## Rockwell Automation

Fiscal Year 2019
Third Quarter Conference Call
July 25, 2019

## SAFE HARBOR STATEMENT

THIS PRESENTATION INCLUDES STATEMENTS RELATED TO THE EXPECTED FUTURE RESULTS OF THE COMPANY AND ARE THEREFORE FORWARDLOOKING STATEMENTS. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE PROJECTIONS DUE TO A WIDE RANGE OF RISKS AND UNCERTAINTIES, INCLUDING THOSE THAT ARE LISTED IN OUR SEC FILINGS.

THIS PRESENTATION ALSO CONTAINS NON-GAAP FINANCIAL INFORMATION AND RECONCILIATIONS TO GAAP ARE INCLUDED IN THE APPENDIX. ALL INFORMATION SHOULD BE READ IN CONJUNCTION WITH OUR HISTORICAL FINANCIAL STATEMENTS.

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## Fiscal 2019 Third Quarter Results and Full Year Outlook

## Q3 Results

- Organic sales up 0.5\% YOY
- Double-digit growth in oil and gas, pulp and paper, mining, and life sciences
- Shorter-cycle weakness: automotive, semiconductor, food and beverage
- Logix decline of (3)\%; Process growth of $3 \%$
- Continued strong double-digit growth in Information Solutions and Connected Services
- Segment operating margin of 23.8\%, up 130 bps YOY
- Includes impact of lower incentive compensation expense
- Adjusted EPS of $\$ 2.40$, up $11 \%$ YOY


## Macro Environment and Full Year Outlook

- Uncertainty with respect to global trade is impacting some customers' investment decisions, particularly those related to the timing of capital investments
- Organic sales growth now expected to be about 1.5\%

Updating fiscal 2019 Adjusted EPS guidance range to \$8.50 to \$8.70

## Key Financial Information: Third Quarter

(in millions, except per share amounts)

|  | Q3 2019 |  | Q3 2018* |  | YOY B/(W) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | \$ | 1,665 | \$ | 1,699 |  | (2.0) \% |
| Segment Operating Earnings | \$ | 396 | \$ | 383 |  | 3.4 \% |
| Segment Operating Margin |  | 23.8 \% |  | 22.5 \% |  | 130 bps |
| General Corporate - Net | \$ | 24 | \$ | 33 | \$ | 9 |
| Adjusted EPS | \$ | 2.40 | \$ | 2.16 |  | 11.1 \% |
| Adjusted Effective Tax Rate |  | 17.3 \% |  | 18.7 \% |  | 140 bps |
| Free Cash Flow | \$ | 323 | \$ | 321 | \$ | 2 |
| ROIC |  | 39.0 \% |  | 43.8 \% |  | (480) bps |

* Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 11-13.


## Architecture \& Software



## Segment Operating Margin



- Segment operating margin contracted (60) bps in Q3.
* Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 11-13.


## Control Products \& Solutions



## Regional Sales

(in millions, except percentages)

| Region | Q3 2019 |  |  | YTD |  |  | Third Quarter * |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ales | Organic <br> \% Change |  | ales | Organic <br> \% Change | - In North America, pulp and paper and oil and gas grew double- |
| North America | \$ | 1,008 | (0.2)\% | \$ | 2,994 | 2.5\% | digits; automotive, semiconductor, food and beverage declined |
| EMEA |  | 308 | 2.2\% |  | 933 | 2.5\% | - EMEA growth led by life |
| Asia Pacific |  | 233 | (1.1)\% |  | 662 | 2.1\% | sciences, oil and gas, and tire |
| Latin America |  | 116 | 6.3\% |  | 376 | 13.1\% | - Within Asia Pacific, China grew low-single digits |
| TOTAL | \$ | 1,665 | 0.5\% | \$ | 4,965 | 3.2\% | - Latin America growth led by mining and oil and gas |

- Emerging markets up low singledigits
* All growth comments refer to organic growth


## Revised Fiscal 2019 Guidance

Sales
Organic Growth
Currency Translation
Segment Operating Margin
Adjusted Effective Tax Rate
Adjusted EPS

Free Cash Flow as a \% of Adjusted Income

| July Guidance | April Guidance |
| :---: | :---: |
| ~ \$6.6B | ~ \$6.8B |
| ~ 1.5\% | 3.7\% to 5.3\% |
| $\sim(2) \%$ | $\sim(2) \%$ |
| ~ 22\% | ~ 22\% |
| ~ 18.5\% | ~ 19.0\% |
| \$8.50-\$8.70 | \$8.85-\$9.15 |
| ~ 100\% | ~ 100\% |

## Appendix

Supplemental Financial Information and
Reconciliations to Non-GAAP Measures

## Third Quarter Results: Summary

| (in millions, except per share amounts) | Q3 2019 |  | Q3 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total sales | \$ | 1,665.1 | \$ | 1,698.7 |
| Total segment operating earnings | \$ | 395.9 | \$ | 382.6 |
| Purchase accounting depreciation and amortization |  | (4.1) |  | (4.3) |
| General corporate - net |  | (23.8) |  | (33.0) |
| Non-operating pension and postretirement benefit credit (cost) |  | 2.6 |  | (5.6) |
| Change in fair value of investments ${ }^{1}$ |  | (25.6) |  | (76.8) |
| Interest (expense) income, net |  | (23.6) |  | (11.2) |
| Income tax provision |  | (60.0) |  | (53.1) |
| Net income | \$ | 261.4 | \$ | 198.6 |
| Adjustments |  |  |  |  |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | \$ | (2.3) | \$ | 3.8 |
| Change in fair value of investments ${ }^{1}$ |  | 25.6 |  | 76.8 |
| Effects of the Tax Act |  | - |  | (7.5) |
| Adjusted Income | \$ | 284.7 | \$ | 271.7 |
| Adjusted EPS | \$ | 2.40 | \$ | 2.16 |
| Average diluted shares |  | 118.6 |  | 125.8 |

${ }^{1}$ Includes loss on investments and valuation adjustment pending registration of PTC securities.

## Fiscal 2019 Reporting Changes

```
Revenue
Reporting
```

- Adopted ASC 606 (revenue recognition) in Q1
- U.S. \& Canada revenues combined and reported as North America region

```
Segment
Reporting
```

- Segment P\&L: Realigned certain business activities between A\&S and CP\&S reporting segments
- $\$ 48 \mathrm{M}$ of FY18 revenue moved from A\&S to CP\&S


## Interest <br> Income

- Statement of Operations: No change; remains in Other (expense) income
- Segment P\&L: Removed from General corporate-net; now included in interest (expense) income, net
- Adopting FASB definition of operating vs. non-operating; operating includes only service cost
- Statement of Operations: Non-operating amounts reclassified out of COS and SG\&A into Other (expense) income
- Non-GAAP Measures: Conforming non-GAAP measures of Adjusted Income, Adjusted EPS and Adjusted ETR to FASB definition; impact immaterial
- Segment P\&L: Conforming to FASB definition


## Fiscal 2019 Reporting Changes: <br> Statement of Operations Impact on Q3 FY18

(in millions, except per share amounts)

Sales
Cost of sales
Gross profit
Selling, general and administrative
Other income (expense)
Interest expense
Income from continuing operations before income taxes Income tax provision

Net income

Diluted EPS

## Adjusted EPS ${ }^{(1)}$

Average diluted shares for EPS calculation

Fiscal Year 2018-Quarter 3

| Originally Reported |  | $\qquad$ |  | Recast |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,698.7 | \$ | - | \$ | 1,698.7 |
|  | (957.0) |  | 3.0 |  | (954.0) |
|  | 741.7 |  | 3.0 |  | 744.7 |
|  | (402.2) |  | 2.6 |  | (399.6) |
|  | (71.3) |  | (5.6) |  | (76.9) |
|  | (16.5) |  | - |  | (16.5) |
|  | 251.7 |  | - |  | 251.7 |
|  | (53.1) |  | - |  | (53.1) |
| \$ | 198.6 | \$ | - | \$ | 198.6 |
| \$ | 1.58 | \$ | - | \$ | 1.58 |
| \$ | 2.16 | \$ | - | \$ | 2.16 |
|  | 125.8 |  |  |  | 125.8 |

${ }^{(1)}$ Adjusted EPS is a non-GAAP measure

## Fiscal 2019 Reporting Changes: <br> Segment P\&L Impact on Q3 FY18

(in millions, except per share amounts and percentages)

|  | Originally Reported |  | Segment Realign. |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |
| Architecture \& Software (a) | \$ | 795.7 | \$ | (12. |
| Control Products \& Solutions (b) |  | 903.0 |  | 12. |
| Total sales (c) | \$ | 1,698.7 | \$ |  |
| Segment operating earnings |  |  |  |  |
| Architecture \& Software (d) | \$ | 239.0 | \$ | (0. |
| Control Products \& Solutions (e) |  | 143.9 |  | 0 |
| Total segment operating earnings ${ }^{(1)}$ (f) |  | 382.9 |  |  |
| Purchase accounting depreciation and amortization |  | (4.3) |  |  |
| General corporate - net |  | (27.7) |  |  |
| Non-operating pension and postretirement benefit (cost) credit |  | (5.9) |  |  |
| Change in fair value of investments |  | (76.8) |  |  |
| Interest (expense) income, net |  | (16.5) |  |  |
| Income before income taxes |  | 251.7 |  |  |
| Income tax provision |  | (53.1) |  |  |
| Net income | \$ | 198.6 | \$ |  |
| Diluted EPS | \$ | 1.58 | \$ |  |
| Adjusted EPS ${ }^{(2)}$ | \$ | 2.16 | \$ |  |
| Segment operating margin |  |  |  |  |
| Architecture \& Software (d/a) |  | 30.0\% |  |  |
| Control Products \& Solutions (e/b) |  | 15.9\% |  |  |
| Total segment operating margin (f/c) |  | 22.5\% |  |  |

Fiscal Year 2018-Quarter 3

Purchase accounting depreciation and amortization

Non-operating pension and postretirement benefit
Change in fair value of investments
Interest (expense) income, net
Income before income taxes
Income tax provision

Diluted EPS
Adjusted EPS ${ }^{(2)}$
Segment operating margin
Architecture \& Software (d/a)
Control Products \& Solutions (e/b)
${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures.
${ }^{(2)}$ Adjusted EPS is a non-GAAP measure.

## Free Cash Flow

| (in millions) | Q3 2019 |  | YTD |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | \$ | 261.4 | \$ | 687.7 |
| Depreciation/Amortization |  | 36.9 |  | 112.2 |
| Retirement Benefits Expense |  | 17.2 |  | 51.6 |
| Receivables/Inventory/Payables |  | (10.0) |  | (149.6) |
| Compensation and Benefits |  | 16.8 |  | (73.7) |
| Pension Contributions |  | (6.9) |  | (22.0) |
| Income Taxes ${ }^{1}$ |  | 0.4 |  | (66.3) |
| Change in fair value of investments ${ }^{2}$ |  | 25.6 |  | 140.1 |
| Other ${ }^{3}$ |  | 9.8 |  | 27.0 |
| Cash Flow from Operations |  | 351.2 |  | 707.0 |
| Capital Expenditures |  | (27.8) |  | (108.7) |
| Free Cash Flow | \$ | 323.4 | \$ | 598.3 |
| Adjusted Income | \$ | 284.7 | \$ | 799.3 |
| Free Cash Flow as a \% of Adjusted Income |  | 114\% |  | 75\% |

[^0]
## Reconciliation to Non-GAAP Measures

## Organic Sales

(in millions, except percentages)

|  | Three Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 2019 |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Sales(a) |  | fect of nges in rrency |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| North America | \$ | 1,008.0 | \$ | 3.8 | \$ | 1,011.8 | \$ | (0.5) | \$ | 1,011.3 | \$ | 1,013.7 | \$ | - | \$ | 1,013.7 | (0.6)\% | (0.2)\% |
| EMEA |  | 307.9 |  | 21.7 |  | 329.6 |  | (0.2) |  | 329.4 |  | 322.2 |  | - |  | 322.2 | (4.4)\% | 2.2\% |
| Asia Pacific |  | 232.7 |  | 13.1 |  | 245.8 |  | (0.1) |  | 245.7 |  | 248.5 |  | - |  | 248.5 | (6.4)\% | (1.1)\% |
| Latin America |  | 116.5 |  | 5.0 |  | 121.5 |  | - |  | 121.5 |  | 114.3 |  | - |  | 114.3 | 1.9\% | 6.3\% |
| Total | \$ | 1,665.1 | \$ | 43.6 | \$ | 1,708.7 | \$ | (0.8) | \$ | 1,707.9 | \$ | 1,698.7 | \$ | - | \$ | 1,698.7 | (2.0)\% | 0.5\% |


|  | Nine Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales <br> Growth <br> (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 2019 |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Sales(a) |  | ffect of anges in urrency |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| North America | \$ | 2,993.9 | \$ | 12.9 | \$ | 3,006.8 | \$ | (0.8) | \$ | 3,006.0 | \$ | 2,931.4 | \$ | - | \$ | 2,931.4 | 2.1\% | 2.5\% |
| EMEA |  | 933.4 |  | 61.0 |  | 994.4 |  | (0.3) |  | 994.1 |  | 970.2 |  | - |  | 970.2 | (3.8)\% | 2.5\% |
| Asia Pacific |  | 661.8 |  | 34.5 |  | 696.3 |  | (0.2) |  | 696.1 |  | 681.9 |  | - |  | 681.9 | (2.9)\% | 2.1\% |
| Latin America |  | 375.5 |  | 23.9 |  | 399.4 |  | - |  | 399.4 |  | 353.0 |  | - |  | 353.0 | 6.4\% | 13.1\% |
| Total | \$ | 4,964.6 | \$ | 132.3 | \$ | 5,096.9 | \$ | (1.3) | \$ | 5,095.6 | \$ | 4,936.5 | \$ | - | \$ | 4,936.5 | 0.6\% | 3.2\% |

## Reconciliation to Non-GAAP Measures

## Organic Sales

(in millions, except percentages)
Three Months Ended June 30,

|  | Three Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) | Effect of Changes in Currency |  |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| Architecture \& Software | \$ | 747.9 | \$ | 21.5 | \$ | 769.4 | \$ | (0.8) | \$ | 768.6 | \$ | 783.7 | \$ | - | \$ | 783.7 | (4.6)\% | (1.9)\% |
| Control Products \& Solutions |  | 917.2 |  | 22.1 |  | 939.3 |  | - |  | 939.3 |  | 915.0 |  | - |  | 915.0 | 0.2\% | 2.7\% |
| Total | \$ | 1,665.1 | \$ | 43.6 | \$ | 1,708.7 | \$ | (0.8) | \$ | 1,707.9 | \$ | 1,698.7 | \$ | - | \$ | 1,698.7 | (2.0)\% | 0.5\% |


|  | Nine Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales <br> Growth <br> (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) |  | fect of anges in urrency |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  |  | Organic <br> Sales(b) | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| Architecture \& Software | \$ | 2,240.7 | \$ | 64.3 | \$ | 2,305.0 | \$ | (1.3) | \$ | 2,303.7 | \$ | 2,275.8 | \$ | - | \$ | 2,275.8 | (1.5)\% | 1.2\% |
| Control Products \& Solutions |  | 2,723.9 |  | 68.0 |  | 2,791.9 |  | - |  | 2,791.9 |  | 2,660.7 |  | - |  | 2,660.7 | 2.4\% | 4.9\% |
| Total | \$ | 4,964.6 | \$ | 132.3 | \$ | 5,096.9 | \$ | (1.3) | \$ | 5,095.6 | \$ | 4,936.5 | \$ | - | \$ | 4,936.5 | 0.6\% | 3.2\% |

## Reconciliation to Non-GAAP Measures

## Segment Operating Margin

| (in millions, except percentages) |
| :--- |
| Sales |
| Architecture \& Software (a) |
| Control Products \& Solutions (b) |
| Total sales (c) |


| Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, 2019 |  | June 30, 2018 |  | June 30, 2019 |  | June 30, 2018 |  |
| \$ | 747.9 | \$ | 783.7 | \$ | 2,240.7 | \$ | 2,275.8 |
|  | 917.2 |  | 915.0 |  | 2,723.9 |  | 2,660.7 |
| \$ | 1,665.1 | \$ | 1,698.7 | \$ | 4,964.6 | \$ | 4,936.5 |

Segment operating earnings
Architecture \& Software (d)
Control Products \& Solutions (e)
Total segment operating earnings (f)

Purchase accounting depreciation and amortization
General corporate - net
Non-operating pension and postretirement benefit credit (cost)

|  | (4.1) |  | (4.3) |  | (12.5) |  | (13.2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (23.8) |  | (33.0) |  | (72.4) |  | (81.8) |
|  | 2.6 |  | (5.6) |  | 7.8 |  | (17.1) |
|  | - |  | - |  | - |  | (11.2) |
|  | (25.6) |  | (76.8) |  | (140.1) |  | (76.8) |
|  | (23.6) |  | (11.2) |  | (62.8) |  | (33.7) |
| \$ | 321.4 | \$ | 251.7 | \$ | 844.6 | \$ | 849.1 |

Segment operating margin:

| Architecture \& Software (d/a) | $29.8 \%$ | $30.4 \%$ | $29.9 \%$ | $29.9 \%$ |
| :--- | :--- | :--- | :--- | :--- |
| Control Products \& Solutions (e/b) | $18.9 \%$ | $15.7 \%$ | $16.7 \%$ | $15.1 \%$ |
| Total segment operating margin (f/c) | $23.8 \%$ | $22.5 \%$ | $22.7 \%$ | $21.9 \%$ |
|  |  |  |  |  |
| argin (g/c) | $19.3 \%$ | $14.8 \%$ | $17.0 \%$ | $17.2 \%$ |

${ }^{1}$ Includes loss on investments and valuation adjustment pending registration of PTC securities

## Reconciliation to Non-GAAP Measures

## Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate <br> (in millions, except per share amounts)

## Net Income

Non-operating pension and postretirement benefit (credit) cost
Tax effect of non-operating pension and postretirement benefit (credit) cost
Costs related to unsolicited Emerson proposals
Tax effect of costs related to unsolicited Emerson proposals
Change in fair value of investments
Tax effect of the change in fair value of investments
Effects of the Tax Act
Adjusted Income

Diluted EPS
Non-operating pension and postretirement benefit (credit) cost
Tax effect of non-operating pension and postretirement benefit (credit) cost
Costs related to unsolicited Emerson proposals
Tax effect of costs related to unsolicited Emerson proposals
Change in fair value of investments
Tax effect of the change in fair value of investments
Effects of the Tax Act
Adjusted EPS

Effective tax rate
Tax effect of non-operating pension and postretirement benefit (credit) cost
Tax effect of costs related to unsolicited Emerson proposals
Tax effect of the change in fair value of investments
Effects of the Tax Act
Adjusted Effective Tax Rate

## Three Months Ended

June 30, 2019 June 30, 2018

Nine Months Ended

| June 30, 2019 |  | June 30, 2018 |  |
| :---: | :---: | :---: | :---: |
| \$ | 687.7 | \$ | 189.6 |
|  | (7.8) |  | 17.1 |
|  | 1.0 |  | (5.4) |
|  | - |  | 11.2 |
|  | - |  | (3.1) |
|  | 140.1 |  | 76.8 |
|  | (21.7) |  | - |
|  | - |  | 483.7 |


| \$ | 2.20 | \$ | 1.58 | \$ | 5.73 | \$ | 1.48 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (0.02) |  | 0.04 |  | (0.07) |  | 0.12 |
|  | - |  | (0.01) |  | 0.01 |  | (0.04) |
|  | - |  | - |  | - |  | 0.09 |
|  | - |  | - |  | - |  | (0.03) |
|  | 0.22 |  | 0.61 |  | 1.16 |  | 0.60 |
|  | - |  | - |  | (0.18) |  | - |
|  | - |  | (0.06) |  | - |  | 3.78 |
| \$ | 2.40 | \$ | 2.16 | \$ | 6.65 | \$ | 6.00 |
|  | 18.7\% |  | 21.1\% |  | 18.6\% |  | 77.7\% |
|  | -\% |  | 0.3\% |  | 0.1\% |  | 0.2\% |
|  | -\% |  | -\% |  | -\% |  | 0.1\% |
|  | (1.4)\% |  | (5.7)\% |  | (0.5)\% |  | (1.7)\% |
|  | -\% |  | 3.0\% |  | -\% |  | (57.0)\% |
|  | 17.3\% |  | 18.7\% |  | 18.2\% |  | 19.3\% |

## Non-operating pension and postretirement benefit (credit) cost

(in millions)

## Interest cost

Expected return on plan assets
Amortization of prior service credit
Amortization of net actuarial loss
Settlements
Non-operating pension and postretirement benefit (credit) cost


## Reconciliation to Non-GAAP Measures

## Return On Invested Capital

(in millions, except percentages)
Twelve Months Ended

## (a) Return

Net income
Interest expense
Income tax provision
Purchase accounting depreciation and amortization Return

| June 30, |  |  |  |
| :---: | :---: | :---: | :---: |
| 2019 |  | 2018 |  |
| \$ | 1,033.6 | \$ | 394.2 |
|  | 90.4 |  | 73.3 |
|  | 292.7 |  | 728.4 |
|  | 16.7 |  | 17.8 |
|  | 1,433.4 |  | 1,213.7 |

(b) Average invested capital

Short-term debt

| 356.2 | 469.6 |  |
| :---: | ---: | ---: |
| $1,512.2$ |  | $1,236.7$ |
| $1,365.8$ |  | $2,077.8$ |
| 877.9 |  | 859.9 |
| $(752.0)$ |  | $(1,376.3)$ |
| $(348.4)$ |  | $(1,099.7)$ |
| $3,011.7$ |  | $2,168.0$ |

(c) Effective tax rate

Income tax provision ${ }^{1}$
Income before income taxes
Effective tax rate
(a) / (b) * (1-c) Return On Invested Capital

| 238.1 |  | 244.7 |  |
| :---: | :---: | :---: | :---: |
| \$ | 1,326.3 | \$ | 1,122.6 |
|  | 18.0\% |  | 21.8\% |
|  | 39.0\% |  | 43.8\% |

${ }^{1}$ The income tax provision used to calculate the effective tax rate is adjusted to remove amounts associated with the enactment of the Tax Act. For the twelve months ended June 30, 2019 and June 30, 2018, these adjustments were $\$ 54.6$ million and $\$ 483.7$ million, respectively.

## Reconciliation to Non-GAAP Measures

## Logix and Process Sales Growth

|  | Three Months Ended June 30, 2019 | Nine Months Ended June 30, 2019 |
| :---: | :---: | :---: |
| Logix |  |  |
| Logix reported growth | (6)\% | (3)\% |
| Effect of currency translation | 3\% | 3\% |
| Logix organic growth | (3)\% | -\% |
| Process |  |  |
| Process reported growth | (1)\% | 3\% |
| Effect of currency translation | 4\% | 3\% |
| Process organic growth | 3\% | 6\% |

Control Products \& Solutions Sales Growth

|  | Three Months Ended June 30, 2019 | Nine Months Ended June 30, 2019 |
| :---: | :---: | :---: |
| Control Products |  |  |
| Control products reported growth | (5)\% | (1)\% |
| Effect of currency translation | (2)\% | (2)\% |
| Control products organic growth | (3)\% | 1\% |
| Solutions |  |  |
| Solutions reported growth | 4\% | 5\% |
| Effect of currency translation | (2)\% | (2)\% |
| Solutions organic growth | 6\% | 7\% |

## Reconciliation to Non-GAAP Measures

## Fiscal 2019 Guidance

(in billions, except percentages and per share amounts)

## Organic Sales

Organic sales growth
Foreign currency impact
Reported sales growth

## Segment Operating Margin

Total sales (a)
Total segment operating earnings (b)
Costs not allocated to segments
Income before income taxes (c)
Total segment operating margin (b/a)
Pretax margin (c/a)

## Adjusted Effective Tax Rate

Effective tax rate
Tax effect of non-operating pension and postretirement benefit credit
Tax effect of change in fair value of investments
Adjusted Effective Tax Rate

## Adjusted EPS

Diluted EPS from continuing operations
Non-operating pension and postretirement benefit credit
Tax effect of non-operating pension and postretirement benefit credit
Change in fair value of investments
Tax effect of change in fair value of investments
Adjusted EPS

| July Guidance | April Guidance |
| :---: | :---: |
| ~ 1.5\% | 3.7\% to 5.3\% |
| ~ (2)\% | ~ (2)\% |
| $\sim(0.5) \%$ | 1.7\% to 3.3\% |
| \$ ~ \$6.6B | \$ ~ 6.8B |
| $\sim 1.5$ | ~ 1.5 |
| $\sim 0.1$ | $\sim 0.1$ |
| \$ $\sim 1.3$ | \$ ~ 1.3 |
| $\sim 22$ \% | ~ 22 \% |
| $\sim 20 \%$ | ~ 19 \% |
| $\sim 18.5$ \% | $\sim 19.0$ \% |
| $\sim$ - \% | ~ - \% |
| $\sim$ - \% | - \% |
| $\sim 18.5$ \% | $\sim 19.0$ \% |
| \$7.58-\$7.78 | \$8.15-\$8.45 |
| (0.09) | (0.09) |
| 0.01 | 0.01 |
| 1.18 | 0.96 |
| (0.18) | (0.18) |
| \$8.50-\$8.70 | \$8.85-\$9.15 |


[^0]:    ${ }^{1}$ YTD Includes a payment of $\$ 31.1$ million for taxes due under the Tax Act related to deemed repatriation of foreign earnings.
    ${ }^{2}$ Includes loss on investments and valuation adjustments related to the registration of PTC securities.
    ${ }^{3}$ YTD Includes a payment of $\$ 35.7$ million to settle hedges executed in connection with our issuance of $\$ 1.0$ billion of long-term notes in the second quarter of fiscal 2019.

