits ↑ Semiconductor up ~25% ↑ e-Commerce & Warehouse Automation up ~30%
	Up mid single digits	↑ Food & Beverage up mid single digits ↑ Home & Personal Care up mid single digits ↑ Life Sciences up mid single digits
	Up mid single digits	↑ Energy up high single digits ↓ Mining down low single digits ↑ Chemicals up high single digits

Note: Organic sales growth rates depicted above exclude the impact of divestitures, the customer tariff refund program, and currency. Arrows reflect positive/negative directional growth vs prior year.

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Industry Segmentation

% of FY26 Sales



DISCRETE

~30% of sales

~10% Automotive

~10% Semiconductor & Data Center

~5% e-Commerce & Warehouse Automation

~5% General Industrial

- Marine
- Mass Transit
- Glass
- Fibers & Textiles
- Entertainment
- Airports
- Aerospace
- Print & Publishing



HYBRID

~30% of sales

~20% Food & Beverage

~5% Life Sciences

~5% Household & Personal Care



PROCESS

~40% of sales

~15% Energy*

~5% Mining

~5% Metals

~5% Chemicals

~5% Water / Wastewater

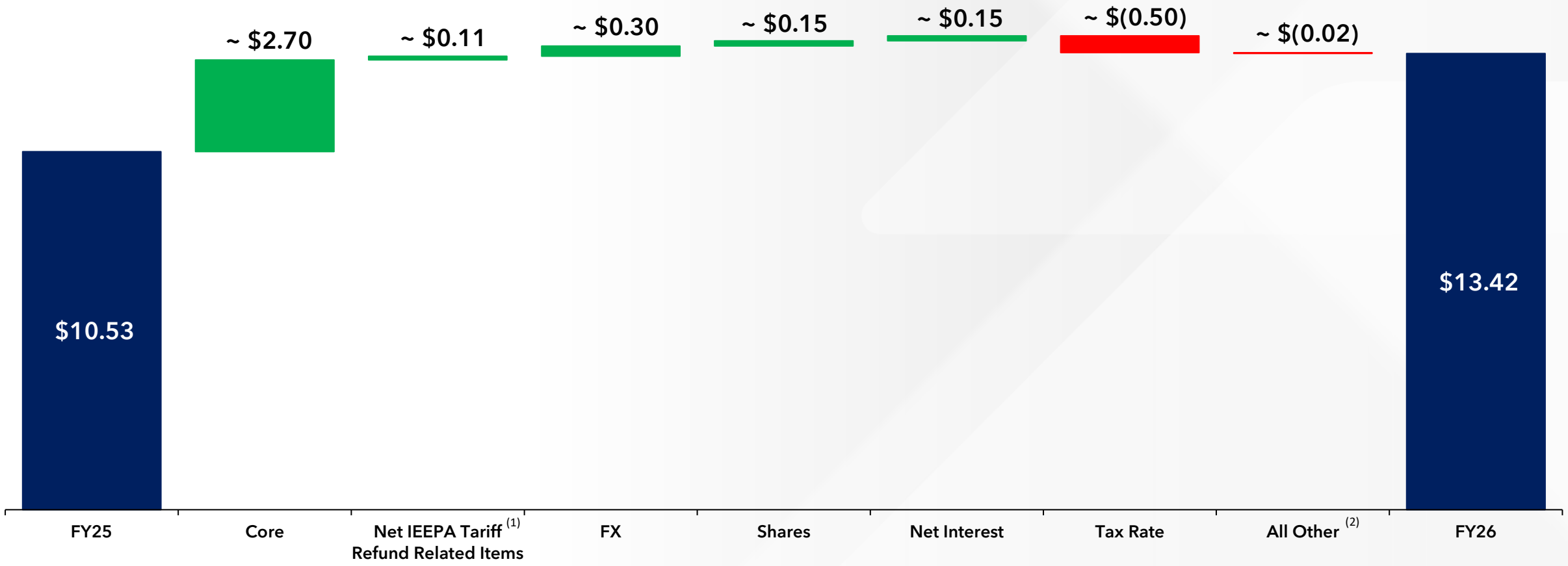
~5% Pulp & Paper

*Energy includes Fossil Fuels, Renewables, CCUS, Low Emission Fuels, Energy Storage and Traditional Power.

Note: Individual business segment, industry, and regional results do not reflect the impact of the IEEPA tariff refund related items.

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FY25 to FY26 Adjusted EPS Walk



(1) Includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, $5 million of interest received, and $8 million of related non-recurring charges.

(2) All Other includes: Corp Items, Non-controlling interest, and Pension.

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FY27 Organic Industry Segment Outlook

	FY27 vs. FY26	Assumptions at Guidance Midpoint
	Up high single digits	↑ Automotive up mid single digits ↑ Semiconductor & Data Center up mid teens ↑ e-Commerce & Warehouse Automation up ~10%
	Up mid single digits	↑ Food & Beverage up mid single digits ↑ Life Sciences up high single digits ↑ Home & Personal Care up mid single digits
	Up mid single digits	↑ Energy up mid single digits ↑ Mining up low single digits ↑ Chemicals up low single digits

Note: Guidance as of November 5, 2026, Organic sales growth rates depicted above exclude the impact of divestitures, the customer tariff refund program, and currency. Arrows reflect positive/negative directional growth vs prior year.

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Q4 FY26 Results: Summary

Financial Summary ($ in millions, except per share amounts)	Three Months Ended September 30, 2026	2025
Total sales	$ 2,332	$ 2,316
Enterprise operating profit	$ 572	$ 493
Non-operating pension and postretirement benefit cost	(8)	(1)
Amortization of acquisition-related intangible assets	(29)	(35)
Impairment of intangible assets	—	(224)
Net legacy asbestos and environmental charges	5	(141)
Restructuring charges	(25)	5
Charitable contributions	(50)	—
Gain on dissolution of Sensia, net of transaction costs	(6)	—
Interest expense, net	(26)	(34)
Income tax provision	(87)	(33)
Net income	$ 346	$ 30
Net loss attributable to noncontrolling interests	—	(108)
Net income attributable to Rockwell Automation	$ 346	$ 138
Adjustments		
Non-operating pension and postretirement benefit (credit) cost, net of tax	$ 6	$ 1
Amortization of acquisition-related intangible assets, net of tax	22	25
Impairment of intangible assets, net of tax	—	110
Legacy asbestos and environmental charges, net of tax	(4)	107
Restructuring charges, net of tax	18	(4)
Charitable contributions, net of tax	38	—
Gain on dissolution of Sensia, net of transaction costs, tax and tax items	6	—
Adjusted Income	$ 432	$ 377
Average diluted shares	111.1	113.0
Diluted EPS	$ 3.11	$ 1.23
Adjusted EPS	$ 3.88	$ 3.34

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Reconciliation to Non-GAAP Measures

Free Cash Flow

($ in millions)

	Three Months Ended September 30,		Twelve Months Ended September 30,	
	2026	2025	2026	2025
Net Income	$ 346	$ 30	$ 1,407	$ 749
Depreciation/Amortization	77	85	314	325
Retirement benefits expense	18	12	37	43
Pension contributions	(10)	(80)	(15)	(88)
Gain on dissolution of Sensia	5	—	(15)	—
Receivables/Inventory/Payables	70	4	17	(9)
Compensation and benefits	99	81	73	168
Impairment of intangible assets	—	224	—	224
Accounting change for net legacy asbestos-related defense costs	—	91	—	91
Income taxes	10	(38)	(82)	(168)
Other	65	45	222	209
Cash flow from operations	680	454	1,958	1,544
Capital expenditures	(78)	(49)	(257)	(186)
Free Cash Flow	$ 602	$ 405	$ 1,701	$ 1,358
Adjusted Income	$ 432	$ 377	$ 1,507	$ 1,195
Free Cash Flow as a % of Adjusted Income	139 %	107 %	113 %	114 %

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Reconciliation to Non-GAAP Measures

Organic Sales by Region

(in millions, except percentages)

	Three Months Ended September 30,									
	2026			2025						
	Reported Sales(a)	Effect of Changes in Currency(b)	Organic Sales(c)	Reported Sales(d)	Divestiture(e)	Sales Excluding Divestitures (f)	Reported Sales Growth (a)/(d)	Effect of Changes in Currency (b)/(c)	Effect of Change from Divestiture (e)/(f)	Organic Sales Growth (c)/(f)
North America	$ 1,568	$ (2)	$ 1,570	$ 1,478	$ (32)	$ 1,446	6%	—%	(3)%	9%
EMEA	397	(5)	402	406	(29)	377	(2)%	(1)%	(8)%	7%
Asia Pacific	308	2	306	280	(3)	277	10%	1%	(1)%	10%
Latin America	144	9	135	152	(2)	150	(5)%	6%	(1)%	(10)%
Other unallocated items [1]	(85)	—	(85)	—	—	—	(4)%	—%	—%	(4)%
Total	$ 2,332	$ 4	$ 2,328	$ 2,316	$ (66)	$ 2,250	1%	—%	(2)%	3%

	Twelve Months Ended September 30,									
	2026			2025						
	Reported Sales(a)	Effect of Changes in Currency(b)	Organic Sales(c)	Reported Sales(d)	Divestiture(e)	Sales Excluding Divestitures (f)	Reported Sales Growth (a)/(d)	Effect of Changes in Currency (b)/(c)	Effect of Change from Divestiture (e)/(f)	Organic Sales Growth (c)/(f)
North America	$ 5,801	$ 5	$ 5,796	$ 5,270	$ (66)	$ 5,204	10%	—%	(1)%	11%
EMEA	1,603	73	1,530	1,488	(54)	1,434	8%	5%	(4)%	7%
Asia Pacific	1,108	10	1,098	1,024	(5)	1,019	8%	1%	(1)%	8%
Latin America	562	43	519	560	(3)	557	—%	7%	—%	(7)%
Other unallocated items [1]	(85)	—	(85)	—	—	—	(1)%	—%	—%	(1)%
Total	$ 8,989	$ 131	$ 8,858	$ 8,342	$ (128)	$ 8,214	8%	2%	(2)%	8%

[1] Represents estimated refunds to customers under the customer tariff refund program.

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Reconciliation to Non-GAAP Measures

Organic Sales by Operating Segment

(in millions, except percentages)

	Three Months Ended September 30,									
	2026			2025						
	Reported Sales(a)	Effect of Changes in Currency(b)	Organic Sales(c)	Reported Sales(d)	Divestiture(e)	Sales Excluding Divestitures (f)	Reported Sales Growth (a)/(d)	Effect of Changes in Currency (b)/(c)	Effect of Change from Divestiture (e)/(f)	Organic Sales Growth (c)/(f)
Intelligent Devices	$ 1,144	$ 3	$ 1,141	$ 1,086	$ —	$ 1,086	5%	—%	—%	5%
Software & Control	754	(1)	755	657	—	657	15%	—%	—%	15%
Lifecycle Services	519	2	517	573	(66)	507	(9)%	—%	(11)%	2%
Other unallocated items [1]	(85)	—	(85)	—	—	—	(4)%	—%	—%	(4)%
Total	$ 2,332	$ 4	$ 2,328	$ 2,316	$ (66)	$ 2,250	1%	—%	(2)%	3%

	Twelve Months Ended September 30,									
	2026			2025						
	Reported Sales(a)	Effect of Changes in Currency(b)	Organic Sales(c)	Reported Sales(d)	Divestiture(e)	Sales Excluding Divestitures (f)	Reported Sales Growth (a)/(d)	Effect of Changes in Currency (b)/(c)	Effect of Change from Divestiture (e)/(f)	Organic Sales Growth (c)/(f)
Intelligent Devices	$ 4,185	$ 61	$ 4,124	$ 3,756	$ —	$ 3,756	11%	1%	—%	10%
Software & Control	2,818	37	2,781	2,383	—	2,383	18%	1%	—%	17%
Lifecycle Services	2,071	33	2,038	2,203	(128)	2,075	(6)%	2%	(6)%	(2)%
Other unallocated items [1]	(85)	—	(85)	—	—	—	(1)%	—%	—%	(1)%
Total	$ 8,989	$ 131	$ 8,858	$ 8,342	$ (128)	$ 8,214	8%	2%	(2)%	8%

[1] Represents estimated refunds to customers under the customer tariff refund program.

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Reconciliation to Non-GAAP Measures

Enterprise Operating Profit and Enterprise Operating Margin

(in millions, except percentages)	Three Months Ended September 30,		Twelve Months Ended September 30,	
	2026	2025	2026	2025
Sales				
Intelligent Devices (a)	$ 1,144	$ 1,086	$ 4,185	$ 3,756
Software & Control (b)	754	657	2,818	2,383
Lifecycle Services (c)	519	573	2,071	2,203
Other unallocated items [1]	(85)	—	(85)	—
Total sales (d)	$ 2,332	$ 2,316	$ 8,989	$ 8,342
Segment operating earnings				
Intelligent Devices (e)	$ 247	$ 215	$ 839	$ 676
Software & Control (f)	256	205	952	708
Lifecycle Services (g)	85	100	312	319
Corporate and other (h)	(26)	(27)	(116)	(125)
Other unallocated items [1]	10	—	10	—
Enterprise operating profit [2] (i)	572	493	1,997	1,578
Non-operating pension and postretirement benefit credit (cost)	(8)	(1)	2	(1)
Amortization of acquisition-related intangible assets [3]	(29)	(35)	(120)	(141)
Impairment of intangible assets	—	(224)	—	(224)
Net legacy asbestos and environmental charges	5	(141)	2	(154)
Gain or loss on fair value of investments	—	—	(7)	(3)
Restructuring charges	(25)	5	(25)	5
Charitable contributions	(50)	—	(50)	—
Gain on dissolution of Sensia, net of transaction costs	(6)	—	4	—
Interest expense, net	(26)	(34)	(118)	(143)
Income before income taxes (j)	$ 433	$ 63	$ 1,685	$ 917
Pretax margin (j/d)	18.6 %	2.7 %	18.7 %	11.0 %
Segment operating margin:				
Intelligent Devices (e/a)	21.6 %	19.8 %	20.0 %	18.0 %
Software & Control (f/b)	34.0 %	31.2 %	33.8 %	29.7 %
Lifecycle Services (g/c)	16.4 %	17.5 %	15.1 %	14.5 %
Corporate and other (h/d)	(1.1) %	(1.2) %	(1.3) %	(1.5) %
Enterprise operating margin [2] (i/d)	24.5 %	21.3 %	22.2 %	18.9 %

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Footnotes to Reconciliation to Non-GAAP Measures

(1) Includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, and $8 million of related non-recurring charges.

(2) Enterprise operating profit and Enterprise operating margin are non-GAAP financial measures. We exclude from income before income taxes and pre-tax margin, non-operating pension and postretirement benefit credit (cost), amortization of acquisition-related intangible assets, impairment of intangible assets, net legacy asbestos and environmental charges, gain or loss on fair value of investments, restructuring charges aligned with enterprise-wide strategic initiatives, charitable contributions, gain on dissolution of Sensia, net of transaction costs, and interest expense, net because we do not consider these items to be directly related to the operating performance of our enterprise. We believe Enterprise operating profit and Enterprise operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the profitability of our operating enterprise. Our measures of Enterprise operating profit and Enterprise operating margin may be different from measures used by other companies.

(3) Amortization of acquisition-related intangibles excludes amortization of internally developed and capitalized intangible software products.

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Reconciliation to Non-GAAP Measures

Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts)

	Three Months Ended September 30,		Twelve Months Ended September 30,	
	2026	2025	2026	2025
Net income attributable to Rockwell Automation	$ 346	$ 138	$ 1,409	$ 869
Non-operating pension and postretirement benefit (credit) cost	8	1	(2)	1
Tax effect of non-operating pension and postretirement benefit (credit) cost	(2)	—	—	(1)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation	29	32	119	130
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation	(7)	(7)	(29)	(29)
Impairment of intangible assets attributable to Rockwell Automation	—	119	—	119
Tax effect of impairment of intangible assets attributable to Rockwell Automation	—	(9)	—	(9)
Net legacy asbestos and environmental charges	(5)	141	(2)	154
Tax effect of net legacy asbestos and environmental charges	1	(34)	—	(37)
Gain or loss on fair value of investments	—	—	7	3
Tax effect of gain or loss on fair value of investments	—	—	(2)	(1)
Restructuring charges	25	(5)	25	(5)
Tax effect of restructuring charges	(7)	1	(7)	1
Charitable contributions	50	—	50	—
Tax effect of charitable contributions	(12)	—	(12)	—
Gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	6	—	(5)	—
Tax and tax items associated with gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	—	—	(44)	—
Adjusted Income	$ 432	$ 377	$ 1,507	$ 1,195

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Reconciliation to Non-GAAP Measures

Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts)

	Three Months Ended September 30,		Twelve Months Ended September 30,	
	2026	2025	2026	2025
Diluted EPS	$ 3.11	$ 1.23	$ 12.54	$ 7.67
Non-operating pension and postretirement benefit (credit) cost	0.07	0.01	(0.02)	0.01
Tax effect of non-operating pension and postretirement benefit (credit) cost	(0.02)	—	—	(0.01)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation	0.26	0.29	1.06	1.15
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation	(0.06)	(0.06)	(0.26)	(0.26)
Impairment of intangible assets attributable to Rockwell Automation	—	1.05	—	1.05
Tax effect of impairment of intangible assets attributable to Rockwell Automation	—	(0.08)	—	(0.08)
Net legacy asbestos and environmental charges	(0.05)	1.24	(0.02)	1.36
Tax effect of net legacy asbestos and environmental charges	0.01	(0.30)	—	(0.33)
Gain or loss on fair value of investments	—	—	0.06	0.02
Tax effect of gain or loss on fair value of investments	—	—	(0.02)	(0.01)
Restructuring charges	0.23	(0.05)	0.23	(0.05)
Tax effect of restructuring charges	(0.06)	0.01	(0.06)	0.01
Charitable contributions	0.45	—	0.45	—
Tax effect of charitable contributions	(0.11)	—	(0.11)	—
Gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	0.05	—	(0.04)	—
Tax and tax items associated with gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	—	—	(0.39)	—
Adjusted EPS	$ 3.88	$ 3.34	$ 13.42	$ 10.53
Effective Tax Rate	20.1 %	52.4 %	16.5 %	18.3 %
Tax effect of non-operating pension and postretirement benefit (credit) cost	0.1 %	(0.8) %	— %	0.1 %
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation	0.2 %	0.5 %	0.5 %	0.6 %
Tax effect of impairment of intangible assets attributable to Rockwell Automation	— %	(40.3) %	— %	(3.1) %
Tax effect of net legacy asbestos and environmental charges	— %	3.4 %	— %	1.1 %
Tax effect of gain or loss on fair value of investments	— %	— %	0.1 %	0.1 %
Tax effect of restructuring charges	0.4 %	2.6 %	0.2 %	— %
Tax effect of charitable contributions	0.4 %	— %	0.2 %	— %
Tax and tax items associated with gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	(0.3) %	— %	2.1 %	— %
Adjusted Effective Tax Rate	20.9 %	17.8 %	19.6 %	17.1 %

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Reconciliation to Non-GAAP Measures

Non-operating pension and postretirement benefit cost

(in millions)	Three Months Ended September 30,		Twelve Months Ended September 30,	
	2026	2025	2026	2025
Interest cost	$ 35	$ 35	$ 139	$ 138
Expected return on plan assets	(43)	(42)	(170)	(167)
Amortization of net actuarial loss (gain)	5	7	18	29
Settlement charges	11	1	11	1
Non-operating pension and postretirement benefit cost (credit)	$ 8	$ 1	$ (2)	$ 1

Reconciliation to Non-GAAP Measures

Return On Invested Capital

($ in millions)

	ROIC		Adjusted ROIC	
	Twelve Months Ended September 30,			
	2026	2025	2026	2025
(a) Return				
Net income	$ 1,407	$ 749	$ 1,407	$ 749
Interest expense	134	156	134	156
Income tax provision	278	168	278	168
Amortization of acquisition-related intangible assets	—	—	120	141
Impairment of intangible assets	—	—	—	224
Return	1,819	1,073	1,939	1,438
(b) Average invested capital				
Short-term debt	$ 791	$ 940	$ 791	$ 940
Long-term debt	2,580	2,585	2,580	2,585
Shareowners' equity	3,627	3,601	3,627	3,601
Accumulated amortization of goodwill and intangibles	—	—	1,405	1,370
Cash and cash equivalents	(467)	(471)	(467)	(471)
Short-term and long-term investments	—	(2)	—	(2)
Average invested capital	$ 6,531	$ 6,653	$ 7,936	$ 8,023
(c) Effective tax rate				
Income tax provision	$ 278	$ 168	$ 278	$ 168
Income from continuing operations before income taxes	1,685	917	1,685	917
Effective tax rate	16.5 %	18.3 %	16.5 %	18.3 %
(a) / (b) * (1-c) Return On Invested Capital	23.3 %	13.2 %	20.4 %	14.6 %

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Reconciliation to Non-GAAP Measures

Fiscal 2027 Guidance

($ in billions, except per share amounts)

Reported and Organic Sales	Fiscal 2027 Guidance
Organic sales growth [1]	6% - 9%
Inorganic sales growth	~ —%
Divestiture	~ (1.5)%
Foreign currency impact	~ —%
Reported sales growth [1]	4.5% - 7.5%

Enterprise Operating Margin	
Total sales (a)	$ ~ 9.5
Enterprise operating profit (b)	~ 2.2
Costs excluded from Enterprise operating profit	~ (0.2)
Income before income taxes (c)	$ ~ 2.0
Enterprise operating margin (b/a)	~23.0 %
Pretax margin (c/a)	~20.5 %

Adjusted Effective Tax Rate	
Effective tax rate	~20 %
Tax effect of non-operating pension and postretirement benefit credit	~— %
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation	~— %
Adjusted Effective Tax Rate	~20 %

Adjusted EPS	
Diluted EPS	$13.78 - $14.78
Non-operating pension and postretirement benefit credit, net of tax	(0.09)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	0.81
Adjusted EPS	$14.50 - $15.50

[1] Reported and Organic sales growth include a ~1 percentage point benefit from the FY26 customer tariff refund program.

Note: Guidance as of November 5, 2026.

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Reconciliation to Non-GAAP Measures

Free Cash Flow Conversion

($ in billions)

	Fiscal 2027 Guidance	
Net income attributable to Rockwell Automation at the mid-point	$ ~	1.6
Non-operating pension and postretirement benefit credit, net of tax	~	—
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	~	0.1
Legacy asbestos and environmental charges, net of tax	~	—
Adjusted income at the mid-point (a)	$ ~	1.7
Cash provided by operating activities	$ ~	2.1
Capital expenditures	~	(0.4)
Free cash flow (b)	$ ~	1.7
Free cash flow conversion (b/a)	~	100%

Note: Guidance as of November 5, 2026.

Performance Metric Definitions

Total ARR

Annual recurring revenue (ARR) is a key metric that enables measurement of progress in growing our recurring revenue business. It represents the annual contract value of all active recurring revenue contracts at any point in time. Recurring revenue is defined as a revenue stream that is contractual, typically for a period of 12 months or more, and has a high probability of renewal. The probability of renewal is based on historical renewal experience of the individual revenue streams, or management's best estimates if historical renewal experience is not available. Total ARR growth is calculated as the dollar change in ARR, adjusted to exclude the effects of currency, divided by ARR as of the prior period. The effects of currency translation are excluded by calculating Total ARR on a constant currency basis. Total ARR includes acquisitions even if there was no comparable ARR in the prior period. We believe that Total ARR provides useful information to investors because it reflects our recurring revenue performance period over period including the effect of acquisitions. Our measure of ARR may be different from measures used by other companies. Because ARR is based on annual contract value, it does not represent revenue recognized during a particular reporting period or revenue to be recognized in future reporting periods and is not intended to be a substitute for revenue, contract liabilities, or backlog.

Organic ARR

Organic annual recurring revenue is Total ARR that excludes comparable ARR in the prior period for businesses that we have divested.

Book to bill

Book to bill is a key metric that provides an indication on the level of demand. Book to bill represents the growth or decline in backlog in the Lifecycle Services segment. A book to bill greater than one indicates a growing backlog while a book to bill less than one indicates a declining backlog. Book to bill is calculated as net orders divided by sales for a specified period. We believe that book to bill provides useful information to investors about the strength of our Lifecycle Services segment backlog. Our measure of book to bill may be different from measures used by other companies.

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Thank you

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